



TOP LAYER SDBIP SUBMISSION

2025-26

Municipal Financial Management Act

Section 53(1)(c)(ii) – Approval by the Executive Mayor

The Top Layer Service Delivery Budget Implementation Plan, indicating how the budget and the strategic objectives of Council will be implemented, is herewith submitted in terms of Sections 69(3) and 53(1)(c)(ii) of the Municipal Finance Management Act (MFMA), MFMA Circular No. 13 and the Budgeting and Reporting Regulation for the necessary approval.

Print Name Walter Hendricks.

Municipal Manager of Theewaterskloof Municipality

Signature 

Date 11. 6. 2025

Approval

The Top Layer Service Delivery Budget Implementation Plan is herewith approved in terms of Section 53(1)(c)(ii) of the Municipal Finance Management Act (MFMA).

Print Name Lincoln de Bruyn.

Executive Mayor of Theewaterskloof Municipality

Signature 

Date 11/06/25.

Top Layer Service Delivery and Budget Implementation 2025/26

Assist	Directorate	National KPA	Strategic Objectives	KPI Name	Unit of Measurement	Ward	KPI Owner	Baseline	Target Type	Annual Target	Q1	Q2	Q3	Q4
TL1	Office of the Municipal Manager	Good Governance and Public Participation	Democratic, responsive, and accountable government	Compile and submit the final IDP to Council by 31 May 2026	Final IDP submitted to Council	All	Municipal Manager	1	Number	1	0	0	0	1
TL2	Office of the Municipal Manager	Municipal Financial Viability and Management	Democratic, responsive, and accountable government	Compile and submit the final annual budget to Council by 31 May 2026	Final budget submitted to Council	All	Municipal Manager	1	Number	1	0	0	0	1
TL3	Office of the Municipal Manager	Good Governance and Public Participation	Democratic, responsive, and accountable government	Compile and submit the Oversight Report to Council by 31 March 2026	Report submitted to Council	All	Municipal Manager	1	Number	1	0	0	1	0
TL4	Office of the Municipal Manager	Good Governance and Public Participation	Democratic, responsive, and accountable government	Compile and submit the Draft Annual Report to Council by 31 January 2026	Draft Annual Report submitted to Council	All	Municipal Manager	1	Number	1	0	0	1	0
TL5	Office of the Municipal Manager	Basic Service Delivery	Sound financial management and continuous revenue growth	The percentage of the municipal capital budget spent on projects as at 30 June 2026 {(Actual amount spent on capital projects excluding orders/Total amount budgeted for capital projects)X100}	% of capital budget spent	All	Municipal Manager	56.69%	Percentage	95%	10	40	60	95
TL6	Office of the Municipal Manager	Good Governance and Public Participation	Democratic, responsive, and accountable government	Compile and submit Annual Performance Report (APR) to the AG by 31 August 2025	Annual Performance Report Submitted	All	Municipal Manager	1	Number	1	1	0	0	0

Top Layer Service Delivery and Budget Implementation 2025/26

Assist	Directorate	National KPA	Strategic Objectives	KPI Name	Unit of Measurement	Ward	KPI Owner	Baseline	Target Type	Annual Target	Q1	Q2	Q3	Q4
TL7	Financial Services	Municipal Financial Viability and Management	Sound financial management and continuous revenue growth	Achieve a debtor payment percentage of 85% as at 30 June 2026 ((Gross Debtors Opening Balance + Billed Revenue - Gross Debtors Closing Balance - Bad Debts Written Off)/Billed Revenue) x 100	Payment % achieved	All	Director: Financial Services	82.70%	Percentage	85%	70	75	83	85
TL8	Financial Services	Municipal Financial Viability and Management	Sound financial management and continuous revenue growth	Financial viability measured in terms of the municipality's ability to meet its service debt obligations as at 30 June 2026 ((Total Operating Revenue- Operating Grants)/Debt Service Payments (i.e. interest + redemption) due within one year)	Ratio achieved	All	Director: Financial Services	12.15	Number	11	0	0	0	11

Top Layer Service Delivery and Budget Implementation 2025/26

Assist	Directorate	National KPA	Strategic Objectives	KPI Name	Unit of Measurement	Ward	KPI Owner	Baseline	Target Type	Annual Target	Q1	Q2	Q3	Q4
TL9	Financial Services	Municipal Financial Viability and Management	Sound financial management and continuous revenue growth	Financial viability measured in terms of the available cash to cover fixed operating expenditure as at 30 June 2026 ((Cash and Cash Equivalents - Unspent Conditional Grants - Overdraft) + Short Term Investment) / Monthly Fixed Operational Expenditure excl (Depreciation, Amortisation, and Provision for Bad Debts, Impairment and Loss on Disposal of Assets))	Number of months it takes to cover fix operating expenditure with available cash	All	Director: Financial Services	0	Number	1	0	0	0	1.2
TL10	Financial Services	Municipal Financial Viability and Management	Sound financial management and continuous revenue growth	Financial viability measured in terms of the outstanding service debtors as at 30 June 2026 (Total outstanding service debtors/ revenue received for services)	% of outstanding service debtors	All	Director: Financial Services	88.69%	Percentage	70%	0	0	0	70

Top Layer Service Delivery and Budget Implementation 2025/26

Assist	Directorate	National KPA	Strategic Objectives	KPI Name	Unit of Measurement	Ward	KPI Owner	Baseline	Target Type	Annual Target	Q1	Q2	Q3	Q4
TL11	Financial Services	Basic Service Delivery	Basic services for all	Provide 6kl free basic water per month to all indigent households during the 2025/26 financial year	Number of indigent households receiving free basic water	All	Director: Financial Services	6 295	Number	6 250	6 250	6 250	6 250	6 250
TL12	Financial Services	Basic Service Delivery	Basic services for all	Provide 70kwh of free basic electricity per month to all indigent households (Excluding Eskom) during the 2025/25 financial year	Number of indigent households receiving free basic electricity	All	Director: Financial Services	2 707	Number	2 700	2 700	2 700	2 700	2 700
TL13	Financial Services	Basic Service Delivery	Basic services for all	Provide free basic refuse removal to indigent households in terms of the equitable share requirements during the 2025/25 financial year	Number of indigent households receiving free basic refuse removal	All	Director: Financial Services	6 324	Number	6 250	6 250	6 250	6 250	6 250
TL14	Financial Services	Basic Service Delivery	Basic services for all	Provide free basic sanitation to indigent households in terms of the equitable share requirements during the 2025/25 financial year	Number of indigent households receiving free basic sanitation	All	Director: Financial Services	6 295	Number	6 250	6 250	6 250	6 250	6 250

Top Layer Service Delivery and Budget Implementation 2025/26

Assist	Directorate	National KPA	Strategic Objectives	KPI Name	Unit of Measurement	Ward	KPI Owner	Baseline	Target Type	Annual Target	Q1	Q2	Q3	Q4
TL15	Financial Services	Basic Service Delivery	Basic services for all	Number of residential properties that receive piped water (credit and prepaid water) that is connected to the municipal water infrastructure network and billed for the services during 2025/25 financial year	Number of residential properties which are billed for water or have prepaid meters	All	Director: Financial Services	15 987	Number	15 980	16 000	16 000	16 000	16 000
TL16	Financial Services	Basic Service Delivery	Basic services for all	Number of residential properties connected to the municipal electrical infrastructure network (credit and prepaid electrical metering) (excluding ESKOM areas) and billed for the services during the 2025/25 financial year	Number of residential properties which are billed for electricity or have prepaid meters (excluding ESKOM areas)	All	Director: Financial Services	7 571	Number	7 560	7 560	7 560	7 560	7 560

Top Layer Service Delivery and Budget Implementation 2025/26

Assist	Directorate	National KPA	Strategic Objectives	KPI Name	Unit of Measurement	Ward	KPI Owner	Baseline	Target Type	Annual Target	Q1	Q2	Q3	Q4
TL17	Financial Services	Basic Service Delivery	Basic services for all	Number of residential properties for which refuse is removed once per week and billed for the services during the 2025/25 financial year	Number of residential properties which are billed for refuse removal once a month	All	Director: Financial Services	16 108	Number	16 100	16 100	16 100	16 100	16 100
TL18	Financial Services	Basic Service Delivery	Basic services for all	Number of residential properties connected to the municipal waste water sanitation/sewer network for sewerage services (inclusive of septic tanks) irrespective of the number of water closets (toilets) and billed for the services during the 2025/25	Number of residential properties which are billed for sewerage	All	Director: Financial Services	15 664	Number	15 680	15 680	15 680	15 680	15 680

Top Layer Service Delivery and Budget Implementation 2025/26

Assist	Directorate	National KPA	Strategic Objectives	KPI Name	Unit of Measurement	Ward	KPI Owner	Baseline	Target Type	Annual Target	Q1	Q2	Q3	Q4
TL19	Financial Services	Good Governance and Public Participation	Maintenance, replacements, and upgrades of municipal infrastructure	Spend 95% of project budget spent on the replacement of water meters project by 30 June 2026 ((Total actual expenditure for the project/Total amount budgeted for the project)x100}	% of budget spent	All	Director: Financial Services	0%	Percentage	95%	10	40	60	95
TL20	Financial Services	Basic Service Delivery	Democratic, responsive, and accountable government	Compile and submit the Annual Financial Statements to the Auditor General (AG) by 31 August 2025	Annual Financial Statements submitted to the AG	All	Director: Financial Services	1	Number	1	1	0	0	0
TL21	Corporate Services	Municipal Transformation and Institutional Development	Healthy and productive workforce	The percentage of the municipality's personnel budget actually spent on implementing its workplace skills plan by 30 June 2026 [(Actual amount spent on training/total personnel budget)x100]	% of the personnel budget spent	All	Director: Corporate Services	0.06%	Percentage	0.10%	0	0.005	0	0.01

Top Layer Service Delivery and Budget Implementation 2025/26

Assist	Directorate	National KPA	Strategic Objectives	KPI Name	Unit of Measurement	Ward	KPI Owner	Baseline	Target Type	Annual Target	Q1	Q2	Q3	Q4
TL22	Corporate Services	Municipal Transformation and Institutional Development	Healthy and productive workforce	The number of people from employment equity target groups employed (new appointments) in the three highest levels of management in compliance with the equity plan by 30 June 2026	Number of people employed	All	Director: Corporate Services	2	Number	2	0	0	0	2
TL23	Corporate Services	Municipal Transformation and Institutional Development	Healthy and productive workforce	Review the organogram and submit to Council 30 June 2026	Organogram submitted	All	Director: Corporate Services	0	Number	1	0	0	0	1
TL24	Corporate Services	Municipal Transformation and Institutional Development	Healthy and productive workforce	Compile and submit a Rewards and Recognitions Policy to Council by 30 June 2026	Rewards and Recognitions Policy submitted by 30 June 2026	All	Director: Corporate Services	0	Number	1	0	0	0	1
TL25	Corporate Services	Municipal Transformation and Institutional Development	Healthy and productive workforce	Compile and submit a Probation Policy to Council by 30 June 2026	Probation Policy submitted by 30 June 2026	All	Director: Corporate Services	0	Number	1	0	0	0	1

Top Layer Service Delivery and Budget Implementation 2025/26

Assist	Directorate	National KPA	Strategic Objectives	KPI Name	Unit of Measurement	Ward	KPI Owner	Baseline	Target Type	Annual Target	Q1	Q2	Q3	Q4
TL26	Corporate Services	Municipal Transformation and Institutional Development	Healthy and productive workforce	Submit the Employment Equity Report to the Department of Labour by 30 September 2025	Employment Equity Report submitted by 30 September 2025	All	Director: Corporate Services	New KPI	Number	1	1	0	0	0
TL27	Community Services	Basic Service Delivery	Basic services for all	Achieve an average of 90% water sample compliance with SANS 241 micro biological indicators Water Treatment Works {(%) achievement all WWTW's/WTW's tested)}	Average % water compliance in terms of SANS 241 achieved	All	Director: Community Services	92.22%	Percentage	90%	90	90	90	90
TL28	Community Services	Basic Service Delivery	Basic services for all	65% of effluent samples comply with permit values {(%) compliance of all WWTW's achieved / the number of WWTW's tested)}	Average % achieved	All	Director: Community Services	58.35%	Percentage	65%	65	65	65	65

Top Layer Service Delivery and Budget Implementation 2025/26

Assist	Directorate	National KPA	Strategic Objectives	KPI Name	Unit of Measurement	Ward	KPI Owner	Baseline	Target Type	Annual Target	Q1	Q2	Q3	Q4
TL29	Community Services	Basic Service Delivery	Basic services for all	Limit unaccounted water to less than 20%{(Number of Kiloliters Water Purchased or Purified - Number of Kiloliters Water Sold (incl free basic water) / Number of Kiloliters Water Purchased or Purified) x 100}	% unaccounted water captured in the report	All	Director: Community Services	21.68%	Percentage	22%	22	22	22	22
TL30	Community Services	Basic Service Delivery	Maintenance, replacements and upgrades of municipal infrastructure	Spend 95% of the project budget for the procurement of vehicles by 30 June 2026 {(Total actual expenditure for the project/Total amount budgeted for the project)x100}	% budget spent	All	Director: Community Services	New KPI	Percentage	95%	0	0	0	95
TL31	Technical and Infrastructure Implementation Services	Basic Service Delivery	Maintenance, replacements and upgrades of municipal infrastructure	Spend 95% of the project budget for the Botrivier Treatment Works (Phase 2) by 30 June 2026 {(Total actual expenditure for the project/Total amount budgeted for the project)x100}	%budget spent	7	Director: Technical and Infrastructure Implementation Services	0%	Percentage	95%	0	0	0	

Top Layer Service Delivery and Budget Implementation 2025/26

Assist	Directorate	National KPA	Strategic Objectives	KPI Name	Unit of Measurement	Ward	KPI Owner	Baseline	Target Type	Annual Target	Q1	Q2	Q3	Q4
TL32	Technical and Infrastructure Implementation Services	Basic Service Delivery	Maintenance, replacements, and upgrades of municipal infrastructure	Spend 95% of the project budget of the upgrade and the expansion of the Villiersdorp Water Treat Works (WTW) Phase 2 by 30 June 2026 (Total actual expenditure for the project/Total amount budgeted for the project)x100}	Water Treatment Works upgraded and expanded by 30 June 2026	5	Director: Technical and Infrastructure Implementation Services	0	Number	1	10	40	60	
TL33	Technical and Infrastructure Implementation Services	Basic Service Delivery	Maintenance, replacements, and upgrades of municipal infrastructure	Complete the upgrade of the Grabouw Gypsy Queen bulk sewer and water provision project by 30 June 2026	Project completed by 30 June 2026	11	Director: Technical and Infrastructure Implementation Services	0%	Number	1	0	0	0	
TL34	Technical and Infrastructure Implementation Services	Basic Service Delivery	Basic services for all	Limit unaccounted electricity to less than 12% as at 30 June 2026 {(Number of Electricity Units Purchased and/or Generated - Number of Electricity Units Sold (incl Free basic electricity)) / Number of Electricity Units Purchased and/or Generated} x 100}	% unaccounted electricity captured in the report	All	Director: Technical and Infrastructure Implementation Services	3.70%	Percentage	10.00%	10	10	10	

Top Layer Service Delivery and Budget Implementation 2025/26

Assist	Directorate	National KPA	Strategic Objectives	KPI Name	Unit of Measurement	Ward	KPI Owner	Baseline	Target Type	Annual Target	Q1	Q2	Q3	Q4
TL35	Technical and Infrastructure Implementation Services	Basic Service Delivery	Democratic, responsive, and accountable government	Sign a Memorandum of Understanding (MoU) with Eskom for joint service planning and outage coordination by 28 February 2026	Number of MoU's signed	All	Director: Technical and Infrastructure Implementation Services	New KPI	Number	1	0	0	1	
TL36	Economic Development and Planning	Local Economic Development	Improve the social environmental fabric of TWK community	Create temporary work opportunities in terms of EPWP by 30 June 2026	Number of temporary work opportunities created	All	Director: Economic Development and Planning	327	Number	251	50	150	30	21
TL37	Economic Development and Planning	Local Economic Development	Improve the social environmental fabric of TWK community	Develop and submit an Investment Policy and Implementation Framework to Council by 30 June 2026	Investment Policy and Implementation Framework submitted to Council by 30 June 2026	All	Director: Economic Development and Planning	New KPI	Number	1	0	0	0	1
TL38	Economic Development and Planning	Local Economic Development	Improve the social environmental fabric of TWK community	Develop and submit an Incentive Policy and Implementation Framework to Council by 30 June 2026	Incentive Policy and Implementation Framework submitted to Council by 30 June 2026	All	Director: Economic Development and Planning	New KPI	Number	1	0	0	0	1

Top Layer Service Delivery and Budget Implementation 2025/26

Assist	Directorate	National KPA	Strategic Objectives	KPI Name	Unit of Measurement	Ward	KPI Owner	Baseline	Target Type	Annual Target	Q1	Q2	Q3	Q4
TL39	Economic Development and Planning	Local Economic Development	Improve the social environmental fabric of TWK community	Develop and submit an Expanded Policy Works Policy and Implementation Protocol to Council by 30 June 2026	Expanded Policy Works Policy and Implementation Protocol submitted to Council by 30 June 2026	All	Director: Economic Development and Planning	New KPI	Number	1	0	0	0	1
TL40	Economic Development and Planning	Good Governance and Public Participation	Make Theewaterskloof the investment destination of choice and promote second and township economy	Complete the Land Audit and submit to Council by 28 February 2026	Land Audit completed and submitted to Council by 28 February 2026	All	Director: Economic Development and Planning	New KPI	Number	1	0	0	0	1
TL41	Economic Development and Planning	Good Governance and Public Participation	Make Theewaterskloof the investment destination of choice and promote second and township economy	Complete the Draft Strategic Land Management Strategy to Council by 30 June 2026	Draft Strategic Land Management submitted to Council by 30 June 2026	All	Director: Economic Development and Planning	New KPI	Number	1	0	0	0	1

Top Layer Service Delivery and Budget Implementation 2025/26

Assist	Directorate	National KPA	Strategic Objectives	KPI Name	Unit of Measurement	Ward	KPI Owner	Baseline	Target Type	Annual Target	Q1	Q2	Q3	Q4
TL42	Economic Development and Planning	Basic Service Delivery	Upgrading of Informal Settlements and prioritising the most needy housing allocation	Spend 95% of the approved project budget for Civil Engineering Services for Greyton Erf 595 by 30 June 2026 ((Total actual expenditure for the project/Total amount budgeted for the project)x100)	% budget spent	2	Director: Economic Development and Planning	TBA	Percentage	95%	10	40	60	95
TL43	Economic Development and Planning	Basic Service Delivery	Upgrading of Informal Settlements and prioritising the most needy housing allocation	Review the Human Settlements Pipeline and submit to Council by 31 December 2025	Human Settlements Pipeline reviewed and submitted to Council by 31 December 2025	All	Director: Economic Development and Planning	New KPI	Number	1	0	1	0	0
TL44	Economic Development and Planning	Basic Service Delivery	Upgrading of Informal Settlements and prioritising the most needy housing allocation	Service 408 sites in Villiersdorp Destiny Farm (Phase 2b) by 30 June 2026	Number of sites serviced	6	Director: Economic Development and Planning	TBA	Number	408	100	100	100	108

Top Layer Service Delivery and Budget Implementation 2025/26

Assist	Directorate	National KPA	Strategic Objectives	KPI Name	Unit of Measurement	Ward	KPI Owner	Baseline	Target Type	Annual Target	Q1	Q2	Q3	Q4
TL45	Economic Development and Planning	Basic Service Delivery	Upgrading of Informal Settlements and prioritising the most needy housing allocation	Spend 95% of the approved project budget for Civil Engineering Services for Caledon Riemvasmaak by 30 June 2026 {(Total actual expenditure for the project/Total amount budgeted for the project)x100}	% budget spent	3	Director: Economic Development and Planning	TBA	Percentage	95%	10	40	60	95
TL46	Economic Development and Planning	Basic Service Delivery	Upgrading of Informal Settlements and prioritising the most needy housing allocation	Spend 95% of the approved project budget for Civil Engineering Services for Botrivier Beaumont (Phase 2) by 30 June 2026 {(Total actual expenditure for the project/Total amount budgeted for the project)x100}	% budget spent	7	Director: Economic Development and Planning	TBA	Percentage	95%	10	40	60	95

Top Layer Service Delivery and Budget Implementation 2025/26

Assist	Directorate	National KPA	Strategic Objectives	KPI Name	Unit of Measurement	Ward	KPI Owner	Baseline	Target Type	Annual Target	Q1	Q2	Q3	Q4
TL47	Economic Development and Planning	Basic Service Delivery	Upgrading of Informal Settlements and prioritising the most needy housing allocation	Spend 95% of the approved project budget for Civil Engineering Services for Grabouw Rooi-dakke 1054 by 30 June 2026 ((Total actual expenditure for the project/Total amount budgeted for the project)x100}	% budget spent	14	Director: Economic Development and Planning	TBA	Percentage	95%	10	40	60	95
TL48	Economic Development and Planning	Basic Service Delivery	Upgrading of Informal Settlements and prioritising the most needy housing allocation	Spend 95% of the approved project budget for Botrivier Beaumont Temporary Residential Area (TRA) by 30 June 2026 ((Total actual expenditure for the project/Total amount budgeted for the project)x100}	% budget spent	7	Director: Economic Development and Planning	New KPI	Percentage	95%	10	40	60	95
TL49	Economic Development and Planning	Basic Service Delivery	Upgrading of Informal Settlements and prioritising the most needy housing allocation	Submit a Project Feasibility Report for Greater Villiersdorp UTSP (2600) to the Department of Infrastructure by 30 June	Feasibility Report submitted to the Department of Infrastructure by 30 June	5; 6	Director: Economic Development and Planning	New KPI	Number	1	0	0	0	1

Top Layer Service Delivery and Budget Implementation 2025/26

Assist	Directorate	National KPA	Strategic Objectives	KPI Name	Unit of Measurement	Ward	KPI Owner	Baseline	Target Type	Annual Target	Q1	Q2	Q3	Q4
TL50	Economic Development and Planning	Basic Service Delivery	Upgrading of Informal Settlements and prioritising the most needy housing allocation	Spend 95% of the approved project budget for Grabouw Hillside Top Structures by 30 June 2026 ((Total actual expenditure for the project/Total amount budgeted for the project)x100}	% budget spent	13	Director: Economic Development and Planning	New KPI	Percentage	95%	10	40	60	95
TL51	Economic Development and Planning	Basic Service Delivery	Upgrading of Informal Settlements and prioritising the most needy housing allocation	Spend 95% of the approved project budget for Greater Grabouw Planning by 30 June 2026 ((Total actual expenditure for the project/Total amount budgeted for the project)x100}	% budget spent	10; 11; 12; 13; 14	Director: Economic Development and Planning	New KPI	Percentage	95%	10	40	60	95

Capital Budget for the 2025/26 Financial Year

[illegible]

Monthly Cashflow for the 2025/26 Financial Year

Directorate [R]	Function [R]	July 2025			August 2025		
		Revenue (R)	Operational Exp. (R)	Capital Exp. (R)	Revenue (R)	Operational Exp. (R)	Capital Exp. (R)
Office of the Municipal Manager	Executive and Council: Core Function: Municipal Manager, Town Secretary and Chief Executive	0	1 905	0	0	2 023	0
Financial Services	Finance and Administration: Core Function: Budget and Treasury Office	29 430	13 716	22	10 499	16 145	144
Corporate Services	Finance and Administration: Core Function: Administrative and Corporate Support	0	312	0	0	347	0
Corporate Services	Community and Social Services: Core Function: Libraries and Archives	183	1 449	0	185	1 513	0
Community Services	Sport and Recreation: Core Function: Sports Grounds and Stadiums	5	748	0	5	859	0
Community Services	Public Safety: Core Function: Police Forces, Traffic and Street Parking Control	401	4 526	0	392	4 825	0
Community Services	Housing: Core Function: Housing	4 732	2 108	146	4 732	2 190	949
Community Services	Health: Core Function: Health Services	0	0	0	0	0	0
Economic Development and Planning	Planning and Development: Core Function: Economic Development/Planning	116	3 791	0	103	2 751	0
Technical and Infrastructure Implementation Services	Road Transport: Core Function: Roads	24	3 321	0	27	3 799	0
Community Services	Environmental Protection: Core Function: Biodiversity and Landscape	0	0	0	0	0	0
Technical and Infrastructure Implementation Services	Energy Sources: Core Function: Electricity	23 646	2 005	0	17 808	19 478	0
Technical and Infrastructure Implementation Services	Water Management: Core Function: Water Distribution	25 090	6 467	39	9 734	7 161	257
Technical and Infrastructure Implementation Services	Waste Water Management: Core Function: Sewerage	23 427	3 598	78	3 717	5 555	511
Technical and Infrastructure Implementation Services	Waste Management: Core Function: Solid Waste Removal	23 707	3 598	0	4 260	4 348	0
Community Services	Other: Core Function: Tourism	0	20	0	0	20	0
TOTAL		130 761	47 566	286	51 461	71 014	1 861

Monthly Cashflow for the 2025/26 Financial Year

Directorate [R]	Function [R]	September 2025			October 2025		
		Revenue (R)	Operational Exp. (R)	Capital Exp. (R)	Revenue (R)	Operational Exp. (R)	Capital Exp. (R)
Office of the Municipal Manager	Executive and Council: Core Function: Municipal Manager, Town Secretary and Chief Executive	0	1 805	0	11	1 656	0
Financial Services	Finance and Administration: Core Function: Budget and Treasury Office	10 784	16 392	419	10 355	19 569	257
Corporate Services	Finance and Administration: Core Function: Administrative and Corporate Support	0	274	0	0	263	0
Corporate Services	Community and Social Services: Core Function: Libraries and Archives	171	1 467	0	2 163	1 751	0
Community Services	Sport and Recreation: Core Function: Sports Grounds and Stadiums	6	896	0	2	972	0
Community Services	Public Safety: Core Function: Police Forces, Traffic and Street Parking Control	459	4 821	0	625	5 192	0
Community Services	Housing: Core Function: Housing	4 732	1 987	2 762	4 732	2 217	1 694
Community Services	Health: Core Function: Health Services	0	0	0	0	0	0
Economic Development and Planning	Planning and Development: Core Function: Economic Development/Planning	357	2 902	0	2 164	3 103	0
Technical and Infrastructure Implementation Services	Road Transport: Core Function: Roads	1 557	3 816	0	873	4 793	0
Community Services	Environmental Protection: Core Function: Biodiversity and Landscape	0	0	0	0	0	0
Technical and Infrastructure Implementation Services	Energy Sources: Core Function: Electricity	14 374	20 652	0	11 521	12 858	0
Technical and Infrastructure Implementation Services	Water Management: Core Function: Water Distribution	9 268	6 831	749	6 360	7 945	459
Technical and Infrastructure Implementation Services	Waste Water Management: Core Function: Sewerage	3 530	5 070	1 487	5 318	4 911	912
Technical and Infrastructure Implementation Services	Waste Management: Core Function: Solid Waste Removal	4 097	5 714	0	3 941	4 968	0
Community Services	Other: Core Function: Tourism	0	20	0	0	20	0
TOTAL		49 335	72 648	5 417	48 066	70 218	3 323

Monthly Cashflow for the 2025/26 Financial Year

Directorate [R]	Function [R]	November 2025			December 2025		
		Revenue (R)	Operational Exp. (R)	Capital Exp. (R)	Revenue (R)	Operational Exp. (R)	Capital Exp. (R)
Office of the Municipal Manager	Executive and Council: Core Function: Municipal Manager, Town Secretary and Chief Executive	0	2 144	0	2	2 185	0
Financial Services	Finance and Administration: Core Function: Budget and Treasury Office	78 684	17 824	372	51 423	17 712	372
Corporate Services	Finance and Administration: Core Function: Administrative and Corporate Support	0	262	0	0	261	0
Corporate Services	Community and Social Services: Core Function: Libraries and Archives	929	1 605	0	1 598	1 514	0
Community Services	Sport and Recreation: Core Function: Sports Grounds and Stadiums	2	1 075	0	0	945	0
Community Services	Public Safety: Core Function: Police Forces, Traffic and Street Parking Control	537	4 855	0	342	4 895	0
Community Services	Housing: Core Function: Housing	4 732	2 157	2 450	4 732	2 147	2 453
Community Services	Health: Core Function: Health Services	0	0	0	0	0	0
Economic Development and Planning	Planning and Development: Core Function: Economic Development/Planning	422	3 096	0	1 049	2 865	0
Technical and Infrastructure Implementation Services	Road Transport: Core Function: Roads	862	4 076	0	18	4 249	0
Community Services	Environmental Protection: Core Function: Biodiversity and Landscape	0	0	0	0	0	0
Technical and Infrastructure Implementation Services	Energy Sources: Core Function: Electricity	15 529	12 231	0	12 733	12 701	
Technical and Infrastructure Implementation Services	Water Management: Core Function: Water Distribution	9 749	7 931	664	9 404	8 630	665
Technical and Infrastructure Implementation Services	Waste Water Management: Core Function: Sewerage	3 604	5 219	1 319	3 247	7 952	1 321
Technical and Infrastructure Implementation Services	Waste Management: Core Function: Solid Waste Removal	4 023	5 337	0	3 937	7 138	0
Community Services	Other: Core Function: Tourism	0	20	0	0	20	0
TOTAL		119 074	67 833	4 806	88 485	73 213	4 812

Monthly Cashflow for the 2025/26 Financial Year

Directorate [R]	Function [R]	January 2026			February 2026		
		Revenue (R)	Operational Exp. (R)	Capital Exp. (R)	Revenue (R)	Operational Exp. (R)	Capital Exp. (R)
Office of the Municipal Manager	Executive and Council: Core Function: Municipal Manager, Town Secretary and Chief Executive	0	2 022	0	0	2 074	0
Financial Services	Finance and Administration: Core Function: Budget and Treasury Office	10 620	15 842	114	27 464	16 596	1 833
Corporate Services	Finance and Administration: Core Function: Administrative and Corporate Support	0	257	0	0	262	0
Corporate Services	Community and Social Services: Core Function: Libraries and Archives	200	1 391	0	877	1 433	0
Community Services	Sport and Recreation: Core Function: Sports Grounds and Stadiums	5	930	0	6	1 094	0
Community Services	Public Safety: Core Function: Police Forces, Traffic and Street Parking Control	555	5 188	0	446	4 926	0
Community Services	Housing: Core Function: Housing	4 732	2 235	748	4 732	2 092	12 075
Community Services	Health: Core Function: Health Services	0	0	0	0	0	0
Economic Development and Planning	Planning and Development: Core Function: Economic Development/Planning	108	2 707	0	657	2 904	0
Technical and Infrastructure Implementation Services	Road Transport: Core Function: Roads	1 377	3 773	0	22	4 203	0
Community Services	Environmental Protection: Core Function: Biodiversity and Landscape	0	0	0	0	0	0
Technical and Infrastructure Implementation Services	Energy Sources: Core Function: Electricity	16 334	11 935	0	12 942	13 715	0
Technical and Infrastructure Implementation Services	Water Management: Core Function: Water Distribution	10 394	6 875	203	11 129	6 907	3 274
Technical and Infrastructure Implementation Services	Waste Water Management: Core Function: Sewerage	5 939	4 725	403	3 273	4 786	6 502
Technical and Infrastructure Implementation Services	Waste Management: Core Function: Solid Waste Removal	3 796	4 383		3 873	4 582	0
Community Services	Other: Core Function: Tourism	0	20	0	0	20	0
TOTAL		54 058	62 283	1 468	65 422	65 594	23 684

Monthly Cashflow for the 2025/26 Financial Year

Directorate [R]	Function [R]	March 2026			April 2026		
		Revenue (R)	Operational Exp. (R)	Capital Exp. (R)	Revenue (R)	Operational Exp. (R)	Capital Exp. (R)
Office of the Municipal Manager	Executive and Council: Core Function: Municipal Manager, Town Secretary and Chief Executive	0	2 108	0	4	3 692	0
Financial Services	Finance and Administration: Core Function: Budget and Treasury Office	50 724	14 899	594	21 201	23 626	674
Corporate Services	Finance and Administration: Core Function: Administrative and Corporate Support	0	262	0	0	289	0
Corporate Services	Community and Social Services: Core Function: Libraries and Archives	840	1 482	0	861	3 404	0
Community Services	Sport and Recreation: Core Function: Sports Grounds and Stadiums	4	989	0	5	1 103	0
Community Services	Public Safety: Core Function: Police Forces, Traffic and Street Parking Control	763	5 083	0	427	5 129	0
Community Services	Housing: Core Function: Housing	4 732	2 174	3 913	4 732	2 190	4 444
Community Services	Health: Core Function: Health Services	0	0	0	0	0	0
Economic Development and Planning	Planning and Development: Core Function: Economic Development/Planning	5 457	2 839	0	4 331	3 164	0
Technical and Infrastructure Implementation Services	Road Transport: Core Function: Roads	1 487	3 962	0	612	3 871	0
Community Services	Environmental Protection: Core Function: Biodiversity and Landscape	0	10	0	0	0	0
Technical and Infrastructure Implementation Services	Energy Sources: Core Function: Electricity	10 155	11 000	0	20 671	12 730	0
Technical and Infrastructure Implementation Services	Water Management: Core Function: Water Distribution	9 147	7 483	1 061	10 566	7 562	1 205
Technical and Infrastructure Implementation Services	Waste Water Management: Core Function: Sewerage	3 097	5 562	2 107	6 990	5 091	2 393
Technical and Infrastructure Implementation Services	Waste Management: Core Function: Solid Waste Removal	3 843	4 730	0	3 875	4 783	0
Community Services	Other: Core Function: Tourism	0	20	0	0	20	0
TOTAL		90 249	62 604	7 674	74 274	76 655	8 716

Monthly Cashflow for the 2025/26 Financial Year

Directorate [R]	Function [R]	May			June		
		Revenue (R)	Operational Exp. (R)	Capital Exp. (R)	Revenue (R)	Operational Exp. (R)	Capital Exp. (R)
Office of the Municipal Manager	Executive and Council: Core Function: Municipal Manager, Town Secretary and Chief Executive	75	2 262	0	20	2 494	0
Financial Services	Finance and Administration: Core Function: Budget and Treasury Office	16 348	15 284	892	23 463	38 262	1 181
Corporate Services	Finance and Administration: Core Function: Administrative and Corporate Support	0	262	0	0	270	0
Corporate Services	Community and Social Services: Core Function: Libraries and Archives	988	1 212	0	2 156	1 067	0
Community Services	Sport and Recreation: Core Function: Sports Grounds and Stadiums	3	999	0	7	995	0
Community Services	Public Safety: Core Function: Police Forces, Traffic and Street Parking Control	367	4 961	0	21 428	5 336	0
Community Services	Housing: Core Function: Housing	4 732	2 229	5 874	4 732	4 345	7 781
Community Services	Health: Core Function: Health Services	0	0	0	0	0	0
Economic Development and Planning	Planning and Development: Core Function: Economic Development/Planning	3 825	3 260	0	13 857	4 893	0
Technical and Infrastructure Implementation Services	Road Transport: Core Function: Roads	555	3 802	0	1 149	4 610	0
Community Services	Environmental Protection: Core Function: Biodiversity and Landscape	0	50	0	0	0	0
Technical and Infrastructure Implementation Services	Energy Sources: Core Function: Electricity	15 450	13 350	0	21 496	40 018	0
Implementation Services	Water Management: Core Function: Water Distribution	9 496	7 487	1 593	1 694	11 374	2 110
Technical and Infrastructure Implementation Services	Waste Water Management: Core Function: Sewerage	3 220	5 289	3 163	1 010	9 741	4 190
Technical and Infrastructure Implementation Services	Waste Management: Core Function: Solid Waste Removal	3 873	4 516	0	1 706	26 067	0
Community Services	Other: Core Function: Tourism	0	20	0	0	20	0
TOTAL		58 934	64 985	11 521	92 718	149 491	15 261

Monthly Cashflow for the 2025/26 Financial Year

Directorate (R)	Function (R)	TOTAL		
		Revenue (R)	Operational Exp. (R)	Capital Exp. (R)
Office of the Municipal Manager	Executive and Council: Core Function: Municipal Manager, Town Secretary and Chief Executive	113	26 370	0
Financial Services	Finance and Administration: Core Function: Budget and Treasury Office	340 996	225 867	6 874
Corporate Services	Finance and Administration: Core Function: Administrative and Corporate Support	0	3 322	0
Corporate Services	Community and Social Services: Core Function: Libraries and Archives	11 151	19 290	0
Community Services	Sport and Recreation: Core Function: Sports Grounds and Stadiums	51	11 606	0
Community Services	Public Safety: Core Function: Police Forces, Traffic and Street Parking Control	26 742	59 739	0
Community Services	Housing: Core Function: Housing	56 780	28 069	45 288
Community Services	Health: Core Function: Health Services	0	0	0
Economic Development and Planning	Planning and Development: Core Function: Economic Development/Planning	32 447	38 275	0
Technical and Infrastructure Implementation Services	Road Transport: Core Function: Roads	8 562	48 275	0
Community Services	Environmental Protection: Core Function: Biodiversity and Landscape	0	60	0
Technical and Infrastructure Implementation Services	Energy Sources: Core Function: Electricity	192 659	182 675	0
Technical and Infrastructure Implementation Services	Water Management: Core Function: Water Distribution	122 030	92 654	12 281
Technical and Infrastructure Implementation Services	Waste Water Management: Core Function: Sewerage	66 373	67 499	24 387
Technical and Infrastructure Implementation Services	Waste Management: Core Function: Solid Waste Removal	64 932	80 162	0
Community Services	Other: Core Function: Tourism	0	240	0
TOTAL		922 836	884 103	88 830

Revenue by Source 2025/26 Financial Year

Line Item (200 chars)	Jul (R)	Aug (R)	Sep (R)	Oct (R)	Nov (R)	Dec (R)	Jan (R)	Feb (R)	Mar (R)	Apr (R)	May (R)	Jun (R)	TOTAL (R)
('000)													
Property rates	18 756	2 375	2 834	2 126	68 706	2 512	2 607	19 272	11 203	11 648	11 334	11 217	164 590
Service charges - electricity revenue	14 181	16 699	13 370	10 596	14 504	11 780	15 348	11 999	9 274	19 521	14 446	14 106	165 826
Service charges - water revenue	6 510	7 020	6 701	4 584	7 086	6 834	7 692	8 113	6 645	7 694	6 905	1 073	76 856
Service charges - sanitation revenue	4 128	2 519	2 412	3 703	2 489	2 238	4 248	2 255	2 133	4 880	2 220	1 893	35 118
Service charges - refuse revenue	2 653	2 649	2 565	2 495	2 544	2 490	2 500	2 449	2 429	2 449	2 449	2 259	29 931
Rental of facilities and equipment	36	162	159	162	171	150	159	188	166	232	163	328	2 076
Interest earned - external investments	514	514	514	514	514	514	514	514	514	514	514	514	6 169
Interest earned - outstanding debtors	268	268	268	268	268	268	268	268	268	268	268	268	3 222
Dividends received	0	0	0	0	0	0	0	0	0	0	0	0	0
Fines, penalties and forfeits	348	348	348	348	348	348	348	348	348	348	348	348	4 172
Licences and permits	6	6	6	6	6	6	6	6	6	6	6	6	76
Agency services	701	701	701	701	701	701	701	701	701	701	701	701	8 417
Transfers and subsidies	55 499	0	0	0	0	55 499	0	0	55 499	0	0	0	166 497
Other revenue	3 456	3 456	3 456	3 456	3 456	3 456	3 456	3 456	3 456	3 456	3 456	3 456	41 477
TOTAL	107 058	36 720	33 335	28 960	100 795	86 797	37 847	49 571	92 644	51 717	42 811	36 171	704 426