
Theewaterskloof Municipality



Final Budget

2024/2025 to 2026/2027

23 May 2024

English is original version

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Table of Contents

List of Tables	ii
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PART 1 – ANNUAL BUDGET

1. Council Resolutions	1
2. Changes from Draft Budget to Final	Error! Bookmark not defined.
3. Executive summary	2
4. Operating Revenue and Expenditure Framework	5
5. Capital Expenditure	5
6. Annual budget tables	7
7. Overview of Annual Budget Process	25
8. Overview of Alignment of Annual Budget with IDP	27
9. Measurable performance objectives and Indicators	43
10. Overview of Budget Related Policies	54
11. Overview of Budget Assumptions	57
12. Overview of Budget and Funding	62
13. Expenditure on allocations and grant programmes	71
14. Annual Budgets and Service delivery and Budget Implementation plans- Internal Departments	75
15. Capital expenditure details	79
16. Capital expenditure details	81
17. Legislation Compliance Status	93
18. Other supporting documents	94
19. Municipal manager’s quality certificate	99

List of tables

<u>Description</u>	<u>Page</u>
➤ Budget Summary (Table A1)	7
➤ Budgeted Financial Performance (Revenue and Expenditure by standard classification) (Table A2).....	9
➤ Budgeted Financial Performance (Revenue and Expenditure by municipal vote)(Table A3).....	11
➤ Budgeted Financial Performance (Revenue and Expenditure) (Table A4).....	12
➤ Budgeted Capital Expenditure by vote, standard classification and funding (Table A5)	14
➤ Budgeted Financial Position (Table A6).....	16
➤ Budgeted Cash Flows (Table A7).....	18
➤ Cash Backed reserves/accumulated surplus reconciliation (Table A8)	19
➤ Asset Management (Table A9).....	20
➤ Basic Service Delivery measurement(Table A10).....	24
➤ Reconciliation between the IDP strategic objectives and budgeted revenue (Table SA4).....	51
➤ Reconciliation between the IDP strategic objectives and budgeted operating expenditure (Table SA5 till SA6).....	53 - 54
➤ Key financial indicators and ratios (table SA8).....	56
➤ Monetary investments by type (Table SA15)	72
➤ Detail of borrowings (Table SA17).....	73
➤ Funding compliance measurement (Table SA10).....	76
➤ Expenditure on allocations and grant programmes (Table SA19).....	80
➤ Salaries,allowances & benefits (political office bearers, councillors/senior managers)(Table SA23)	81
➤ Summary councillor and staff benefits (Table SA22)	82
➤ Summary of personnel numbers (Table SA24).....	83
➤ Capital expenditure on new assets by asset class (Table SA34a).....	90
➤ Capital expenditure on renewal of existing assets by asset class (Table SA34b)	91
➤ Repairs and maintenance expenditure by asset class (Table SA34c).....	92
➤ Capital expenditure details (Table SA36)	93
➤ Supporting detail to budgeted financial performance (Table SA1)	94
➤ Supporting detail to Statement of Financial Position (Table SA3).....	95

Abbreviations and Acronyms

IDP	Integrated Development Plan
MTREF	Medium Term Revenue and Expenditure Framework
NERSA	National Electricity Regulator South Africa
kl	Kilolitre
kWh	Kilowatt
VAT	Value Added Tax
SMME	Small Micro and Medium Enterprises
CPI	Consumer Price index
MFMA	Municipal Finance Management Act 56 of 2003
GFS	Government Financial Statistics
MBRR	Municipal Budget and Reporting Regulations
GRAP	Generally Recognized Accounting Practice
MSA	Municipal Systems Act
MIG	Municipal Infrastructure Grant
LED	Local Economic Development
SDBIP	Service Delivery Budget Implementation Plan
DoRA	Division of Revenue Act
PDO	Predetermined Objectives
KPI	Key Performance Indicator
KPA	Key Performance Area
RBIG	Regional Bulk Infrastructure Grant
MTBPS	Medium Term Budget Policy Statement

1. Council Resolutions

1. That Council resolves that Final Annual Operating Budget of the municipality for the financial year 2024/2025 and indicative for the two projected Outer Years 2025/2026 and 2026/2027 be approved as set out on Tables A1, A2, A3 and A4.
2. That Council resolves that the Final Annual Capital Budget of the municipality for the financial year 2024/2025 and indicative for the two projected Outer Years 2025/2026 and 2026/2027 be approved as set out on Tables A1, A5 and SA36.
3. That Council resolves that the Monthly Cash Flow Forecasts with appropriate amendments be approved as the Cash Flow Budget of the Council for the 2024/2025 financial year as set out on Tables A1 and A7.
4. That Council resolves to adopt the “Spatial Development Framework” as part of the Integrated Development Plan, as regulated by the Municipal Systems Act (Act 32 of 2000), a directed in terms of Section 22 of the Bill on the Land Use Planning Act.
5. That Council resolves that the Final Tariff Charges are approved for the Financial Year 2024/2025. (Annexure A).
6. That the Final Monthly Indigent Subsidy in respect of 6kl Water, 70Kwh Electricity, Refuse, Sewer and Informal Settlement Plot Rental (where applicable) are approved and that the applicable free basic services subsidies be calculated on the approved tariffs for the applicable services and measurable units.
7. That it be noted that “Unfunded Functions” and “Underfunded Functions” are fully budgeted for at present service levels and in respect of Housing.
8. That note is taken that Internal Division of Costs(Departmental Charges) are calculated based on expected budgeted time spent, measurable units/quantities, cost, and that tariffs are determined accordingly.
9. The unfunded position will be responded to, through a Budget Funded Plan (BFP) that is being compiled in collaboration with Provincial Treasury and will be table in June 2024 to Council.
10. That Council resolves to adopt the following Amendments to the Policies as per Annexure B
Annexure B
 - 1) Tariff Policy
 - 2) Supply Chain Management Policy
 - 3) Credit Control Debt Collection
11. That Council resolves that the Final Procurement Plan are approved for the Financial Year 2024/2025. (Annexure C).
12. That Council resolves that the Final Long Term Financial Plan are approved for the Financial Year 2023/2024. (Annexure D).
13. That council take cognisance of the tariff model methodology. (Annexure E)
14. That council take cognisance of the Service Standards. (Annexure F).

2. Executive summary

LEGAL REQUIREMENTS

The MTREF for 2024/25 to 2026/2027 were compiled in accordance with the requirements of the relevant legislation, of which the following are the most important –

- The Constitution of the Republic of South Africa, Act 108 of 1996;
- The Municipal Structures Act, Act 117 of 1998;
- The Municipal Systems Act, Act 32 of 2000;
- The Municipal Finance Management Act, Act 56 of 2003;
- The Municipal Budget and Reporting Regulations promulgated on 17 April 2009; and
- The Division of Revenue Act

The main objective of a municipal budget is to allocate realistically expected resources to the service delivery goals or performance objectives identified as priorities in the Integrated Development Plan.

The following budget principles and guidelines directly informed the compilation of the 2024/25 to 2026/2027 MTREF –

- National Treasury's MFMA Circulars were used to guide the compilation of the MTREF;
- Headline inflation predictions;
- National outcomes and priorities;
- NERSA guidelines;
- The priorities and targets in relation to the key strategic focus areas as determined in the IDP;
- Tariff and property rates revenue stream increases should be affordable and should generally not exceed inflation as measured by the CPI, except where there are price increases in the inputs of services that are beyond the control of the municipality, or instance the cost-of-living increases and cost of bulk water and electricity. In addition, tariffs need to remain or move towards being cost reflective, and should take into account the need to address infrastructure backlogs;
- External loans will be taken up during this budget year as a means of supporting the Capital Budget, to enhance service delivery.

Growth to the Theewaterskloof Municipality's Medium Term Revenue and Expenditure Framework (MTREF) is based on a combination of factors such as (relatively low) generic growth to core tariff-based services, operational efficiencies, and revenue-related policies aimed at optimising and sustaining all income sources.

The MTREF-based Revenue and Expenditure Projections assumed inflation-linked annual adjustments. The main challenges experienced during the compilation of the 2023/24 MTREF can be summarised as follows:

- The increased costs associated with bulk electricity, placing upward pressure on tariff increases to consumers. Continued high tariff increases may soon render municipal services financially unaffordable and impact negatively on revenue collection targets;
- Reprioritisation of capital projects and operating expenditure within the financial affordability limits of the Budget, taking the cash position into account;
- Salary increases for municipal staff salary requirement to fill funded vacant, critical and essential positions in accordance with the Salary and Wage Collective Agreement;
- National and local economic difficulties (low economic growth)
- Above inflation increases in essential maintenance costs

- Old infrastructure which needs to be consistently maintained or replaced
- Reduced consumption of water and electricity in response to water restrictions and load shedding

The following further key parameters which are informed by the need to recover costs and to balance the budget were considered for the 2024/25 financial year:

Tariff increases:

- Assessment Rates 5%
- Water 4.8%
- Sanitation (Sewer) 5.5%
- Solid Waste (Refuse) 5.5%
- Electricity 10.56% (Subject to NERSA's final approval)

The following table provides a consolidated overview of the proposed 2023/2024 MTREF taking into consideration tariff adjustments and increases to input costs:

Description R thousand	Current Year 2022/23	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Total Operating Revenue	(882,643)	(900,405)	(946,741)	(1,026,635)
Total Operating Expenditure	893,595	787,445	822,302	864,230
(Suplus)/Deficit for the year	10,952	(112,960)	(124,440)	(162,405)
Total Capital Expenditure	221,855	219,675	270,946	318,418

Total operating revenue is projected to increase by 2.01 per cent or R 18 million for the 2024/25 financial year when compared to the 2023/24 Budget. For the two outer years, operational revenue will increase by 5.1% and 8.4% respectively, equating to a total revenue growth of R 144 million over the MTREF when compared to the 2023/24 financial year.

The major items of operating revenue are as follows:

Description R thousand	Current Year 2022/23	Budget Year 2024/25	% of Total Revenue	Growth 2022/23 - 2023/24
Property Rates	153,447	161,158	18%	5.03%
Service Charges	307,368	330,460	37%	8%
Investment revenue	8,162	7,763	1%	-5%
Operational grants	172,545	165,950	18%	-4%
Capital grants	150,201	112,748	13%	-25%
Other own Revenue	90,921	122,326	14%	35%
	882,643	900,405	100%	2%

Revenue from service charges is the biggest part (37%) of the municipality's revenue followed by operational grants (18%) and property rates (18%). There has been an decrease in operational grants (4%) when compared to the 2023/24 financial year. The reduction in operational grants is attributable to a decrease to the Housing Grant and Local Government Financial Management Grant and capital grants decrease is attributable to a decrease to the MIG Grant, Water Services Infrastructure Grant and no allocation the Energy Efficiency and Demand Side Management Grant.

The major operating expenditure items are summarised below:

	Current Year 2022/23	Budget Year 2024/25	% of Total Expenditure	Growth 2022/23 - 2023/24
Employee costs	293,057	273,249	35%	-7%
Remuneration of councillors	13,988	14,356	2%	3%
Bulk purchases - electricity	102,472	100,718	13%	-2%
Inventory consumed	40,174	39,926	5%	-1%
Debt impairment	120,379	127,000	16%	5%
Depreciation & asset impairment	37,642	35,811	5%	-5%
Interest	45,646	47,642	6%	4%
Contracted services	108,591	58,065	7%	-47%
Transfers and grants	10,932	5,781	1%	-47%
Operational costs	115,412	76,381	10%	-34%
Losses on disposal of Assets	0	3,214	0%	32139270%
Other Losses	5,301	5,301	1%	0%
	893,595	787,445	100%	-11.9%

Total operating expenditure for the 2024/25 financial year amounts to R 787 million, which represents an decrease of R 106 million (11.9%) from 2023/24.

Description R thousand	Current Year 2022/23	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Total Capital Expenditure	221,855	219,675	270,946	318,418

The capital expenditure amounts to R 220 million and has decreased by 1. % when compared to the 2023/24 adjustment budget. The outer year's increase to R 271 million in 2025/2026 and increase to R 318 million in 2026/2027.

Successful alignment of Theewaterskloof Municipality's service delivery priorities, as embodied in the updated IDP and its focus areas, objectives and perspectives, to that of National and Provincial Governments is seen as critical if the Municipality wants to achieve its developmental goals. The Strategic Focus Areas developed by Theewaterskloof Municipality are as follows:

- Financial Viability
- Good Governance
- Institutional Development
- Basic Service Delivery
- Local Economic Development

3. Operating Revenue and Expenditure Framework

Functional Classification Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Revenue - Functional										
<i>Governance and administration</i>		260,492	256,906	297,402	308,292	333,538	332,927	344,903	365,509	388,329
Executive and council		741	869	515	1,093	589	589	560	113	113
Finance and administration		259,751	256,037	296,887	307,199	332,950	332,338	344,343	365,396	388,216
Internal audit		-	-	-	-	-	-	-	-	-
<i>Community and public safety</i>		30,259	55,423	71,391	98,395	116,991	116,991	120,697	129,948	158,757
Community and social services		10,225	11,085	11,086	10,877	12,871	12,871	11,228	11,392	11,789
Sport and recreation		241	17	37	12	50	50	50	53	56
Public safety		12,544	25,080	33,554	38,156	28,501	28,501	28,436	30,143	31,951
Housing		7,249	19,241	26,714	49,350	75,570	75,570	80,983	88,361	114,960
Health		-	-	-	-	-	-	-	-	-
<i>Economic and environmental services</i>		9,809	12,179	11,859	41,502	40,067	35,879	41,302	40,739	43,673
Planning and development		2,395	4,909	3,805	31,959	30,524	26,336	31,238	30,072	32,367
Road transport		7,414	7,270	8,054	9,543	9,543	9,543	10,064	10,668	11,305
Environmental protection		-	-	-	-	-	-	-	-	-
<i>Trading services</i>		299,879	322,519	319,340	372,913	392,046	392,385	393,502	410,545	435,877
Energy sources		115,372	125,039	119,192	145,497	145,229	145,568	168,892	177,758	189,123
Water management		87,229	91,350	91,246	110,113	126,776	126,776	115,703	117,345	124,386
Waste water management		47,954	50,188	53,964	58,024	59,270	59,270	62,787	66,555	70,548
Waste management		49,325	55,942	54,937	59,280	60,772	60,772	46,119	48,887	51,820
<i>Other</i>	4	-	-	-	-	-	-	-	-	-
Total Revenue - Functional	2	600,440	647,027	699,992	821,102	882,643	878,182	900,405	946,741	1,026,635
Expenditure - Functional										
<i>Governance and administration</i>		176,471	200,532	213,040	219,698	234,694	211,937	233,351	245,019	257,270
Executive and council		18,410	24,926	26,316	26,007	25,232	23,589	22,300	23,415	24,586
Finance and administration		155,750	173,193	183,889	190,636	206,568	185,450	207,469	217,843	228,735
Internal audit		2,311	2,413	2,836	3,054	2,895	2,898	3,582	3,761	3,949
<i>Community and public safety</i>		64,366	72,691	105,515	115,980	147,872	126,643	107,038	107,140	112,497
Community and social services		10,354	11,159	10,951	21,156	57,059	42,544	21,174	22,232	23,344
Sport and recreation		10,029	9,757	15,185	12,316	12,964	14,447	11,802	12,392	13,012
Public safety		33,305	42,398	56,521	61,794	55,833	47,952	53,419	56,090	58,894
Housing		10,678	9,378	22,859	20,714	22,016	21,700	20,643	16,425	17,247
Health		-	-	-	-	-	-	-	-	-
<i>Economic and environmental services</i>		50,911	54,307	60,921	84,260	88,099	89,552	84,865	89,108	93,564
Planning and development		11,093	13,894	17,692	35,622	36,052	32,153	39,953	41,950	44,048
Road transport		39,703	40,406	43,229	48,509	52,013	57,343	44,790	47,029	49,381
Environmental protection		116	7	-	129	34	57	123	129	135
<i>Trading services</i>		258,747	285,957	406,149	342,118	422,192	395,048	361,762	380,585	400,428
Energy sources		95,219	110,462	115,141	113,879	136,946	123,509	135,153	141,910	149,006
Water management		61,095	67,158	192,448	111,443	141,528	139,878	90,043	94,545	99,272
Waste water management		45,928	47,659	50,530	52,893	68,002	63,097	62,530	66,656	68,939
Waste management		56,504	60,678	48,030	63,903	75,716	68,563	74,037	78,474	83,211
<i>Other</i>	4	30	197	170	707	738	580	428	449	472
Total Expenditure - Functional	3	550,525	613,685	785,796	762,763	893,595	823,761	787,445	822,302	864,230
Surplus/(Deficit) for the year		49,915	33,342	(85,804)	58,339	(10,952)	54,421	112,960	124,440	162,405

4. Capital Expenditure

Vote Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24				2024/25 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
R thousand	1										
Capital expenditure - Vote											
Multi-year expenditure to be appropriated	2										
Vote 1 - Directorate Finance		-	-	-	-	-	-	-	-	-	-
Vote 2 - Community Services		-	-	-	-	-	-	-	12,370	33,240	14,343
Vote 3 - Corporate services		-	-	-	-	-	-	-	-	-	-
Vote 4 - Electricity		6,607	2,344	11,454	4,750	4,750	4,750	4,750	11,413	13,350	11,200
Vote 5 - Economic Development and Planning		-	-	-	19,200	36,589	36,589	36,589	62,783	88,361	114,960
Vote 6 - Office of the Municipal Manager		-	-	-	-	-	-	-	-	-	-
Vote 7 - Housing		-	-	-	-	-	-	-	-	-	-
Vote 8 - Technical and Infrastructure Implementation Services		-	7,783	26,343	-	-	-	-	-	-	-
Vote 9 - Public safety		-	-	-	-	-	-	-	-	-	-
Vote 10 - Road transport		-	-	-	-	-	-	-	-	-	-
Vote 11 - Sport and recreation		-	-	-	-	-	-	-	-	-	-
Vote 12 - Waste management		6,117	8,953	373	-	-	-	-	5,000	7,500	8,500
Vote 13 - Waste water management		16,268	12,085	3,460	10,000	11,303	11,303	11,303	25,057	34,870	44,333
Vote 14 - Water		1,845	1,960	18,479	16,886	16,520	9,802	9,802	8,162	39,352	48,155
Vote 15 - Directorate Development and Community Services		-	2,819	1,761	-	-	-	-	-	-	-
Capital multi-year expenditure sub-total	7	30,837	35,945	61,870	50,836	69,162	62,444	62,444	124,785	216,672	241,491
Single-year expenditure to be appropriated	2										
Vote 1 - Directorate Finance		174	131	3,312	215	875	792	792	276	-	-
Vote 2 - Community Services		-	-	-	20,285	63,651	57,120	57,120	29,474	14,584	9,250
Vote 3 - Corporate services		-	-	-	1,404	1,439	1,286	1,286	1,527	-	-
Vote 4 - Electricity		5,700	4,767	11,721	14,992	15,242	14,713	14,713	7,290	500	33,000
Vote 5 - Economic Development and Planning		-	-	-	23,142	31,247	31,226	31,226	14,290	-	-
Vote 6 - Office of the Municipal Manager		-	-	18	-	-	-	-	-	-	-
Vote 7 - Housing		-	-	-	-	-	-	-	-	-	-
Vote 8 - Technical and Infrastructure Implementation Services		5,698	11,018	19	57	57	47	47	40	-	-
Vote 9 - Public safety		-	-	-	-	-	-	-	-	-	-
Vote 10 - Road transport		-	-	-	-	-	-	-	-	-	-
Vote 11 - Sport and recreation		-	-	-	-	-	-	-	-	-	-
Vote 12 - Waste management		6,544	4,689	6,393	4,712	4,274	4,274	4,274	-	6,361	1,000
Vote 13 - Waste water management		10,039	14,454	27,597	8,575	11,446	9,654	9,654	19,400	8,128	22,780
Vote 14 - Water		7,269	14,473	17,791	23,135	24,462	22,506	22,506	22,593	24,701	10,897
Vote 15 - Directorate Development and Community Services		21,621	13,249	16,077	-	-	-	-	-	-	-
Capital single-year expenditure sub-total		57,044	62,781	82,929	96,517	152,693	141,619	141,619	94,890	54,274	76,927
Total Capital Expenditure - Vote		87,881	98,726	144,799	147,352	221,855	204,063	204,063	219,675	270,946	318,418
Capital Expenditure - Functional											
Governance and administration		10,353	8,270	10,751	2,472	3,393	2,747	2,747	12,962	-	-
Executive and council		-	-	-	-	-	-	-	-	-	-
Finance and administration		10,353	8,270	10,732	2,472	3,393	2,747	2,747	12,962	-	-
Internal audit		-	-	18	-	-	-	-	-	-	-
Community and public safety		7,396	19,584	27,667	51,162	74,980	75,041	75,041	82,508	94,101	128,303
Community and social services		622	260	636	3,029	2,627	2,627	2,627	2,752	2,000	-
Sport and recreation		100	-	441	7,083	6,068	6,284	6,284	3,420	3,740	13,343
Public safety		818	283	229	550	564	419	419	163	-	-
Housing		5,856	19,042	26,360	40,500	65,721	65,711	65,711	76,173	88,361	114,960
Health		-	-	-	-	-	-	-	-	-	-
Economic and environmental services		9,743	7,146	9,113	10,669	55,485	49,272	49,272	25,290	42,084	10,250
Planning and development		53	376	1,228	1,899	2,172	2,151	2,151	940	-	-
Road transport		9,690	6,770	7,885	8,770	53,314	47,121	47,121	24,350	42,084	10,250
Environmental protection		-	-	-	-	-	-	-	-	-	-
Trading services		60,388	63,726	97,268	83,049	87,997	77,003	77,003	98,915	134,761	179,865
Energy sources		12,307	7,111	23,175	19,742	19,992	19,463	19,463	18,703	13,850	44,200
Water management		9,114	16,434	36,271	40,021	40,983	32,309	32,309	30,755	64,052	59,052
Waste water management		26,307	26,540	31,056	18,575	22,749	20,958	20,958	44,457	42,998	67,113
Waste management		12,660	13,641	6,766	4,712	4,274	4,274	4,274	5,000	13,861	9,500
Other		-	-	-	-	-	-	-	-	-	-
Total Capital Expenditure - Functional	3	87,881	98,726	144,799	147,352	221,855	204,063	204,063	219,675	270,946	318,418
Funded by:											
National Government		29,171	24,954	25,311	39,660	82,050	77,662	77,662	35,855	31,865	34,877
Provincial Government		8,685	19,261	27,369	41,100	67,364	67,364	67,364	76,893	88,361	114,960
District Municipality		-	-	193	-	67	67	67	-	-	-
Transfers and subsidies - capital (monetary allocations) (Nat / Prov Departm Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporatons, Higher Educ Institutions)		416	-	2,568	-	-	-	-	-	-	-
Transfers recognised - capital	4	38,271	44,215	55,441	80,760	149,481	145,092	145,092	112,748	120,226	149,837
Borrowing	6	35,278	43,882	64,750	56,096	53,753	53,753	53,753	98,104	111,806	131,113
Internally generated funds		14,332	10,629	24,608	10,497	18,622	5,218	5,218	8,823	38,914	37,468
Total Capital Funding	7	87,881	98,726	144,799	147,352	221,855	204,063	204,063	219,675	270,946	318,418

5. Annual budget tables

The following ten tables set out the municipality's 2024/2025 budget and MTREF to be approved by resolution of Council:

Budget Summary (Table A1)

WC031 Theewaterskloof - Table A1 Budget Summary										
Description	2020/21	2021/22	2022/23	Current Year 2023/24				2024/25 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
R thousands										
Financial Performance										
Property rates	121,164	127,715	136,354	158,016	153,447	153,447	153,447	161,158	170,828	181,077
Service charges	251,961	267,671	273,786	306,593	307,368	307,707	307,707	330,460	350,287	371,304
Investment revenue	8,098	10,542	11,469	10,962	8,162	8,162	8,162	7,763	8,229	8,722
Transfer and subsidies - Operational	139,317	128,202	144,515	161,315	172,545	172,134	172,134	165,950	167,506	178,248
Other own revenue	41,775	68,649	97,976	103,456	90,921	90,921	90,921	122,326	129,666	137,446
Total Revenue (excluding capital transfers and contributions)	562,314	602,778	664,099	740,342	732,443	732,370	732,370	787,657	826,515	876,798
Employee costs	221,794	238,699	246,990	291,266	293,057	279,480	279,480	273,249	286,911	301,257
Remuneration of councillors	12,148	11,900	12,686	13,988	13,988	13,988	13,988	14,356	15,074	15,828
Depreciation and amortisation	31,694	31,651	32,476	25,910	37,642	37,642	37,642	35,811	37,602	39,482
Interest	16,864	20,011	32,479	28,630	45,646	45,646	45,646	47,642	50,759	54,110
Inventory consumed and bulk purchases	113,332	120,767	122,894	117,044	142,646	134,441	134,441	140,644	147,676	155,060
Transfers and subsidies	1,089	1,766	8,528	10,106	10,932	480	480	5,781	820	861
Other expenditure	153,603	188,891	349,276	275,819	349,683	312,083	312,083	269,961	283,460	297,633
Total Expenditure	550,525	613,685	805,328	762,763	893,595	823,761	823,761	787,445	822,302	864,230
Surplus/(Deficit)	11,790	(10,907)	(141,229)	(22,421)	(161,152)	(91,391)	(91,391)	212	4,214	12,568
Transfers and subsidies - capital (monetary allocations)	38,125	44,249	52,856	80,760	149,481	145,092	145,092	112,748	120,226	149,837
Transfers and subsidies - capital (in-kind)	-	-	2,568	-	720	720	720	-	-	-
Surplus/(Deficit) after capital transfers & contributions	49,915	33,342	(85,804)	58,339	(10,952)	54,421	54,421	112,960	124,440	162,405
Share of Surplus/Deficit attributable to Associate	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	49,915	33,342	(85,804)	58,339	(10,952)	54,421	54,421	112,960	124,440	162,405
Capital expenditure & funds sources										
Capital expenditure	87,881	98,726	144,799	147,352	221,855	204,063	204,063	219,675	270,946	318,418
Transfers recognised - capital	38,271	44,215	55,441	80,760	149,481	145,092	145,092	112,748	120,226	149,837
Borrowing	35,278	43,882	64,750	56,096	53,753	53,753	53,753	98,104	111,806	131,113
Internally generated funds	14,332	10,629	24,608	10,497	18,622	5,218	5,218	8,823	38,914	37,468
Total sources of capital funds	87,881	98,726	144,799	147,352	221,855	204,063	204,063	219,675	270,946	318,418
Financial position										
Total current assets	235,057	241,586	176,248	272,334	95,166	115,166	115,166	124,852	136,389	149,952
Total non current assets	1,045,222	1,111,567	1,217,523	1,351,006	1,403,119	1,385,327	1,385,327	1,570,408	1,805,066	2,085,422
Total current liabilities	125,869	135,628	194,679	207,433	269,001	205,835	205,835	203,190	248,089	272,997
Total non current liabilities	259,952	289,725	361,204	413,682	402,347	402,347	402,347	486,799	563,709	670,427
Community wealth/Equity	894,458	927,800	837,889	1,002,225	826,937	892,310	892,310	1,005,270	1,129,710	1,292,115
Cash flows										
Net cash from (used) operating	97,074	77,467	(25,220)	96,568	22,464	85,738	85,738	138,860	175,797	215,703
Net cash from (used) investing	(84,783)	(97,452)	(141,433)	(148,290)	(223,193)	(205,401)	(205,401)	(220,847)	(272,213)	(319,787)
Net cash from (used) financing	12,610	21,878	86,587	37,412	32,714	32,714	32,714	64,283	72,121	82,350
Cash/cash equivalents at the year end	164,090	165,982	85,916	164,607	(82,099)	(1,033)	(1,033)	(18,737)	(43,032)	(64,766)
Cash backing/surplus reconciliation										
Cash and investments available	175,978	178,819	99,745	179,471	(66,887)	14,179	14,179	(2,308)	(25,289)	(45,603)
Application of cash and investments	72,940	81,510	130,289	124,226	107,739	109,316	109,316	84,612	82,665	79,494
Balance - surplus (shortfall)	103,038	97,309	(30,544)	55,246	(174,626)	(95,137)	(95,137)	(86,920)	(107,954)	(125,098)
Asset management										
Asset register summary (WDV)	1,030,036	1,096,423	1,202,754	1,333,898	1,386,967	1,369,175		1,553,039	1,786,383	2,065,320
Depreciation	31,694	31,651	32,476	25,910	37,642	37,642		35,811	37,602	39,482
Renewal and Upgrading of Existing Assets	47,061	69,601	75,900	74,768	128,642	112,118		127,253	154,785	166,658
Repairs and Maintenance	116,866	124,331	121,372	137,639	166,099	165,332		127,935	134,331	141,048
Free services										
Cost of Free Basic Services provided	37,284	43,443	-	51,743	48,948	48,948		51,866	54,978	58,277
Revenue cost of free services provided	-	-	-	17,376	17,376	17,376		-	-	-
Households below minimum service level										
Water:	1	3	3	3	3	3		2	2	2
Sanitation/sewerage:	2	2	2	2	2	2		1	1	1
Energy:	-	-	-	-	-	-		-	-	-
Refuse:	-	-	-	-	-	-		-	-	-

Explanatory notes Table A1 - Budget Summary

1. Table A1 is a budget summary and provides a concise overview of the Municipality's budget from all of the major financial perspectives (operating, capital expenditure, financial position, cash flow, and MFMA funding compliance).
2. The table provides an overview of the amounts approved by Council for operating performance, resources deployed to capital expenditure, financial position, cash and funding compliance.
3. Financial management reforms emphasise the importance of the municipal budget being funded. This requires the simultaneous assessment of the Financial Performance, Financial Position and Cash Flow Budgets, along with the Capital Budget. The Budget Summary provides the key information in this regard:
 - a. The operating surplus/deficit (after Total Expenditure) is negative over the MTREF.
 - b. Capital expenditure is balanced by capital funding sources, of which
 - i. Transfers recognised is reflected on the Financial Performance Budget;
 - ii. Borrowing is incorporated in the net cash from financing on the Cash Flow Budget and indicates that new borrowing exceeds the repayment of loans
 - iii. Internally generated funds are financed from a combination of the current operating surplus and input VAT reclaimed on conditional grants. The amount is incorporated in the Net cash from investing on the Cash Flow Budget. The municipality's cash flow remains positive over the MTREF; however it is declining and care should be exercised to ensure that the Municipality does not experience cash flow problems.
4. The section on Free Services shows that the amount spent on Free Basic Services and the revenue cost of free services provided by the municipality are increasing. In addition, the municipality continues to make progress in addressing service delivery backlogs.

Budgeted Financial Performance (Revenue and Expenditure by standard classification) (Table A2)

WC031 Theewaterskloof - Table A2 Budgeted Financial Performance (revenue and expenditure by functional classification)										
Functional Classification Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
R thousand										
Revenue - Functional										
Governance and administration		260,492	256,906	297,402	308,292	333,538	332,927	344,903	365,509	388,329
Executive and council		741	869	515	1,093	589	589	560	113	113
Finance and administration		259,751	256,037	296,887	307,199	332,950	332,338	344,343	365,396	388,216
Internal audit		-	-	-	-	-	-	-	-	-
Community and public safety		30,259	55,423	71,391	98,395	116,991	116,991	120,697	129,948	158,757
Community and social services		10,225	11,085	11,086	10,877	12,871	12,871	11,228	11,392	11,789
Sport and recreation		241	17	37	12	50	50	50	53	56
Public safety		12,544	25,080	33,554	38,156	28,501	28,501	28,436	30,143	31,951
Housing		7,249	19,241	26,714	49,350	75,570	75,570	80,983	88,361	114,960
Health		-	-	-	-	-	-	-	-	-
Economic and environmental services		9,809	12,179	11,859	41,502	40,067	35,879	41,302	40,739	43,673
Planning and development		2,395	4,909	3,805	31,959	30,524	26,336	31,238	30,072	32,367
Road transport		7,414	7,270	8,054	9,543	9,543	9,543	10,064	10,668	11,305
Environmental protection		-	-	-	-	-	-	-	-	-
Trading services		299,879	322,519	319,340	372,913	392,046	392,385	393,502	410,545	435,877
Energy sources		115,372	125,039	119,192	145,497	145,229	145,568	168,892	177,758	189,123
Water management		87,229	91,350	91,246	110,113	126,776	126,776	115,703	117,345	124,386
Waste water management		47,954	50,188	53,964	58,024	59,270	59,270	62,787	66,555	70,548
Waste management		49,325	55,942	54,937	59,280	60,772	60,772	46,119	48,887	51,820
Other	4	-	-	-	-	-	-	-	-	-
Total Revenue - Functional	2	600,440	647,027	699,992	821,102	882,643	878,182	900,405	946,741	1,026,635
Expenditure - Functional										
Governance and administration		176,471	200,532	213,040	219,698	234,694	211,937	233,351	245,019	257,270
Executive and council		18,410	24,926	26,316	26,007	25,232	23,589	22,300	23,415	24,586
Finance and administration		155,750	173,193	183,889	190,636	206,568	185,450	207,469	217,843	228,735
Internal audit		2,311	2,413	2,836	3,054	2,895	2,898	3,582	3,761	3,949
Community and public safety		64,366	72,691	105,515	115,980	147,872	126,643	107,038	107,140	112,497
Community and social services		10,354	11,159	10,951	21,156	57,059	42,544	21,174	22,232	23,344
Sport and recreation		10,029	9,757	15,185	12,316	12,964	14,447	11,802	12,392	13,012
Public safety		33,305	42,398	56,521	61,794	55,833	47,952	53,419	56,090	58,894
Housing		10,678	9,378	22,859	20,714	22,016	21,700	20,643	16,425	17,247
Health		-	-	-	-	-	-	-	-	-
Economic and environmental services		50,911	54,307	60,921	84,260	88,099	89,552	84,865	89,108	93,564
Planning and development		11,093	13,894	17,692	35,622	36,052	32,153	39,953	41,950	44,048
Road transport		39,703	40,406	43,229	48,509	52,013	57,343	44,790	47,029	49,381
Environmental protection		116	7	-	129	34	57	123	129	135
Trading services		258,747	285,957	406,149	342,118	422,192	395,048	361,762	380,585	400,428
Energy sources		95,219	110,462	115,141	113,879	136,946	123,509	135,153	141,910	149,006
Water management		61,095	67,158	192,448	111,443	141,528	139,878	90,043	94,545	99,272
Waste water management		45,928	47,659	50,530	52,893	68,002	63,097	62,530	65,656	68,939
Waste management		56,504	60,678	48,030	63,903	75,716	68,563	74,037	78,474	83,211
Other	4	30	197	170	707	738	580	428	449	472
Total Expenditure - Functional	3	550,525	613,685	785,796	762,763	893,595	823,761	787,445	822,302	864,230
Surplus/(Deficit) for the year		49,915	33,342	(85,804)	58,339	(10,952)	54,421	112,960	124,440	162,405

Explanatory notes to Table A2 - Budgeted Financial Performance (revenue and expenditure by standard classification)

1. Table A2 is an illustration of the budgeted financial performance in relation to revenue and expenditure per standard classification. The modified GFS standard classification divides the municipal services into 15 functional areas. Municipal revenue, operating expenditure and capital expenditure are then classified in terms of each of these functional areas which enable the National Treasury to compile standardised reports.
2. Note the Total Revenue on this table includes capital revenues (Transfers recognised – capital) and so does not balance to the operating revenue shown on Table A4.
3. Note that as a general principle the revenues for the Trading Services should exceed their expenditures. The table highlights that this is the case for Electricity and Water.
4. Other functions that show a deficit between revenue and expenditure are being financed from rates revenues and other revenue sources reflected under the Budget and treasury office.

Budgeted Financial Performance (Revenue and Expenditure by municipal vote) (Table A3)

WC031 Theewaterskloof - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)

Vote Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
R thousand										
Revenue by Vote	1									
Vote 1 - Directorate Finance		235,121	231,605	259,680	303,060	283,740	283,128	331,225	351,496	373,482
Vote 2 - Community Services		-	-	-	60,782	94,369	94,569	51,342	53,912	56,861
Vote 3 - Corporate services		-	-	-	1,893	5,804	5,544	11,498	12,176	12,900
Vote 4 - Electricity		115,372	125,039	119,192	145,497	145,229	145,568	168,892	177,758	189,123
Vote 5 - Economic Development and Planning		-	-	-	52,736	79,228	79,228	84,281	90,903	117,654
Vote 6 - Office of the Municipal Manager		499	731	355	980	476	476	447	-	-
Vote 7 - Housing		-	-	-	-	-	-	-	-	-
Vote 8 - Technical and Infrastructure Implementation Service		31,830	41,626	56,895	28,738	26,981	22,592	28,110	27,710	29,861
Vote 9 - Public safety		-	-	-	-	-	-	-	-	-
Vote 10 - Road transport		-	-	-	-	-	-	-	-	-
Vote 11 - Sport and recreation		-	-	-	-	-	-	-	-	-
Vote 12 - Waste management		49,325	55,942	54,937	59,280	60,772	60,772	46,119	48,887	51,820
Vote 13 - Waste water management		47,954	50,188	53,964	58,024	59,270	59,270	62,787	66,555	70,548
Vote 14 - Water		87,229	91,350	91,246	110,113	126,776	126,776	115,703	117,345	124,386
Vote 15 - Directorate Development and Community Service		33,110	49,425	63,722	-	-	260	-	-	-
Total Revenue by Vote	2	600,440	645,905	699,992	821,102	882,643	878,182	900,405	946,741	1,026,635
Expenditure by Vote to be appropriated	1									
Vote 1 - Directorate Finance		61,969	75,694	77,445	89,006	102,103	92,299	102,434	107,556	112,933
Vote 2 - Community Services		-	-	-	180,597	217,628	199,804	175,054	183,807	192,997
Vote 3 - Corporate services		-	-	-	83,152	83,842	75,368	79,279	83,243	87,405
Vote 4 - Electricity		95,219	110,385	115,141	113,879	136,946	123,509	135,153	141,910	149,006
Vote 5 - Economic Development and Planning		-	-	(0)	44,857	45,249	41,820	35,937	36,684	38,518
Vote 6 - Office of the Municipal Manager		6,291	8,870	9,869	11,080	9,689	8,115	9,280	9,744	10,231
Vote 7 - Housing		-	-	-	-	-	-	-	-	-
Vote 8 - Technical and Infrastructure Implementation Service		31,220	32,526	41,036	11,953	12,892	11,307	23,627	20,608	21,638
Vote 9 - Public safety		-	-	-	-	-	-	-	-	-
Vote 10 - Road transport		-	-	-	-	-	-	-	-	-
Vote 11 - Sport and recreation		-	-	-	-	-	-	-	-	-
Vote 12 - Waste management		56,504	60,678	48,030	63,903	75,716	68,563	74,037	78,474	83,211
Vote 13 - Waste water management		45,928	47,659	50,530	52,893	68,002	63,097	62,530	65,656	68,939
Vote 14 - Water		61,095	67,158	192,448	111,443	141,528	139,878	90,043	94,545	99,272
Vote 15 - Directorate Development and Community Service		192,298	209,593	251,297	-	-	-	72	76	79
Total Expenditure by Vote	2	550,525	612,563	785,796	762,763	893,595	823,761	787,445	822,302	864,230
Surplus/(Deficit) for the year	2	49,915	33,342	(85,804)	58,339	(10,952)	54,421	112,960	124,440	162,405

Explanatory notes to Table A3 - Budgeted Financial Performance (revenue and expenditure by municipal vote)

- Table A3 illustrates the budgeted financial performance in relation to the revenue and expenditure per municipal vote. This table facilitates the view of the budgeted operating performance in relation to the GFS classification and not necessarily the organisational structure of the Municipality.

Function	Income R'000	Expenditure R'000	Admin Charges R'000	Surplus/(Deficit) R'000
Water	115,703	90,043	20,736	4,925
Electricity	168,892	135,153	16,660	17,080
Waste Water Management	62,787	62,530	8,774	(8,516)
Refuse Removal	46,119	74,037	8,087	(36,005)

Budgeted Financial Performance (Revenue and Expenditure) (Table A4)

WC031 Theewaterskloof - Table A4 Budgeted Financial Performance (revenue and expenditure)											
Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24				2024/25 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
R thousand	1										
Revenue											
Exchange Revenue											
Service charges - Electricity	2	102,525	114,625	114,037	135,537	133,183	133,522	133,522	147,247	156,082	165,447
Service charges - Water	2	76,961	78,378	79,377	85,972	89,143	89,143	89,143	93,493	99,103	105,049
Service charges - Waste Water Management	2	36,288	36,981	39,858	42,831	42,626	42,626	42,626	44,970	47,669	50,529
Service charges - Waste Management	2	36,187	37,686	40,514	42,253	42,416	42,416	42,416	44,749	47,434	50,280
Sale of Goods and Rendering of Services		3,949	5,046	3,338	24,084	4,084	4,084	4,084	26,953	28,571	30,285
Agency services		7,284	7,140	7,636	9,378	9,378	9,378	9,378	9,894	10,488	11,117
Interest		-	-	-	-	-	-	-	-	-	-
Interest earned from Receivables		12,156	16,907	23,463	24,110	25,513	25,513	25,513	27,426	29,072	30,816
Interest earned from Current and Non Current Assets		8,098	10,542	11,469	10,962	8,162	8,162	8,162	7,763	8,229	8,722
Dividends		-	-	-	-	-	-	-	-	-	-
Rent on Land		-	-	-	1	1	1	1	1	1	1
Rental from Fixed Assets		2,060	2,165	1,855	2,307	1,716	1,716	1,716	1,716	1,819	1,928
Licence and permits		109	36	4	23	23	23	23	25	26	28
Operational Revenue		1,305	3,361	19,801	2,137	4,037	4,037	4,037	3,406	3,611	3,828
Non-Exchange Revenue											
Property rates	2	121,164	127,715	136,354	158,016	153,447	153,447	153,447	161,158	170,828	181,077
Surcharges and Taxes		-	-	-	-	1,917	1,917	1,917	1,917	2,032	2,154
Fines, penalties and forfeits		13,929	26,621	35,670	38,116	28,394	28,394	28,394	34,394	36,458	38,645
Licences or permits		-	-	-	-	-	-	-	-	-	-
Transfer and subsidies - Operational		139,317	128,202	144,515	161,315	172,545	172,134	172,134	165,950	167,506	178,248
Interest		-	-	-	-	5,690	5,690	5,690	6,117	6,484	6,873
Fuel Levy		-	-	-	-	-	-	-	-	-	-
Operational Revenue		908	5,690	514	1,600	4,821	4,821	4,821	5,130	5,438	5,764
Gains on disposal of Assets		-	-	395	0	45	45	45	45	48	51
Other Gains		76	1,683	5,301	1,700	5,301	5,301	5,301	5,301	5,619	5,956
Discontinued Operations		-	-	-	-	-	-	-	-	-	-
Total Revenue (excluding capital transfers and contributions)		562,314	602,778	664,099	740,342	732,443	732,370	732,370	787,657	826,515	876,798
Expenditure											
Employee related costs	2	221,794	238,699	246,990	291,266	293,057	279,480	279,480	273,249	286,911	301,257
Remuneration of councillors		12,148	11,900	12,686	13,988	13,988	13,988	13,988	14,356	15,074	15,828
Bulk purchases - electricity	2	75,569	86,239	87,774	84,005	102,472	94,734	94,734	100,718	105,754	111,041
Inventory consumed	8	37,764	34,528	35,121	33,039	40,174	39,707	39,707	39,926	41,922	44,018
Debt impairment	3	62,215	83,302	99,603	103,164	120,379	100,379	100,379	127,000	133,350	140,017
Depreciation and amortisation		31,694	31,651	32,476	25,910	37,642	37,642	37,642	35,811	37,602	39,482
Interest		16,864	20,011	32,479	28,630	45,646	45,646	45,646	47,642	50,759	54,110
Contracted services		41,501	44,724	122,692	92,946	108,591	100,670	100,670	58,065	60,968	64,017
Transfers and subsidies		1,089	1,766	8,528	10,106	10,932	480	480	5,781	820	861
Irrecoverable debts written off		-	-	-	-	-	-	-	-	-	-
Operational costs		44,698	60,255	126,935	78,010	115,412	105,633	105,633	76,381	80,201	84,211
Losses on disposal of Assets		997	610	46	0	0	0	0	3,214	3,375	3,543
Other Losses		4,192	-	-	1,700	5,301	5,401	5,401	5,301	5,566	5,844
Total Expenditure		550,525	613,685	805,328	762,763	893,595	823,761	823,761	787,445	822,302	864,230
Surplus/(Deficit)		11,790	(10,907)	(141,229)	(22,421)	(161,152)	(91,391)	(91,391)	212	4,214	12,568
Transfers and subsidies - capital (monetary allocations)	6	38,125	44,249	52,856	80,760	149,481	145,092	145,092	112,748	120,226	149,837
Transfers and subsidies - capital (in-kind)	6	-	-	2,568	-	720	720	720	-	-	-
Surplus/(Deficit) after capital transfers & contributions		49,915	33,342	(85,804)	58,339	(10,952)	54,421	54,421	112,960	124,440	162,405
Income Tax		-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after income tax		49,915	33,342	(85,804)	58,339	(10,952)	54,421	54,421	112,960	124,440	162,405
Share of Surplus/Deficit attributable to Joint Venture		-	-	-	-	-	-	-	-	-	-
Share of Surplus/Deficit attributable to Minorities		-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality		49,915	33,342	(85,804)	58,339	(10,952)	54,421	54,421	112,960	124,440	162,405
Share of Surplus/Deficit attributable to Associate	7	-	-	-	-	-	-	-	-	-	-
Intercompany/Parent subsidiary transactions		-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	1	49,915	33,342	(85,804)	58,339	(10,952)	54,421	54,421	112,960	124,440	162,405

Explanatory notes to Table A4 - Budgeted Financial Performance (revenue and expenditure) excluding capital transfers and contributions.

- Total revenue excluding capital contributions is R788 million in 2024/25 and increases to R 876 million by 2026/2027. Operating revenue increase by 7.54 per cent for 2024/25 and increase by 6.1 per cent for the 2026/27 financial year.
- Revenue to be generated from property rates is R 161 million in the 2024/25 financial year and increases to R 181 million by 2025/26 which represents 18 per cent of the operating revenue base of the Municipality and therefore remains a significant funding source for the municipality.

3. Services charges relating to electricity, water, sanitation and refuse removal constitutes the biggest component of the revenue basket of the Municipality totaling R 330 million for the 2024/25 financial year and increasing to R 371 million by 2026/2027. For the 2024/25 financial year services charges amount to 37 per cent of the total revenue base.
4. Transfers recognised – operating includes the local government equitable share and other operating grants from national and provincial government.
5. Employee related costs and bulk purchases are the main cost drivers within the municipality.

Budgeted Capital Expenditure by vote, standard classification and funding (Table A5)

Vote Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24				2024/25 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
R thousand	1										
Capital expenditure - Vote											
Multi-year expenditure to be appropriated	2										
Vote 1 - Directorate Finance		-	-	-	-	-	-	-	-	-	-
Vote 2 - Community Services		-	-	-	-	-	-	-	12,370	33,240	14,343
Vote 3 - Corporate services		-	-	-	-	-	-	-	-	-	-
Vote 4 - Electricity		6,607	2,344	11,454	4,750	4,750	4,750	4,750	11,413	13,350	11,200
Vote 5 - Economic Development and Planning		-	-	-	19,200	36,589	36,589	36,589	62,783	88,361	114,960
Vote 6 - Office of the Municipal Manager		-	-	-	-	-	-	-	-	-	-
Vote 7 - Housing		-	-	-	-	-	-	-	-	-	-
Vote 8 - Technical and Infrastructure Implementation Services		-	7,783	26,343	-	-	-	-	-	-	-
Vote 9 - Public safety		-	-	-	-	-	-	-	-	-	-
Vote 10 - Road transport		-	-	-	-	-	-	-	-	-	-
Vote 11 - Sport and recreation		-	-	-	-	-	-	-	-	-	-
Vote 12 - Waste management		6,117	8,953	373	-	-	-	-	5,000	7,500	8,500
Vote 13 - Waste water management		16,268	12,085	3,460	10,000	11,303	11,303	11,303	25,057	34,870	44,333
Vote 14 - Water		1,845	1,960	18,479	16,886	16,520	9,802	9,802	8,162	39,352	48,155
Vote 15 - Directorate Development and Community Services		-	2,819	1,761	-	-	-	-	-	-	-
Capital multi-year expenditure sub-total	7	30,837	35,945	61,870	50,836	69,162	62,444	62,444	124,785	216,672	241,491
Single-year expenditure to be appropriated	2										
Vote 1 - Directorate Finance		174	131	3,312	215	875	792	792	276	-	-
Vote 2 - Community Services		-	-	-	20,285	63,651	57,120	57,120	29,474	14,584	9,250
Vote 3 - Corporate services		-	-	-	1,404	1,439	1,286	1,286	1,527	-	-
Vote 4 - Electricity		5,700	4,767	11,721	14,992	15,242	14,713	14,713	7,290	500	33,000
Vote 5 - Economic Development and Planning		-	-	-	23,142	31,247	31,226	31,226	14,290	-	-
Vote 6 - Office of the Municipal Manager		-	-	18	-	-	-	-	-	-	-
Vote 7 - Housing		-	-	-	-	-	-	-	-	-	-
Vote 8 - Technical and Infrastructure Implementation Services		5,698	11,018	19	57	57	47	47	40	-	-
Vote 9 - Public safety		-	-	-	-	-	-	-	-	-	-
Vote 10 - Road transport		-	-	-	-	-	-	-	-	-	-
Vote 11 - Sport and recreation		-	-	-	-	-	-	-	-	-	-
Vote 12 - Waste management		6,544	4,689	6,393	4,712	4,274	4,274	4,274	-	6,361	1,000
Vote 13 - Waste water management		10,039	14,454	27,597	8,575	11,446	9,654	9,654	19,400	8,128	22,780
Vote 14 - Water		7,269	14,473	17,791	23,135	24,462	22,506	22,506	22,593	24,701	10,897
Vote 15 - Directorate Development and Community Services		21,621	13,249	16,077	-	-	-	-	-	-	-
Capital single-year expenditure sub-total		57,044	62,781	82,929	96,517	152,693	141,619	141,619	94,890	54,274	76,927
Total Capital Expenditure - Vote		87,881	98,726	144,799	147,352	221,855	204,063	204,063	219,675	270,946	318,418
Capital Expenditure - Functional											
Governance and administration		10,353	8,270	10,751	2,472	3,393	2,747	2,747	12,962	-	-
Executive and council		-	-	-	-	-	-	-	-	-	-
Finance and administration		10,353	8,270	10,732	2,472	3,393	2,747	2,747	12,962	-	-
Internal audit		-	-	18	-	-	-	-	-	-	-
Community and public safety		7,396	19,584	27,667	51,162	74,980	75,041	75,041	82,508	94,101	128,303
Community and social services		622	260	636	3,029	2,627	2,627	2,627	2,752	2,000	-
Sport and recreation		100	-	441	7,083	6,068	6,284	6,284	3,420	3,740	13,343
Public safety		818	283	229	550	564	419	419	163	-	-
Housing		5,856	19,042	26,360	40,500	65,721	65,711	65,711	76,173	88,361	114,960
Health		-	-	-	-	-	-	-	-	-	-
Economic and environmental services		9,743	7,146	9,113	10,669	55,485	49,272	49,272	25,290	42,084	10,250
Planning and development		53	376	1,228	1,899	2,172	2,151	2,151	940	-	-
Road transport		9,690	6,770	7,885	8,770	53,314	47,121	47,121	24,350	42,084	10,250
Environmental protection		-	-	-	-	-	-	-	-	-	-
Trading services		60,388	63,726	97,268	83,049	87,997	77,003	77,003	98,915	134,761	179,865
Energy sources		12,307	7,111	23,175	19,742	19,992	19,463	19,463	18,703	13,850	44,200
Water management		9,114	16,434	36,271	40,021	40,983	32,309	32,309	30,755	64,052	59,052
Waste water management		26,307	26,540	31,056	18,575	22,749	20,958	20,958	44,457	42,998	67,113
Waste management		12,660	13,641	6,766	4,712	4,274	4,274	4,274	5,000	13,861	9,500
Other		-	-	-	-	-	-	-	-	-	-
Total Capital Expenditure - Functional	3	87,881	98,726	144,799	147,352	221,855	204,063	204,063	219,675	270,946	318,418
Funded by:											
National Government		29,171	24,954	25,311	39,660	82,050	77,662	77,662	35,855	31,865	34,877
Provincial Government		8,685	19,261	27,369	41,100	67,364	67,364	67,364	76,893	88,361	114,960
District Municipality		-	-	193	-	67	67	67	-	-	-
Transfers and subsidies - capital (monetary allocations) (Nat / Prov Departm Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educ Institutions)		416	-	2,568	-	-	-	-	-	-	-
Transfers recognised - capital	4	38,271	44,215	55,441	80,760	149,481	145,092	145,092	112,748	120,226	149,837
Borrowing	6	35,278	43,882	64,750	56,096	53,753	53,753	53,753	98,104	111,806	131,113
Internally generated funds		14,332	10,629	24,608	10,497	18,622	5,218	5,218	8,823	38,914	37,468
Total Capital Funding	7	87,881	98,726	144,799	147,352	221,855	204,063	204,063	219,675	270,946	318,418

Explanatory notes to Table A5 - Budgeted Capital Expenditure by vote, standard classification and funding source

1. Table A5 is a breakdown of the capital programme in relation to capital expenditure by municipal vote (multi-year and single-year appropriations); capital expenditure by standard classification; and the funding sources necessary to fund the capital budget, including information on capital transfers from national and provincial departments.

2. The MFMA provides that a municipality may approve multi-year or single-year capital budget appropriations. The capital budget of 2024/25 makes provision for an amount of R 220 million. This allocation increases to R 270 million in 2025/26 and increase to R 318 million in 2026/27.
3. The capital programme is funded from National and Provincial grants, which includes Municipal Infrastructure Grant (MIG), Regional Socio Economic Projects (RSEP) and Housing, borrowing and internally generated funds from current year surpluses. For 2024/25, capital transfers (excluding VAT) totals R 113 million and increase to R 120 million by 2026/27. Borrowing has been provided at R 98 million for the 2024/25 financial year. Internally generated funding totaling R 9 million for 2024/2025 and R 37 million for 2026/2027. These funding sources are further discussed in detail in section 12 (Overview of Budget Funding).

Budgeted Financial Position (Table A6)

WC031 Theewaterskloof - Table A6 Budgeted Financial Position

Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24				2024/25 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
ASSETS											
Current assets											
Cash and cash equivalents		164,090	165,982	85,916	164,607	0	(0)	(0)	-	-	-
Trade and other receivables from exchange transactions	1	35,271	36,818	40,764	60,693	34,268	48,128	48,128	40,695	33,765	27,416
Receivables from non-exchange transactions	1	16,560	17,159	22,691	25,407	34,021	40,160	40,160	57,280	75,747	95,659
Current portion of non-current receivables		1,896	1,561	702	1,561	702	702	702	702	702	702
Inventory	2	10,163	12,641	12,458	12,641	12,458	12,458	12,458	12,458	12,458	12,458
VAT		6,555	6,827	13,107	6,827	13,107	13,107	13,107	13,107	13,107	13,107
Other current assets		523	597	611	597	611	611	611	611	611	611
Total current assets		235,057	241,586	176,248	272,334	95,166	115,166	115,166	124,852	136,389	149,952
Non current assets											
Investments		11,888	12,837	13,829	14,864	15,212	15,212	15,212	16,429	17,743	19,162
Investment property		71,818	69,974	68,565	69,974	68,565	68,565	68,565	68,565	68,565	68,565
Property, plant and equipment	3	957,440	1,026,117	1,133,916	1,263,648	1,318,189	1,300,397	1,300,397	1,484,321	1,717,729	1,996,733
Biological assets		-	-	-	-	-	-	-	-	-	-
Living and non-living resources		-	-	-	-	-	-	-	-	-	-
Heritage assets		-	-	-	-	-	-	-	-	-	-
Intangible assets		779	332	273	214	213	213	213	152	89	22
Trade and other receivables from exchange transactions		-	-	-	-	-	-	-	-	-	-
Non-current receivables from non-exchange transactions		-	-	940	-	-	-	-	-	-	-
Other non-current assets		3,298	2,306	-	2,306	940	940	940	940	940	940
Total non current assets		1,045,222	1,111,567	1,217,523	1,351,006	1,403,119	1,385,327	1,385,327	1,570,408	1,805,066	2,085,422
TOTAL ASSETS		1,280,278	1,353,152	1,393,772	1,623,340	1,498,285	1,500,493	1,500,493	1,695,260	1,941,456	2,235,375
LIABILITIES											
Current liabilities											
Bank overdraft		-	-	-	-	82,099	1,033	1,033	18,737	43,032	64,766
Financial liabilities		10,996	13,811	21,368	19,415	32,167	32,167	32,167	29,204	43,255	39,524
Consumer deposits		4,833	4,968	5,486	5,583	5,815	5,815	5,815	6,164	6,534	6,926
Trade and other payables from exchange transactions	4	71,466	70,208	117,082	78,912	115,733	133,633	133,633	113,954	118,077	122,406
Trade and other payables from non-exchange transactions	5	11,059	16,117	-	69,229	788	788	788	788	788	788
Provision		27,516	30,523	30,565	34,295	32,399	32,399	32,399	34,343	36,404	38,588
VAT		-	-	-	-	-	-	-	-	-	-
Other current liabilities		-	-	20,178	-	-	-	-	-	-	-
Total current liabilities		125,869	135,628	194,679	207,433	269,001	205,835	205,835	203,190	248,089	272,997
Non current liabilities											
Financial liabilities	6	83,849	102,775	181,287	187,047	202,873	202,873	202,873	269,769	327,470	413,159
Provision	7	176,103	186,949	179,917	226,635	199,475	199,475	199,475	217,030	236,239	257,268
Long term portion of trade payables		-	-	-	-	-	-	-	-	-	-
Other non-current liabilities		-	-	-	-	-	-	-	-	-	-
Total non current liabilities		259,952	289,725	361,204	413,682	402,347	402,347	402,347	486,799	563,709	670,427
TOTAL LIABILITIES		385,821	425,353	555,883	621,115	671,348	608,183	608,183	689,989	811,798	943,424
NET ASSETS		894,458	927,800	837,889	1,002,225	826,937	892,310	892,310	1,005,270	1,129,657	1,291,950
COMMUNITY WEALTH/EQUITY											
Accumulated surplus/(deficit)	8	857,238	887,547	787,836	961,972	826,937	892,310	892,310	1,005,270	1,129,710	1,292,115
Reserves and funds	9	37,220	40,253	50,052	40,253	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-	-
TOTAL COMMUNITY WEALTH/EQUITY	10	894,458	927,800	837,889	1,002,225	826,937	892,310	892,310	1,005,270	1,129,710	1,292,115

Explanatory notes to Table A6 - Budgeted Financial Position

- Table A6 is consistent with the standards of Generally Recognized Accounting Practice (GRAP), as with the financial Statements, and improves understandability of the impact of the budget on the statement of financial position (balance sheet).
- This format of presenting the statement of financial position is aligned to GRAP1, which is generally aligned to the international version which presents Assets less Liabilities as "accounting" Community Wealth. The order of items within each group illustrates items in order of liquidity; i.e. assets readily convertible into cash, or liabilities immediately required to be met from cash, appear first.

3. Table A6 is supported by an extensive table of notes (SA3) providing a detailed analysis of the major components of a number of items, including:
 - Call investments deposits;
 - Consumer debtors;
 - Property, plant and equipment;
 - Trade and other payables;
 - Provisions non-current;
 - Changes in net assets; and
 - Reserves
4. The municipal equivalent of equity is Community Wealth/Equity. The justification is that ownership and the net assets of the municipality belong to the community.
5. Any movement on the Budgeted Financial Performance or the Capital Budget will inevitably impact on the Budgeted Financial Position. As an example, the collection rate assumption will impact on the cash position of the municipality and subsequently inform the level of cash and cash equivalents at year end. Similarly, the collection rate assumption should inform the budget appropriation for debt impairment which in turn would impact on the provision for bad debt. These budget and planning assumptions form a critical link in determining the applicability and relevance of the budget as well as the determination of ratios and financial indicators. In addition the funding compliance assessment is informed directly by forecasting the statement of financial position.

Budgeted Cash Flows (Table A7)

WC031 Theewaterskloof - Table A7 Budgeted Cash Flows

Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24				2024/25 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
CASH FLOW FROM OPERATING ACTIVITIES											
Receipts											
Property rates		117,331	117,845	130,393	146,007	142,733	142,733	142,733	149,906	158,900	168,434
Service charges		219,902	232,520	228,345	258,774	253,885	254,223	254,223	273,833	290,263	307,679
Other revenue		25,592	31,733	16,807	43,461	22,166	22,166	22,166	45,601	48,337	51,237
Transfers and Subsidies - Operational	1	140,758	133,083	144,889	161,315	169,697	169,285	169,285	165,950	167,506	178,248
Transfers and Subsidies - Capital	1	35,844	44,215	53,130	80,760	133,659	129,270	129,270	112,748	120,226	149,837
Interest		7,198	9,226	10,653	12,939	10,555	10,555	10,555	10,335	10,955	11,613
Dividends				-	-	-	-	-	-	-	-
Payments											
Suppliers and employees		(436,311)	(475,220)	(586,937)	(580,023)	(673,791)	(616,507)	(616,507)	(588,435)	(593,009)	(622,594)
Interest		(9,883)	(11,218)	(14,073)	(16,558)	(25,507)	(25,507)	(25,507)	(25,297)	(26,562)	(27,890)
Transfers and Subsidies	1	(3,357)	(4,717)	(8,427)	(10,106)	(10,932)	(480)	(480)	(5,781)	(820)	(861)
NET CASH FROM/(USED) OPERATING ACTIVITIES		97,074	77,467	(25,220)	96,568	22,464	85,738	85,738	138,860	175,797	215,703
CASH FLOW FROM INVESTING ACTIVITIES											
Receipts											
Proceeds on disposal of PPE		817	1,240	1,072	0	45	45	45	45	48	51
Decrease (increase) in non-current receivables		-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments		-	-	-	(1,000)	(1,383)	(1,383)	(1,383)	(1,217)	(1,314)	(1,419)
Payments											
Capital assets		(85,599)	(98,692)	(142,504)	(147,290)	(221,855)	(204,063)	(204,063)	(219,675)	(270,946)	(318,418)
NET CASH FROM/(USED) INVESTING ACTIVITIES		(84,783)	(97,452)	(141,433)	(148,290)	(223,193)	(205,401)	(205,401)	(220,847)	(272,213)	(319,787)
CASH FLOWS FROM FINANCING ACTIVITIES											
Receipts											
Short term loans				-	-	-	-	-	-	-	-
Borrowing long term/refinancing		22,094	34,863	103,715	56,096	53,753	53,753	53,753	98,104	111,806	131,113
Increase (decrease) in consumer deposits		68	136	518	316	329	329	329	349	370	392
Payments											
Repayment of borrowing		(9,552)	(13,121)	(17,646)	(19,000)	(21,368)	(21,368)	(21,368)	(34,171)	(40,054)	(49,155)
NET CASH FROM/(USED) FINANCING ACTIVITIES		12,610	21,878	86,587	37,412	32,714	32,714	32,714	64,283	72,121	82,350
NET INCREASE/ (DECREASE) IN CASH HELD											
Cash/cash equivalents at the year begin:	2	139,189	164,090	165,982	178,918	85,916	85,916	85,916	(1,033)	(18,737)	(43,032)
Cash/cash equivalents at the year end:	2	164,090	165,982	85,916	164,607	(82,099)	(1,033)	(1,033)	(18,737)	(43,032)	(64,766)

Explanatory notes to Table A7 - Budgeted Cash Flow Statement

1. The budgeted cash flow statement is the first measurement in determining if the budget is funded.
2. It shows the expected level of cash in-flow versus cash out-flow that is likely to result from the implementation of the budget.
3. Cash and cash equivalents totals -R 19 million for 2024/25 financial year and decrease to R 65 million by the end of 2026/27.

Cash Backed reserves/accumulated surplus reconciliation (Table A8)

WC031 Theewaterskloof - Table A8 Cash backed reserves/accumulated surplus reconciliation											
Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24				2024/25 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
R thousand											
Cash and investments available											
Cash/cash equivalents at the year end	1	164,090	165,982	85,916	164,607	(82,099)	(1,033)	(1,033)	(18,737)	(43,032)	(64,766)
Other current investments > 90 days		-	-	-	-	-	-	(0)	-	-	-
Non current Investments	1	11,888	12,837	13,829	14,864	15,212	15,212	15,212	16,429	17,743	19,162
Cash and investments available:		175,978	178,819	99,745	179,471	(66,887)	14,179	14,179	(2,308)	(25,289)	(45,603)
Application of cash and investments											
Unspent conditional transfers		10,729	15,815	20,053	68,927	663	663	663	663	663	663
Unspent borrowing		-	-	-	-	-	-	-	-	-	-
Statutory requirements	2	-	-	-	-	-	-	-	-	-	-
Other working capital requirements	3	22,807	22,335	65,842	6,140	59,465	61,042	61,042	33,177	27,855	21,081
Other provisions		27,516	30,523	30,565	34,295	32,399	32,399	32,399	34,343	36,404	38,588
Long term investments committed	4	11,888	12,837	13,829	14,864	15,212	15,212	15,212	16,429	17,743	19,162
Reserves to be backed by cash/investments	5	-	-	-	-	-	-	-	-	-	-
Total Application of cash and investments:		72,940	81,510	130,289	124,226	107,739	109,316	109,316	84,612	82,665	79,494
Surplus(shortfall)		103,038	97,309	(30,544)	55,246	(174,626)	(95,137)	(95,137)	(86,920)	(107,954)	(125,098)

Explanatory notes to Table A8 - Cash Backed Reserves/Accumulated Surplus Reconciliation

1. The cash backed reserves/accumulated surplus reconciliation is aligned to the requirements of MFMA Circular 42 – Funding a Municipal Budget.
2. In essence the table evaluates the funding levels of the budget by firstly forecasting the cash and investments at year end and secondly reconciling the available funding to the liabilities/commitments that exist.
3. The outcome of this exercise would either be a surplus or deficit. A deficit would indicate that the applications exceed the cash and investments available and would be indicative of non-compliance with the MFMA requirements that the municipality's budget must be "funded".
4. Non-compliance with section 18 of the MFMA is assumed because a shortfall would indirectly indicate that the annual budget is not appropriately funded.
5. From the table it can be seen that the situation deteriorates from -R 87 million surplus to - R 125 million surplus.

Asset Management (Table A9)

Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
R thousand										
CAPITAL EXPENDITURE										
Total New Assets	1	40,820	29,125	68,898	72,522	93,213	91,945	92,422	116,161	151,760
<i>Roads Infrastructure</i>		4,458	15,441	8,707	13,250	19,494	19,494	-	-	-
<i>Storm water Infrastructure</i>		-	1,323	3,559	8,250	13,494	13,494	-	-	-
<i>Electrical Infrastructure</i>		10,312	1,029	9,473	5,000	5,000	5,000	5,913	5,800	36,800
<i>Water Supply Infrastructure</i>		2,267	526	6,988	21,346	28,515	27,928	-	-	-
<i>Sanitation Infrastructure</i>		4,724	3,783	8,741	9,250	12,494	12,494	75,983	88,361	114,960
<i>Solid Waste Infrastructure</i>		12,660	3,824	6,311	-	-	-	-	-	-
<i>Rail Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Coastal Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Information and Communication Infrastructure</i>		-	-	-	-	-	-	-	-	-
Infrastructure		34,421	25,927	43,679	57,096	78,996	78,408	81,896	94,161	151,760
Community Facilities		1,046	-	874	10,229	7,737	7,737	7,200	22,000	-
Sport and Recreation Facilities		-	-	-	-	-	-	-	-	-
Community Assets		1,046	-	874	10,229	7,737	7,737	7,200	22,000	-
Heritage Assets		-	-	-	-	-	-	-	-	-
Revenue Generating		1,850	-	-	-	-	-	-	-	-
Non-revenue Generating		-	-	-	-	-	-	-	-	-
Investment properties		1,850	-	-	-	-	-	-	-	-
Operational Buildings		416	451	-	425	190	190	-	-	-
Housing		-	-	-	-	-	-	-	-	-
Other Assets		416	451	865	425	190	190	-	-	-
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
Servitudes		-	-	-	-	-	-	-	-	-
Licences and Rights		-	108	-	-	-	-	-	-	-
Intangible Assets		-	108	-	-	-	-	-	-	-
Computer Equipment		818	1,070	152	1,607	1,694	1,464	1,222	-	-
Furniture and Office Equipment		628	1,161	1,387	230	769	595	701	-	-
Machinery and Equipment		1,640	408	20,210	2,935	3,827	3,551	1,403	-	-
Transport Assets		-	-	1,731	-	-	-	-	-	-
Total Renewal of Existing Assets	2	6,635	26,736	10,572	11,209	52,231	45,947	6,579	5,900	3,000
<i>Roads Infrastructure</i>		2	148	-	-	7,033	5,978	-	-	-
<i>Storm water Infrastructure</i>		-	-	-	-	30,605	26,014	-	-	-
<i>Electrical Infrastructure</i>		1,913	5,882	1,075	7,400	7,650	7,650	1,500	500	3,000
<i>Water Supply Infrastructure</i>		4,601	10,642	7,456	1,500	2,501	2,350	5,000	5,000	-
<i>Sanitation Infrastructure</i>		-	50	50	1,500	2,719	2,319	-	-	-
<i>Solid Waste Infrastructure</i>		-	9,817	373	1,300	732	732	-	-	-
<i>Rail Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Coastal Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Information and Communication Infrastructure</i>		-	-	-	-	-	-	-	-	-
Infrastructure		6,516	26,490	8,953	10,200	51,240	45,044	6,500	5,900	3,000
Community Facilities		-	-	1,563	-	-	-	-	-	-
Sport and Recreation Facilities		-	-	-	750	750	750	-	-	-
Community Assets		-	-	1,563	750	750	750	-	-	-
Computer Equipment		-	87	-	42	42	35	45	-	-
Furniture and Office Equipment		51	159	-	60	60	39	16	-	-
Machinery and Equipment		68	-	56	157	140	79	18	-	-
Total Upgrading of Existing Assets	6	40,426	42,865	65,328	63,560	76,410	66,170	120,674	149,285	163,658
<i>Roads Infrastructure</i>		9,487	5,018	4,704	1,510	11,580	11,054	15,150	20,084	9,450
<i>Storm water Infrastructure</i>		-	-	-	-	-	2,000	-	-	800
<i>Electrical Infrastructure</i>		-	-	1,785	7,300	7,300	6,778	11,200	7,550	4,400
<i>Water Supply Infrastructure</i>		2,190	5,399	21,416	26,425	25,460	17,524	21,593	43,341	36,258
<i>Sanitation Infrastructure</i>		21,001	26,290	30,368	18,575	23,063	21,671	52,619	62,709	89,907
<i>Solid Waste Infrastructure</i>		1,166	-	83	1,317	1,317	1,317	1,000	9,861	9,500
<i>Rail Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Coastal Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Information and Communication Infrastructure</i>		-	-	-	-	-	-	-	-	-
Infrastructure		33,844	36,706	58,355	55,127	68,720	58,344	103,562	143,545	150,315
Community Facilities		-	-	727	1,800	2,073	2,073	3,642	2,000	-
Sport and Recreation Facilities		100	-	441	6,333	5,318	5,534	3,420	3,740	13,343
Community Assets		100	-	1,169	8,133	7,391	7,606	7,062	5,740	13,343
Heritage Assets		-	-	-	-	-	-	-	-	-
Revenue Generating		-	-	-	-	-	-	-	-	-
Non-revenue Generating		-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-
Operational Buildings		-	12	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-
Other Assets		-	12	-	-	-	-	-	-	-
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
Servitudes		-	-	-	-	-	-	-	-	-
Licences and Rights		-	-	-	-	-	-	-	-	-
Intangible Assets		-	-	-	-	-	-	-	-	-
Computer Equipment		-	316	-	-	-	-	50	-	-
Furniture and Office Equipment		-	-	422	150	150	145	-	-	-
Machinery and Equipment		-	-	-	150	150	76	-	-	-
Transport Assets		6,481	5,830	5,382	-	-	-	10,000	-	-
Total Capital Expenditure	4	87,881	98,726	144,799	147,290	221,855	204,063	219,675	270,946	318,418
<i>Roads Infrastructure</i>		13,947	20,607	13,411	14,760	38,107	36,526	15,150	20,084	9,450
<i>Storm water Infrastructure</i>		-	1,323	3,559	8,250	44,098	39,508	2,000	-	800
<i>Electrical Infrastructure</i>		12,225	6,911	12,332	19,700	19,950	19,428	18,613	13,850	44,200
<i>Water Supply Infrastructure</i>		9,057	16,568	35,760	49,271	56,476	47,802	26,593	48,341	36,258
<i>Sanitation Infrastructure</i>		25,725	30,073	39,158	27,825	38,275	36,483	128,602	151,070	204,867
<i>Solid Waste Infrastructure</i>		13,827	13,641	6,766	2,617	2,049	2,049	1,000	9,861	9,500
<i>Rail Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Coastal Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Information and Communication Infrastructure</i>		-	-	-	-	-	-	-	-	-
Infrastructure		74,791	89,123	110,987	122,423	198,955	181,796	191,958	243,206	305,075
Community Facilities		1,046	-	3,165	12,029	9,809	9,809	10,842	24,000	-
Sport and Recreation Facilities		100	-	441	7,083	6,068	6,284	3,420	3,740	13,343
Community Assets		1,146	-	3,606	19,112	15,877	16,093	14,262	27,740	13,343
Heritage Assets		-	-	-	-	-	-	-	-	-
Revenue Generating		1,850	-	-	-	-	-	-	-	-
Non-revenue Generating		-	-	-	-	-	-	-	-	-
Investment properties		1,850	-	-	-	-	-	-	-	-
Operational Buildings		416	463	-	425	190	190	-	-	-
Housing		-	-	-	-	-	-	-	-	-
Other Assets		416	463	-	425	190	190	-	-	-
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
Servitudes		-	-	-	-	-	-	-	-	-
Licences and Rights		-	108	-	-	-	-	-	-	-
Intangible Assets		-	108	-	-	-	-	-	-	-
Computer Equipment		818	1,386	152	1,649	1,736	1,499	1,317	-	-
Furniture and Office Equipment		680	1,248	1,809	440	979	779	717	-	-
Machinery and Equipment		1,708	567	20,266	3,242	4,117	3,706	1,421	-	-
Transport Assets		6,481	5,830	7,113	-	-	-	10,000	-	-
Land		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
Mature		-	-	-	-	-	-	-	-	-
Immature		-	-	-	-	-	-	-	-	-
Living Resources		-	-	-	-	-	-	-	-	-
TOTAL CAPITAL EXPENDITURE - Asset class		87,881	98,726	144,799	147,290	221,855	204,063	219,675	270,946	318,418

WC031 Theewaterskloof - Table A9 Asset Management

Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Total Upgrading of Existing Assets	6	40,426	42,865	65,328	63,560	76,410	66,170	120,674	149,285	163,658
Roads Infrastructure		9,487	5,018	4,704	1,510	11,580	11,054	15,150	20,084	9,450
Storm water Infrastructure		-	-	-	-	-	-	2,000	-	800
Electrical Infrastructure		-	-	1,785	7,300	7,300	6,778	11,200	7,550	4,400
Water Supply Infrastructure		2,190	5,399	21,416	26,425	25,460	17,524	21,593	43,341	36,258
Sanitation Infrastructure		21,001	26,290	30,368	18,575	23,063	21,671	52,619	62,709	89,907
Solid Waste Infrastructure		1,166	-	83	1,317	1,317	1,317	1,000	9,861	9,500
Rail Infrastructure		-	-	-	-	-	-	-	-	-
Coastal Infrastructure		-	-	-	-	-	-	-	-	-
Information and Communication Infrastructure		-	-	-	-	-	-	-	-	-
Infrastructure		33,844	36,706	58,355	55,127	68,720	58,344	103,562	143,545	150,315
Community Facilities		-	-	727	1,800	2,073	2,073	3,642	2,000	-
Sport and Recreation Facilities		100	-	441	6,333	5,318	5,534	3,420	3,740	13,343
Community Assets		100	-	1,169	8,133	7,391	7,606	7,062	5,740	13,343
Heritage Assets		-	-	-	-	-	-	-	-	-
Revenue Generating		-	-	-	-	-	-	-	-	-
Non-revenue Generating		-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-
Operational Buildings		-	12	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-
Other Assets		-	12	-	-	-	-	-	-	-
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
Servitudes		-	-	-	-	-	-	-	-	-
Licences and Rights		-	-	-	-	-	-	-	-	-
Intangible Assets		-	-	-	-	-	-	-	-	-
Computer Equipment		-	316	-	-	-	-	50	-	-
Furniture and Office Equipment		-	-	422	150	150	145	-	-	-
Machinery and Equipment		-	-	-	150	150	76	-	-	-
Transport Assets		6,481	5,830	5,382	-	-	-	10,000	-	-
Total Capital Expenditure	4	87,881	98,726	144,799	147,290	221,855	204,063	219,675	270,946	318,418
Roads Infrastructure		13,947	20,607	13,411	14,760	38,107	36,526	15,150	20,084	9,450
Storm water Infrastructure		-	1,323	3,559	8,250	44,098	39,508	2,000	-	800
Electrical Infrastructure		12,225	6,911	12,332	19,700	19,950	19,428	18,613	13,850	44,200
Water Supply Infrastructure		9,057	16,568	35,760	49,271	56,476	47,802	26,593	48,341	36,258
Sanitation Infrastructure		25,725	30,073	39,158	27,825	38,275	36,483	128,602	151,070	204,867
Solid Waste Infrastructure		13,827	13,641	6,766	2,617	2,049	2,049	1,000	9,861	9,500
Rail Infrastructure		-	-	-	-	-	-	-	-	-
Coastal Infrastructure		-	-	-	-	-	-	-	-	-
Information and Communication Infrastructure		-	-	-	-	-	-	-	-	-
Infrastructure		74,781	89,123	110,987	122,423	198,955	181,796	191,958	243,206	305,075
Community Facilities		1,046	-	3,165	12,029	9,809	9,809	10,842	24,000	-
Sport and Recreation Facilities		100	-	441	7,083	6,068	6,284	3,420	3,740	13,343
Community Assets		1,146	-	3,606	19,112	15,877	16,093	14,262	27,740	13,343
Heritage Assets		-	-	-	-	-	-	-	-	-
Revenue Generating		1,850	-	-	-	-	-	-	-	-
Non-revenue Generating		-	-	-	-	-	-	-	-	-
Investment properties		1,850	-	-	-	-	-	-	-	-
Operational Buildings		416	463	-	425	190	190	-	-	-
Housing		-	-	-	-	-	-	-	-	-
Other Assets		416	463	-	425	190	190	-	-	-
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
Servitudes		-	-	-	-	-	-	-	-	-
Licences and Rights		-	108	-	-	-	-	-	-	-
Intangible Assets		-	108	-	-	-	-	-	-	-
Computer Equipment		818	1,386	152	1,649	1,736	1,499	1,317	-	-
Furniture and Office Equipment		680	1,248	1,809	440	979	779	717	-	-
Machinery and Equipment		1,708	567	20,266	3,242	4,117	3,706	1,421	-	-
Transport Assets		6,481	5,830	7,113	-	-	-	10,000	-	-
Land		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
Mature		-	-	-	-	-	-	-	-	-
Immature		-	-	-	-	-	-	-	-	-
Living Resources		-	-	-	-	-	-	-	-	-
TOTAL CAPITAL EXPENDITURE - Asset class		87,881	98,726	144,799	147,290	221,855	204,063	219,675	270,946	318,418

WC031 Theewaterskloof - Table A9 Asset Management

Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
R thousand										
ASSET REGISTER SUMMARY - PPE (WDV)	5	1,030,036	1,096,423	1,202,754	1,333,898	1,386,967	1,369,175	1,553,039	1,786,383	2,065,320
Roads Infrastructure		169,847	183,855	160,201	205,743	194,068	192,486	203,396	219,027	223,802
Storm water Infrastructure		44,488	48,157	43,877	59,139	87,482	82,892	84,399	83,881	84,138
Electrical Infrastructure		132,509	143,438	133,572	169,440	149,793	149,272	164,156	174,090	214,179
Water Supply Infrastructure		183,907	199,075	205,210	273,968	253,935	245,261	264,102	304,303	332,015
Sanitation Infrastructure		224,412	242,920	334,579	302,102	363,257	361,465	480,470	621,463	815,749
Solid Waste Infrastructure		30,258	32,753	67,829	29,212	65,258	65,258	62,674	68,772	74,321
Rail Infrastructure		-	-	-	-	-	-	-	-	-
Coastal Infrastructure		-	-	-	-	-	-	-	-	-
Information and Communication Infrastructure		-	-	-	-	-	-	-	-	-
Infrastructure		785,421	850,199	945,269	1,039,602	1,113,793	1,096,634	1,259,196	1,471,538	1,744,204
Community Assets		289	266	278	23,869	16,133	16,349	30,588	58,304	71,623
Heritage Assets		-	-	-	-	-	-	-	-	-
Investment properties		71,818	69,974	68,565	69,974	68,565	68,565	68,565	68,565	68,565
Other Assets		79,218	78,834	85,140	78,268	83,507	83,507	82,504	81,451	80,346
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
Intangible Assets		779	332	273	214	213	213	152	89	22
Computer Equipment		5,427	5,953	5,643	6,273	6,547	6,310	6,795	5,921	5,003
Furniture and Office Equipment		4,482	5,082	5,376	6,805	5,649	5,449	5,458	4,715	3,935
Machinery and Equipment		6,185	5,991	6,490	26,610	9,774	9,362	9,940	9,056	8,127
Transport Assets		34,555	37,929	43,889	40,420	40,956	40,956	48,008	44,912	41,662
Land		41,862	41,862	41,832	41,862	41,832	41,832	41,832	41,832	41,832
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
Living Resources		-	-	-	-	-	-	-	-	-
TOTAL ASSET REGISTER SUMMARY - PPE (WDV)	5	1,030,036	1,096,423	1,202,754	1,333,898	1,386,967	1,369,175	1,553,039	1,786,383	2,065,320
EXPENDITURE OTHER ITEMS		148,560	155,982	153,848	163,549	203,741	202,974	163,746	171,933	180,530
Depreciation	7	31,694	31,651	32,476	25,910	37,642	37,642	35,811	37,602	39,482
Repairs and Maintenance by Asset Class	3	116,866	124,331	121,372	137,639	166,099	165,332	127,935	134,331	141,048
Roads Infrastructure		23,261	23,364	25,447	28,319	30,580	30,580	25,300	26,565	27,894
Storm water Infrastructure		265	119	84	175	134	134	183	192	202
Electrical Infrastructure		10,925	13,864	13,609	15,681	15,765	15,765	13,533	14,209	14,920
Water Supply Infrastructure		15,364	16,827	18,914	19,695	31,058	31,058	17,991	18,890	19,835
Sanitation Infrastructure		24,477	26,970	27,303	30,140	34,409	34,409	27,504	28,880	30,324
Solid Waste Infrastructure		3,810	3,893	3,683	6,200	4,907	4,907	4,648	4,880	5,124
Rail Infrastructure		-	-	-	-	-	-	-	-	-
Coastal Infrastructure		-	-	-	-	-	-	-	-	-
Information and Communication Infrastructure		-	-	-	-	-	-	-	-	-
Infrastructure		78,102	85,037	89,039	100,210	116,853	116,853	89,159	93,617	98,297
Community Facilities		10,932	10,958	15,983	12,331	12,274	12,274	13,038	13,690	14,375
Sport and Recreation Facilities		884	585	429	1,725	1,250	1,250	515	541	568
Community Assets		11,816	11,543	16,412	14,056	13,525	13,525	13,553	14,231	14,942
Heritage Assets		-	-	-	-	-	-	-	-	-
Revenue Generating		-	-	-	-	-	-	-	-	-
Non-revenue Generating		-	-	24	80	110	110	90	95	99
Investment properties		-	-	24	80	110	110	90	95	99
Operational Buildings		9,464	8,019	8,743	9,740	9,901	9,901	9,028	9,480	9,954
Housing		192	968	1,394	714	697	697	909	955	1,002
Other Assets		9,655	8,987	10,137	10,455	10,598	10,598	9,938	10,434	10,956
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
Servitudes		-	-	-	-	-	-	-	-	-
Licences and Rights		6,859	8,754	-	-	12,055	7,563	8,360	8,778	9,217
Intangible Assets		6,859	8,754	-	-	12,055	12,055	8,360	8,778	9,217
Computer Equipment		286	163	-	138	236	236	-	-	-
Furniture and Office Equipment		1,039	665	236	1,404	549	549	136	143	150
Machinery and Equipment		4,554	4,590	990	5,648	6,087	6,087	1,472	1,546	1,623
Transport Assets		4,554	4,590	4,533	5,648	6,087	5,320	5,227	5,488	5,763
Land		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
Mature		-	-	-	-	-	-	-	-	-
Immature		-	-	-	-	-	-	-	-	-
Living Resources		-	-	-	-	-	-	-	-	-
TOTAL EXPENDITURE OTHER ITEMS		148,560	155,982	153,848	163,549	203,741	202,974	163,746	171,933	180,530
<i>Renewal and upgrading of Existing Assets as % of total capex</i>		53.6%	70.5%	52.4%	50.8%	58.0%	54.9%	57.9%	57.1%	52.3%
<i>Renewal and upgrading of Existing Assets as % of deprecn</i>		148.5%	219.9%	233.7%	288.6%	341.7%	297.9%	355.3%	411.6%	422.1%
<i>R&M as a % of PPE & Investment Property</i>		10.7%	10.5%	10.1%	10.3%	11.1%	11.2%	7.7%	7.0%	6.4%
<i>Renewal and upgrading and R&M as a % of PPE and Investment Property</i>		15.3%	16.9%	16.4%	15.9%	20.4%	19.4%	15.9%	15.7%	14.5%

Explanatory notes to Table A9 - Asset Management

- Table A9 provides an overview of municipal capital allocations to building new assets and the renewal of existing assets, as well as spending on repairs and maintenance by asset class.

2. National Treasury has recommended that municipalities should allocate at least 40 per cent of their capital budget to the renewal of existing assets, and allocations to repairs and maintenance should be 8 per cent of PPE. The 2024/25 final capital budget allocation for renewal of existing assets amounts to 57.9% which is above the National treasury requirement. The recommendation on repairs and maintenance are met as the repairs and maintenance spends as a percentage of written down value of assets is 7.7%. The reasons for the compliance to this National Treasury guideline are due to the implementation of mSCOA where the repairs and maintenance is allocated to projects which include all components related to repairs and maintenance. Repairs and maintenance expenditure will also gradually increase to above the guideline levels of 8%. The spending should also be aligned with the municipality's maintenance plans with regard to affordability and other priorities.

Basic Service Delivery measurement (Table A10)

WC031 Theewaterskloof - Table A10 Basic service delivery measurement										
Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
		Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Household service targets	1									
Water:										
Piped water inside dwelling		31,114	37,492	38,937	40,105	40,105	40,105	41,308	42,548	43,824
Piped water inside yard (but not in dwelling)		6,230	13,167	13,562	13,969	13,969	13,969	14,388	14,820	15,264
Using public tap (at least min.service level)	2	7,859	7,887	8,183	8,429	8,429	8,429	8,681	8,941	9,209
Other water supply (at least min.service level)	4	-	-	-	-	-	-	-	-	-
<i>Minimum Service Level and Above sub-total</i>		45,203	58,546	60,682	62,503	62,503	62,503	64,377	66,309	68,297
Using public tap (< min.service level)	3	206	206	206	212	212	212	220	220	220
Other water supply (< min.service level)	4	-	-	-	-	-	-	-	-	-
No water supply		1,143	2,492	2,567	2,644	2,644	2,644	1,900	1,750	1,550
<i>Below Minimum Service Level sub-total</i>		1,349	2,698	2,773	2,856	2,856	2,856	2,120	1,970	1,770
Total number of households	5	46,552	61,244	63,455	65,359	65,359	65,359	66,497	68,279	70,067
Sanitation/sewerage:										
Flush toilet (connected to sewerage)		17,641	18,100	18,643	19,202	19,202	19,202	19,778	20,371	20,982
Flush toilet (with septic tank)		14,144	14,512	14,974	15,423	15,423	15,423	15,500	15,505	15,515
Chemical toilet		82	84	84	87	87	87	70	70	70
Pit toilet (ventilated)		140	144	144	148	148	148	130	130	130
Other toilet provisions (> min.service level)		7,368	7,560	7,560	7,787	7,787	7,787	7,790	7,790	7,790
<i>Minimum Service Level and Above sub-total</i>		39,375	40,399	41,405	42,647	42,647	42,647	43,268	43,866	44,487
Bucket toilet		70	65	65	65	65	65	30	30	30
Other toilet provisions (< min.service level)		159	150	150	150	150	150	100	100	100
No toilet provisions		1,373	1,373	1,373	1,373	1,373	1,373	500	500	500
<i>Below Minimum Service Level sub-total</i>		1,602	1,588	1,588	1,588	1,588	1,588	630	630	630
Total number of households	5	40,977	41,987	42,993	44,235	44,235	44,235	43,898	44,496	45,117
Energy:										
Electricity (at least min.service level)		45	40	40	50	50	50	42	38	30
Electricity - prepaid (min.service level)		7,700	7,800	7,800	7,600	7,600	7,600	8,012	8,050	9,000
<i>Minimum Service Level and Above sub-total</i>		7,745	7,840	7,840	7,650	7,650	7,650	8,054	8,088	9,030
Electricity (< min.service level)		-	-	-	-	-	-	-	-	-
Electricity - prepaid (< min. service level)		-	-	-	-	-	-	-	-	-
Other energy sources		-	-	-	-	-	-	-	-	-
<i>Below Minimum Service Level sub-total</i>		-	-	-	-	-	-	-	-	-
Total number of households	5	7,745	7,840	7,840	7,650	7,650	7,650	8,054	8,088	9,030
Refuse:										
Removed at least once a week		40,977	41,933	42,915	43,926	43,926	43,926	-	-	-
<i>Minimum Service Level and Above sub-total</i>		40,977	41,933	42,915	43,926	43,926	43,926	-	-	-
Removed less frequently than once a week		-	-	-	-	-	-	-	-	-
Using communal refuse dump		-	-	-	-	-	-	-	-	-
Using own refuse dump		-	-	-	-	-	-	-	-	-
Other rubbish disposal		-	-	-	-	-	-	-	-	-
No rubbish disposal		-	-	-	-	-	-	-	-	-
<i>Below Minimum Service Level sub-total</i>		-	-	-	-	-	-	-	-	-
Total number of households	5	40,977	41,933	42,915	43,926	43,926	43,926	-	-	-
Households receiving Free Basic Service	7									
Water (6 kilolitres per household per month)		-	-	-	-	-	-	-	-	-
Sanitation (free minimum level service)		-	-	-	-	-	-	-	-	-
Electricity/other energy (50kwh per household per month)		-	-	-	-	-	-	-	-	-
Refuse (removed at least once a week)		-	-	-	-	-	-	-	-	-
<i>Informal Settlements</i>		-	-	-	-	-	-	-	-	-
Cost of Free Basic Services provided - Formal Settlements (R'000)										
Water (6 kilolitres per indigent household per month)		8,388	10,359	-	13,565	13,613	13,613	14,277	15,134	16,042
Sanitation (free sanitation service to indigent households)		11,666	13,205	-	15,191	13,733	13,733	14,488	15,358	16,279
Electricity/other energy (50kwh per indigent household per month)		4,093	5,055	-	5,960	6,138	6,138	6,786	7,193	7,625
Refuse (removed once a week for indigent households)		13,138	14,824	-	17,027	15,464	15,464	16,315	17,293	18,331
<i>Cost of Free Basic Services provided - Informal Formal Settlements (R'000)</i>		-	-	-	-	-	-	-	-	-
Total cost of FBS provided	8	37,284	43,443	-	51,743	48,948	48,948	51,866	54,978	58,277
Highest level of free service provided per household										
Property rates (R value threshold)		100,000	100,000	-	100,000	100,000	100,000	-	-	-
Water (kilolitres per household per month)		6	6	-	6	6	6	-	-	-
Sanitation (kilolitres per household per month)		-	-	-	-	-	-	-	-	-
Sanitation (Rand per household per month)		-	182	-	202	202	202	-	-	-
Electricity (kwh per household per month)		70	70	-	70	70	70	-	-	-
Refuse (average litres per week)		250	250	-	250	250	250	-	-	-
Revenue cost of subsidised services provided (R'000)	9									
Property rates (tariff adjustment) (impermissible values per section 17 of MPRA)		-	-	-	17,376	17,376	17,376	-	-	-
Property rates exemptions, reductions and rebates and impermissible values in excess of section 17 of MPRA)		-	-	-	-	-	-	-	-	-
Water (in excess of 6 kilolitres per indigent household per month)		-	-	-	-	-	-	-	-	-
Sanitation (in excess of free sanitation service to indigent households)		-	-	-	-	-	-	-	-	-
Electricity/other energy (in excess of 50 kwh per indigent household per month)		-	-	-	-	-	-	-	-	-
Refuse (in excess of one removal a week for indigent households)		-	-	-	-	-	-	-	-	-
Municipal Housing - rental rebates		-	-	-	-	-	-	-	-	-
Housing - top structure subsidies		-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-
Total revenue cost of subsidised services provided	6	-	-	-	17,376	17,376	17,376	-	-	-

Explanatory notes to Table A10 - Basic Service Delivery Measurement

- Table A10 provides an overview of service delivery levels, including backlogs (below minimum service level), for each of the main services.

2. The Municipality continues to make good progress with the eradication of backlogs:
 - a. Water services
 - b. Sanitation services
 - c. Electricity services
 - d. Refuse services

3. It is anticipated that these Free Basic Services will cost the municipality R 52 million in 2024/25, increasing to R 58 million in 2026/27. This is covered by the municipality's equitable share allocation from national government. The budgeted amount does not include the cost of R 12 million for the ± 8 508 informal settlements.

4. The Threshold to receive FBE in Theewaterskloof is two times the state old age pension. This threshold was decided on after taking into account the socio-economic and other conditions presently prevalent in the Theewaterskloof Municipal area. The methodology behind this threshold is viewed to be one that is practical, fair, equitable, and justifiable and it does not alienate any group of households. The old age pension is viewed as a relatively accurate measurement of poverty and affordability of municipal services. Decreasing the threshold will in any event result in an escalation of bad debt.

6. Overview of Annual Budget Process

- **Political oversight of the budget process**

Section 53 (1) of the MFMA stipulates that the mayor of a municipality must provide general political guidance over the budget process and the priorities that guide the preparation of the budget. In addition Chapter 2 of the Municipal Budget and Reporting Regulations, gazetted on 17 April 2009, states that the Mayor of a municipality must establish a Budget Steering Committee to provide technical assistance to the Mayor in discharging the responsibilities set out in section 53 of the Act.

The Budget Steering Committee consists of the Executive Mayor (chairperson), councillors and the Municipal Manager and senior officials of the Municipality advising the committee members.

The primary aims of the Budget Steering Committee are to ensure:

- That the process followed to compile the budget complies with legislation
- That there is proper alignment between the policy and service delivery priorities set out in the Theewaterskloof Municipality's IDP and the budget, taking into account the need to protect the financial sustainability of the municipality
- That the municipality's revenue and tariff setting strategies ensure that the cash resources needed to deliver services are available; and
- That the various spending priorities of the different municipal departments are properly evaluated and prioritised in the allocation of resources.

Budget guidelines were developed by the Budget and Treasury Office and submitted and approved by the Budget Steering Committee. Various Budget Steering Committee meetings were held where the draft/final budget was discussed. These meetings were held as follows:

- 14 March 2024
- 18 March 2024
- 09 May 2024

Section 21(1) of the MFMA states that the Mayor of a municipality must co-ordinate the processes for preparing the annual budget and for reviewing the municipality's Integrated Development Plan and budget related policies to ensure that the tabled budget and any revisions of the Integrated Development Plan and budget-related policies are mutually consistent and credible.

Furthermore, this section also states that the Mayor must at least 10 months before the start of the budget year, table in municipal council, a time schedule outlining key deadlines for the preparation, tabling and approval of the annual budget.

- **Schedule of Key Deadlines relating to budget process [MFMA s21 (1) (b)]**

The IDP and Budget time schedule of the 2023/2024 budget cycle was approved by Council on the 24th of August 2023, ten months before the start of the budget year in compliance with legislative directives.

- **Process used to integrate the review of the IDP and preparation of the Budget**

Updating the IDP and Budget is an evolving and re-iterative process over a 10-month period. Due to the late local government election the consultative process was limited, the municipality did however embark on a full-scale public participation process in all of its wards.

The compilation of the new five-year IDP process was undertaken in 2021. There was no draft IDP adopted in March 2024 and no final adoption will take place in 2024.

IDP and Service Delivery and Budget Implementation Plan

The Municipality's IDP is its principal strategic planning instrument, which directly guides and informs its planning, budget, management and development actions. This framework is rolled out into objectives, key performance indicators and targets for implementation which directly inform the Service Delivery and Budget Implementation Plan. The Strategic Plan included the following key IDP Performance Areas:

- Financial Sustainability
- Good Governance and Clean Audit
- Institutional Development
- Basic Service Delivery and Infrastructure
- Local Economic Development and Social Upliftment

The IDP has been taken into a business and financial planning process leading up to the 2024/25 MTREF, based on the approved 2023/24 MTREF, Mid-year Review and adjustments budget. The business planning process has subsequently been refined in the light of current economic circumstances and the resulting revenue projections. Business planning links back to priority needs and master planning, and essentially informed the detail operating budget appropriations and three-year capital programme.

7. Overview of Alignment of Annual Budget with IDP

An IDP should be utilised as a method to plan for future developments in the areas and to find the best solutions to achieve long-term development goals. A municipal IDP provides a five year strategic programme of action aimed at setting short, medium and long term strategic and budget priorities to create a development platform, which correlates with the term of office of the political incumbents. The plan aligns the resources and the capacity of a municipality to its overall development aims and guides the municipal budget. An IDP is therefore a key instrument which municipalities use to provide vision, leadership and direction to all those that have a role to play in the development of a municipal area. The IDP enables municipalities to make the best use of scarce resources and speed up service delivery. It is important that the IDP developed by municipalities correlate with National and Provincial intent.

The aim of the IDP was to develop and coordinate a coherent plan to improve the quality of life for all the people living in the area, also reflecting issues of national and provincial importance. It gave council the opportunity to review the progress made in terms of its previous 5 year plan and objectives. This further allows for the opportunity to decide whether council should remain with current strategies, adapt, amend or implement new strategies should changing circumstances so demand. One of the key objectives is therefore to ensure that there exists alignment between national, provincial and local priorities, policies and strategies

It is considered that a well-run budget process that incorporates the IDP will facilitate community input, encourage discussion, promote a better understanding of community needs, provide an opportunity for feedback, and improve accountability, transparency, and responsiveness to the needs of the local communities.

Vision of Theewaterskloof Municipality

Creating a safe and secure environment and enabling economic growth through innovative service delivery

Mission of Theewaterskloof Municipality

To create and sustain an environment which shall enhance the socio-economic development capacity and impact of the Theewaterskloof Municipality in accordance with the Vision as stated above.

STRATEGIC FOCUS AREAS (SFA)

The Constitution requires local government to relate its management, budgeting and planning functions to its objectives. This gives a clear indication of the intended purposes of municipal integrated development planning. The municipality opted to focus on five strategic areas which would result **in it overcoming its challenges and achieving its vision.**

SFA1: FINANCIAL VIABILITY

Strategic Goal	Improved Financial Sustainability of the Municipality	
Municipal Strategic Focus areas: SFA1: Financial Viability		
Strategic Objective	SO1: Sound financial management and continuous revenue growth	
Challenges	<ul style="list-style-type: none"> - Low recovery rate - Reliant on grants (due to high unemployment rate and large indigent population) - Converting to Municipal Standard Chart of Accounts: staffing, financial resources, time constraints, constantly changing legislation formats or directives, national treasury inability to give clear and precise direction - Broadening of the rates base through initiatives aimed at encouraging and stimulating local economy - Cost of compliance - Influx of indigents 	
Outcome / Impact	Financial Sustainability and improved audit opinion	
Strategic Risks	<ul style="list-style-type: none"> - Implementation of MSCOA - Slow recovery of potential revenue 	
Directorate	Financial Services	
Departmental Interventions	<ul style="list-style-type: none"> - Work towards obtaining a clean audit - Vigorous driving and management of projects of the financial sustainability steering committee - Review Tariff structure - Improved functioning and results of the Revenue Section/improve the collection rate - Improved Financial Management 	
Objectives	Improved Financial Management	
Alignment with National and Provincial Strategies		
Sphere	Description	
National KPA	Municipal Financial Viability and Management	
National Outcome	A responsive and accountable, effective and efficient local government system	
National Development Plan (2030)	Developing a capable and Development State	
Provincial Strategic Objective	Mainstreaming sustainability and optimising resource-use efficiency	
District Strategic Objective	To attain and maintain financial viability and sustainability by executing accounting services in accordance with National Policy and guidelines	
Main Functions and Sector Plans associated with this SO		
Municipal Functions	Other spheres	Specific Plans
Good systems, compliance, revenue optimisation, financial sustainability planning	National Treasury and Provincial Treasury; ensuring clean audit	Budgets and 3 yr. plans; SDBIP

SFA 2: GOOD GOVERNANCE

Strategic Goal	Good Governance and Clean Audit	
Municipal Strategic Focus Area	Good Governance	
Strategic Objective	SO 2: Democratic, responsive and accountable government.	
Challenges	<i>The <u>cost of compliance</u> with increased legislation, regulations and accounting standards is not only costing more without any significant tangible benefits to the communities, it is also time-consuming and counter-productive.</i>	
Outcome / Impact	<ul style="list-style-type: none"> - Clean audit - Improved stakeholder relations - Improved communication - Improved community engagements - Functional and effective ward committees 	
Strategic Risks	Excessive expectations in relation to institutional capacity	
Municipal Directorate	Corporate Services	
Departmental Objectives	<ul style="list-style-type: none"> • Improve the functioning of the ward committee system 	
Municipal Directorate	Corporate Services	
Departmental Interventions	Know your ward campaign Host a Ward Committee Submit Ward Councillor Report back Meetings	
Municipal Directorate	Office of the MM	
Departmental Interventions	<ul style="list-style-type: none"> - Work towards obtaining a clean audit - Improved relationships - Improved Communication and community involvement 	
Alignment with National and Provincial Strategies		
Sphere	Description	
National KPA	Good Governance and Public Participation	
National Outcome	A responsive and accountable, effective and efficient local government system	
National Development Plan (2030)	Developing a capable and Development State	
Provincial Strategic Objective	Embed good governance and integrated service delivery through partnerships and spatial planning	
District Strategic Objective	To ensure Good Governance practice by providing a democratic and proactive accountable government and ensuring community participation through existing IGR structures	
Main Functions and Sector Plans associated with this SO		
Municipal Functions	Other spheres	Specific Plans
Council, public and stakeholder participation, ward Committees, policies, bylaws	legislative framework and support	

SFA 3: INSTITUTIONAL DEVELOPMENT

Strategic Goal	Optimisation of Capacity	
Municipal Strategic Focus Area	Institutional Development	
Strategic Objectives	SO3: Healthy and productive workforce	
Challenges	<ul style="list-style-type: none"> - Inadequate systems and SOP's - Lack of office space - Shortage of Fleet (Traffic, refuse removal etc.) 	
Outcome / Impact	<ul style="list-style-type: none"> - Improved safety in working environment - Clean audit - Improved processes and productivity - Improved legal compliance 	
Strategic Risks	Excessive expectations in relation to institutional capacity	
Municipal Directorate	Corporate Services	
Departmental Interventions	<ul style="list-style-type: none"> - Implement outcome based training strategies and programmes - Continuous review of policies and delegations and by-laws - Establishment of a Municipal Court - Implementation of MCGICT Policies 	
Municipal Directorate	Office of the MM	
Departmental Interventions	Optimum optimizing of PMS to ensure continuous performance improvement working towards a clean performance audit	
Alignment with National and Provincial Strategies		
Sphere	Description	
National KPA	Municipal Transformation and Institutional Development	
National Outcome	A responsive and accountable, effective and efficient local government system	
National Development Plan (2030)	Developing a capable and Development State	
Provincial Strategic Objective	Mainstreaming sustainability and optimizing resource-use efficiency	
District Strategic Objective	To ensure municipal transformation and institutional development by creating a staff structure that would adhere to the principles of employment equity and promote skills development.	
Main Functions and Sector Plans associated with this SO		
Municipal Functions	Other spheres	Specific Plans
Organisational Development, Systems		Operational plan, Performance Management System

SFA 4: BASIC SERVICE DELIVERY

Strategic Goal	Improve Service Delivery Levels	
Municipal Strategic Focus Area	Basic Service Delivery	
Strategic Objective	SO 4: Maintenance, replacements and upgrades of municipal infrastructure	
Challenges	<ul style="list-style-type: none"> - Budget (poor payment rate) - Shortage of Fleet (Traffic, refuse removal etc.) - Lack/shortage of Man power 	
Outcome / Impact	<ul style="list-style-type: none"> - Provide residents with adequate basic services - Sustainable water provision - Backlog reduction - Maintained fleet - Improved electricity provision - Rehabilitation and maintenance of urban streets 	<ul style="list-style-type: none"> - Improved sewerage provision - Improved and sustainable solid waste management - Increased capacity for sustainable sewerage network - Improved storm water network - Increased revenue collection
Strategic Risks	<ul style="list-style-type: none"> - Bulk water provision - Backlog in infrastructure 	
Municipal Directorate	Technical Services	
Departmental Interventions	<ul style="list-style-type: none"> - Implementation of three year infrastructure and basic services upgrade, expansion and replacement program linked to the MIG Program, Capital Reserve Development Program and development contribution program 	
Municipal Directorate	Operational Services	
Departmental Interventions	<ul style="list-style-type: none"> - Day to Day Service Delivery - Infrastructure and bulk upgrades 	
Alignment with National and Provincial Strategies		
Sphere	Description	
National KPA	Basic Service Delivery	
National Outcome	<ul style="list-style-type: none"> - An effective, competitive and responsive economic infrastructure network - Protection and enhancement of environmental assets and natural resources 	
National Development Plan (2030)	<ul style="list-style-type: none"> - Nation building and social cohesion - Economy and Development 	
Provincial Strategic Objective	Mainstreaming sustainability and optimising resource-use efficiency	
District Strategic Objective	To ensure the Health and safety of all in the Overberg through the provision of efficient basic services and infrastructure	
Main Functions and Sector Plans associated with this SO		
Municipal Functions	Other spheres	Specific Plans

Water, sanitation, roads, transport infrastructure, storm water, waste removal, parks, recreation. Forward Planning and integration with Human Settlements	MIG funds and other external funding, DWA initiatives	Master plans; MIG project plans, Water Services Plans,
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Strategic Goal	Improve Service Delivery Levels	
Municipal Strategic Focus areas	Basic Service Delivery	
Strategic Objective	SO5: Basic services for all	
Challenges	<ul style="list-style-type: none"> - Lack of adequate sport facilities to cater for all sporting codes - Lack of sport and recreational facilities in rural areas (farms) - Limited budget for implementation of sport programmes - Vandalism of municipal property 	
Outcome / Impact	<ul style="list-style-type: none"> - Maintained community facilities 	
Strategic Risks		
Municipal Directorate	Operational Services	
Departmental Interventions	<ul style="list-style-type: none"> - Functioning and effective sport forums in all towns - Perform an audit on all sport facilities - Draft and implement a Sport 	
Alignment with National and Provincial Strategies		
Sphere	Description	
National KPA	Basic Service Delivery	
National Outcome	All people in south Africa protected and feel safe	
National Development Plan (2030)	Building Safer Communities	
Provincial Strategic Objective	Increasing wellness, safety and tackle social ills	
District Strategic Objective	To ensure the Health and safety of all in the Overberg through the provision of efficient basic services and infrastructure	
Main Functions and Sector Plans associated with this SO		
Municipal Functions	Other spheres	Specific Plans
Coordinating .facilitating sport, maintenance	MIG funds and other external funding, DCAS	

Strategic Goal	Improve Service Delivery Levels	
Municipal Strategic Focus Area	Basic Service Delivery	
Strategic Objective	SO6: Community safety	

Challenges	<ul style="list-style-type: none"> - Shortage of Fleet (Traffic) - Lack/shortage of Man power - Lack of updated by-laws - Theft and vandalism of municipal property, goods and assets - Uncontrolled expanding of informal settlements - Illegal land grabs 	
Outcome / Impact	<ul style="list-style-type: none"> - Increased community safety - Reduced crime within TWK municipal area 	
Strategic Risks	Immigration leading to land invasion and the increase in informal settlements	
Municipal Directorate	Operational Services	
Departmental Interventions	<ul style="list-style-type: none"> - Establishment of Land Invasion Special Task Team - Effective management of informal settlements - Traffic and Law Enforcement turnaround strategy - Road safety and by-law awareness and building strong community partnerships – “Be part of the solution” 	<ul style="list-style-type: none"> - Implementation of Community Safety Programmes - Establish municipal court - Implement District Safety Plan to address road safety - Training of personnel for effective Law Enforcement
Alignment with National and Provincial Strategies		
Sphere	Description	
National KPA	Basic Service Delivery	
National Outcome	All people in south Africa protected and feel safe	
National Development Plan (2030)	Building Safer Communities	
Provincial Strategic Objective	Increasing safety	
District Strategic Objective	To ensure the Health and safety of all in the Overberg through the provision of efficient basic services and infrastructure	
Main Functions and Sector Plans associated with this SO		
Municipal Functions	Other spheres	Specific Plans
Traffic, Law Enforcement	DoCS	Law Enforcement Strategy, SDF
Strategic Goal	Improve Service Delivery Levels	
Municipal Strategic Focus Area	Basic Service Delivery	
Strategic Objective	SO7: Integrated Human Settlements	

	SO8: Upgrading of informal settlements and prioritising the most needy in housing allocation	
Challenges	<ul style="list-style-type: none"> - Influx of indigent people - Uncontrolled influx of seasonal workers - Insufficient municipal land for housing development - Increased demand or housing - Insufficient Funding 	<ul style="list-style-type: none"> - Security of tenure - Slow delivery of rental opportunities and affordable housing - Land invasion - Weak development control measures - Compliance with national housing policies
Outcome / Impact	Sustainable integrated human settlements	
Strategic Risks	Immigration leading to land invasion and the increase in informal settlements	
Municipal Directorate	Development Services	
Departmental Interventions	<ul style="list-style-type: none"> - Strengthen the policy instruments and encourage compliance with legislation - Strengthen policies to manage/control migration - Provision of GAP housing - Provision of economic and social facilities - Ensure unbiased allocation of housing opportunities 	<ul style="list-style-type: none"> - Acquire well located land for planned integrated Human Settlements - Implementation of the Human Settlements Program which includes programs such as IRDP, EHP & EPHP) - Provision and Implementation of serviced sites - Speed up land release to transfer properties
Alignment with National and Provincial Strategies		
Sphere	Description	
National KPA	Basic Service Delivery	
National Outcome	Sustainable human settlements and improved quality of household life	
National Development Plan (2030)	Transforming Human Settlements	
Provincial Strategic Objective	Developing integrated and sustainable human settlements	
District Strategic Objective	To ensure the Health and safety of all in the Overberg District through the provision of efficient basic services and infrastructure	
Main Functions and Sector Plans associated with this SO		
Municipal Functions	Other spheres	Specific Plans
Planning and implementing housing projects with govt funds, GAP housing, managing emerging settlements	DHS, Human Settlement Projects	Human Settlement Plan & Housing Pipeline

SFA 5: LOCAL ECONOMIC DEVELOPMENT

Strategic Goal	To make Theewaterskloof a desirable place to live and work in	
Municipal Strategic Focus Area	Local Economic Development	
Strategic Objective	SO9: Make Theewaterskloof the investment destination of choice and promote the second and township economy	
Challenges	<ul style="list-style-type: none"> - High level of unemployment' - Lack of interest of local labour in working in the Agricultural sector - Poor quality of education - Not enough housing stock in the area to attract paying residents. - High level of imports into the municipal area increasing costs. - High level of substance abuse among youth 	
Outcome / Impact	<ul style="list-style-type: none"> • Improved economic growth • Improved social conditions 	
Strategic Risks	Job creation via LED initiatives	
Municipal Directorate	Development Services	
Departmental Interventions	<ul style="list-style-type: none"> - Implement the Youth Development Strategy in line with National programs such as EPWP, CWP and the youth entrepreneurial project - Encourage investors to invest in TWK (Labour intensive work opportunities in textile industry and agri-processing) - Roll out of Land Disposal Strategy - Expand the Biggest Deal Challenge to develop entrepreneurs - Review of Tourism Structure - SMME/ Contractor development linked to Capital Projects i.e. Housing and Infrastructure 	
Alignment with National and Provincial Strategies		
Sphere	Description	
National KPA	Local Economic Development	
National Outcome	Decent employment through inclusive economic growth	
National Development Plan (2030)	Economy and Development	
Provincial Strategic Objective	Creating opportunities for growth and jobs	
District Strategic objective	To promote local economic development by supporting initiatives in the District for the Development of a sustainable district economy	
Main Functions and Sector Plans associated with this SO		
Municipal Functions	Other spheres	Specific Plans
Creating Framework for Growth, Job Creation, Tourism, Specific Projects, PPPs, Town Planning	DEADP, DoEDT Thusong initiative, CDWs, DECAS, DoE, DoSD, Rural Development	SDF, LED strategy Youth Development Strategy. EPWP Strategy, 2030 Strategy, 2030 Projections, Green Economy, Tourism sector plan, Destination Marketing Plan

Health and Safety,, everything to do with soft services and recreation, human development, education and training		
Strategic Goal	Creating and enabling environmental favourable for economic and human development in a sustainable manner	
Municipal Strategic Focus Area	Local Economic Development	
Strategic Objective	SO 10: Improve the social environmental fabric of the TWK Community	
Challenges	<ul style="list-style-type: none"> • Divided communities • Isolation and limited access to opportunities • Patterns of inequality • Exclusion of marginalised groups (women, disabled & elderly) • Challenge with availability of land for emerging farmers • Limited funding for community development programmes 	
Outcome / Impact	Improved social conditions: <ul style="list-style-type: none"> - Sustainable emerging agricultural sector that contribute to food security - Quality Early Childhood Development facilities and programs - Sustainable SMME's - Decrease in social ills - Increase in social cohesion - Increase in opportunities for the youth - Increase support to the elderly and individuals with disabilities 	
Strategic Risks	None identified	
Municipal Directorate	Development Services	
Departmental Interventions	<ul style="list-style-type: none"> - Facilitation of NGO stakeholder - Youth Entrepreneurship and capacity building - Emerging Farmer Support - ECD Sector Facilitation - SMME Support - Facilitate the Comprehensive Rural Development Program (CRDP) - Facilitate Thusong Program - Facilitate Thusong Program 	
Alignment with National and Provincial Strategies		

<i>Sphere</i>	<i>Description</i>	
National KPA	Local Economic Development	
National Outcome	Decent employment through inclusive economic growth	
National Development Plan (2030)	Economy and Development	
Provincial Strategic Objective	Creating opportunities for growth and jobs	
District Strategic objective	To promote local economic development by supporting initiatives in the District for the Development of a sustainable district economy	
Main Functions and Sector Plans associated with this SO		
Municipal Functions	Other spheres	Specific Plans
Creating Framework for Growth, Job Creation, Tourism, Specific Projects, PPPs, Town Planning Health and Safety,, everything to do with soft services and recreation, human development, education and training	DEADP, DoEDT Thusong initiative, CDWs, DECAS, DoE, DoSD, Rural Development	SDF, LED strategy Youth Development Strategy. EPWP Strategy, 2030 Strategy, 2030 Projections, Green Economy, Tourism sector plan, Destination Marketing Plan

In line with the MSA, the IDP constitutes a single, inclusive strategic plan for the municipality. The five-year programme responds to the development challenges and opportunities faced by the municipality by identifying the key performance areas to achieve the five strategic objectives mentioned above.

The 2024/25 MTREF has therefore been directly informed by the IDP revision process and the following tables provide a reconciliation between the IDP strategic objectives and operating revenue, operating expenditure and capital expenditure.

Reconciliation between the IDP strategic objectives and budgeted revenue (Table SA4)

WC031 Theewaterskloof - Supporting Table SA4 Reconciliation of IDP strategic objectives and budget (revenue)

Strategic Objective	Goal	Goal Code	Ref	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework			
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27	
Financial Viability	Work towards a sustainable future through sound financial management and continuous revenue growth	SO1		232,670	230,936	338,092	303,060	282,975	282,363	331,180	351,449	373,431	
Good Governance	To provide democratic, responsive and accountable government for the local communities	SO2		1,980	2,416	4,981	2,502	2,048	2,048	2,038	1,679	1,773	
Institutional Development	To ensure a healthy and productive workforce by creating a conducive working environment	SO3		405	2,104	33,457	1,780	5,641	5,641	5,385	5,703	6,045	
Institutional Development	Refine and Improve the institutional Capacity of the Municipality	SO4		-	-	18,332	0	45	45	6,045	6,408	6,792	
Basic Service Delivery	To ensure continuous and sustainable maintenance, replacements and upgrades of municipal infrastructure	SO5		2,550	2,220	-	1,695	1,695	1,695	1,575	12	13	
Basic Service Delivery	To maintain and improve basic service delivery and social amenities for the TWK community.	SO6		302,223	328,742	404,378	373,543	391,166	391,740	397,184	419,658	444,641	
Basic Service Delivery	Improved Environmental Management	SO7		-	-	-	-	-	-	-	-	-	
Basic Service Delivery	Increase Community Safety through traffic policing, bylaw enforcement	SO8		19,828	32,220	8,419	47,534	37,847	37,812	38,330	40,630	43,068	
Basic Service Delivery	Ensure the provision of Sustainable and integrated Human Settlements through Accelerating Affordable Housing Projects,	SO9		1,556	1,152	26,714	9,350	10,149	10,149	5,000	-	-	
Basic Service Delivery	Upgrading of informal Settlements and Prioritising the most needy in housing allocation	SO10		-	-	-	-	-	-	-	-	-	
Local Economic Development	Create an enabling environment in order to maintain existing business and attract new investments into the TWK area.	SO11		1,104	2,988	-	877	877	877	920	975	1,034	
Local Economic Development	Promote the second and Township economy (SMME Development)	SO12		-	-	-	-	-	-	-	-	-	
Allocations to other priorities			2										
Total Revenue (excluding capital transfers and contributions)				1	562,314	602,778	834,373	740,342	732,443	732,370	787,657	826,515	876,798

Reconciliation between the IDP strategic objectives and budgeted operating expenditure (Table SA5)

WC031 Theewaterskloof - Supporting Table SA5 Reconciliation of IDP strategic objectives and budget (operating expenditure)													
Strategic Objective	Goal	Goal Code	Ref	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework			
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27	
R thousand													
Financial Viability	Work towards a sustainable future through sound financial management and continuous revenue growth	SO1		53,535	66,975	127,797	77,901	90,758	81,270	88,518	92,944	97,591	
Good Governance	To provide democratic, responsive and accountable government for the local communities	SO2		28,079	35,681	44,794	40,744	38,833	36,772	36,032	37,833	39,725	
Institutional Development	To ensure a healthy and productive workforce by creating a conducive working environment	SO3		30,884	30,594	40,339	42,822	42,544	40,072	44,360	46,578	48,906	
Institutional Development	Refine and Improve the institutional Capacity of the Municipality	SO4		20,767	22,258	52,843	29,756	32,406	25,927	31,600	33,180	34,839	
Basic Service Delivery	To ensure continuous and sustainable maintenance, replacements and upgrades of municipal infrastructure	SO5		14,670	16,296	-	11,788	12,727	11,307	19,457	20,429	21,451	
Basic Service Delivery	To maintain and improve basic service delivery and social amenities for the TWK community.	SO6		343,084	371,838	569,640	449,479	571,569	534,916	467,483	491,592	516,985	
Basic Service Delivery	Improved Environmental Management	SO7		2,931	2,815	3,481	4,560	4,841	3,244	2,675	2,808	2,949	
Basic Service Delivery	Increase Community Safety through traffic policing, bylaw enforcement	SO8		39,332	48,695	61,200	68,221	61,751	54,871	62,738	65,875	69,169	
Basic Service Delivery	Ensure the provision of Sustainable and integrated Human Settlements through Accelerating Affordable Housing	SO9		6,774	5,858	20,083	15,412	16,741	5,406	14,132	9,589	10,068	
Basic Service Delivery	Upgrading of informal Settlements and Prioritising the most needy in housing allocation	SO10		3,904	3,520	-	5,301	5,276	16,294	6,511	6,837	7,178	
Local Economic Development	Create an enabling environment in order to maintain existing business and attract new investments into the TWK area.	SO11		6,565	9,155	-	12,692	12,551	11,123	12,481	13,105	13,760	
Local Economic Development	Promote the second and Township economy (SMME Development)	SO12		-	-	-	4,086	3,599	2,558	1,459	1,532	1,609	
Allocations to other priorities													
Total Expenditure				1	550,525	613,685	920,177	762,763	893,595	823,761	787,445	822,302	864,230

Reconciliation between the IDP strategic objectives and budgeted capital expenditure (Table SA6)

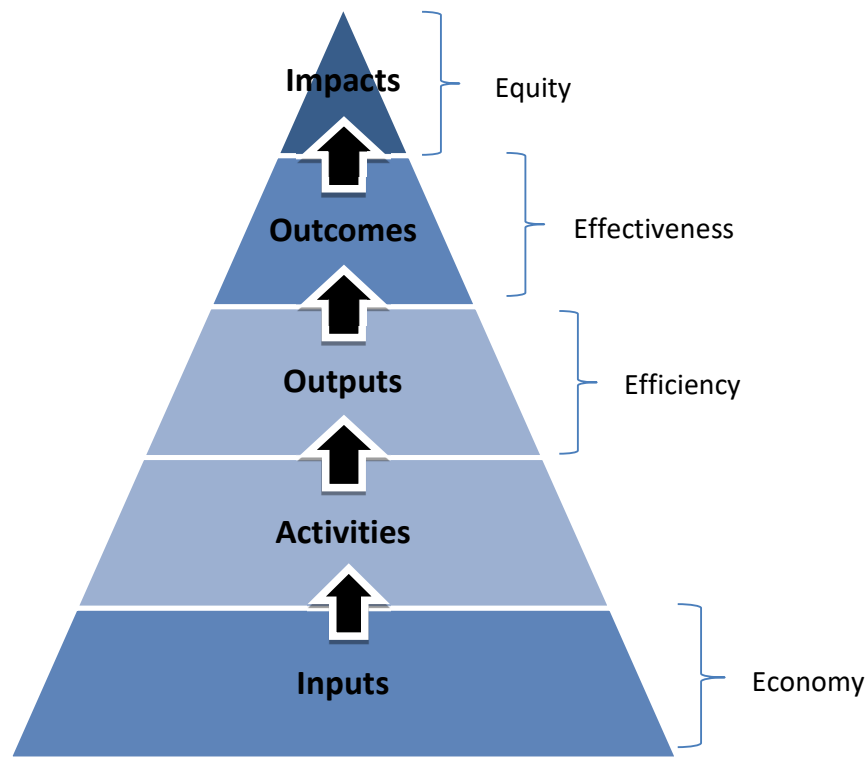
WC031 Theewaterskloof - Supporting Table SA6 Reconciliation of IDP strategic objectives and budget (capital expenditure)												
Strategic Objective	Goal	Goal Code	Ref	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
R thousand												
Financial Viability	Work towards a sustainable future through sound financial management and continuous revenue growth	S01		81	43	1,186	-			151	-	-
Good Governance	To provide democratic, responsive and accountable government for the local communities	S02		-	-	77	25			75	-	-
Institutional Development	To ensure a healthy and productive workforce by creating a conducive working environment	S03		-	184	227	150			267	-	-
Institutional Development	Refine and Improve the institutional Capacity of the Municipality	S04		7,358	6,851	3,357	1,401			11,318	-	-
Basic Service Delivery	To ensure continuous and sustainable maintenance, replacements and upgrades of municipal infrastructure	S05		4	3	-	57			40	-	-
Basic Service Delivery	To maintain and improve basic service delivery and social amenities for the TWK community.	S06		73,643	71,643	100,155	95,517			123,389	160,585	203,458
Basic Service Delivery	Improved Environmental Management	S07		-	-	4	-			-	-	-
Basic Service Delivery	Increase Community Safety through traffic policing, bylaw enforcement	S08		886	584	8,066	7,810			7,363	22,000	-
Basic Service Delivery	Ensure the provision of Sustainable and integrated Human Settlements through Accelerating Affordable Housing	S09		5,693	18,697	31,728	37,100			76,173	88,361	114,960
Basic Service Delivery	Upgrading of informal Settlements and Prioritising the most needy in housing allocation	S010		163	344	-	3,400			-	-	-
Local Economic Development	Create an enabling environment in order to maintain existing business and attract new investments into the TWK area.	S011		53	376	-	1,800			900	-	-
Local Economic Development	Promote the second and Township economy (SMME Development)	S012		-	-	-	30			-	-	-
Allocations to other priorities			3									
Total Capital Expenditure			1	87,881	98,726	144,799	147,290	-	-	219,675	270,946	318,418

8. Measurable performance objectives and Indicators

Performance Management is a system intended to manage and monitor service delivery progress against the identified strategic objectives and priorities. The Municipality target, monitors, assesses and reviews organisational performance which in turn is directly linked to individual employee's performance.

Performance information needs to be structured to demonstrate clearly how the municipality uses available resources to deliver on its strategic objectives.

In managing for results, budgets are developed in relation to inputs, activities and outputs, while the aim is to manage towards achieving the outcomes and impacts. The image below illustrates the relationship between these core performance information concepts.



Economy indicators: explore whether specific inputs are acquired at the lowest cost and at the right time.

Efficiency indicators: explore how productively inputs are translated into outputs. An efficient operation maximises the level of output for a given set of inputs, or it minimises the inputs required to produce a given level of output.

Effectiveness indicators: explore the extent to which the outputs of an institution achieve the desired outcomes. An effectiveness indicator assumes a model of how inputs and outputs relate to the achievement of an institution's strategic objectives and goals.

Equity indicators: explore whether services are being provided impartially, fairly and equitably. Equity indicators reflect the extent to which an institution has achieved and been able to maintain an equitable supply of comparable outputs across demographic groups, regions, urban and rural areas, and so on.

The following table sets out the municipality's main performance objectives and benchmarks for the 2024/25 MTREF.

Key financial indicators and ratios (table SA8)

WC031 Theewaterskloof - Supporting Table SA8 Performance indicators and benchmarks											
Description of financial indicator	Basis of calculation	2020/21	2021/22	2022/23	Current Year 2023/24				2024/25 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Borrowing Management											
Credit Rating											
Capital Charges to Operating Expenditure	Interest & Principal Paid /Operating Expenditure	4.8%	5.4%	1.8%	6.2%	15.4%	8.1%	8.1%	10.4%	11.0%	11.9%
Capital Charges to Own Revenue	Finance charges & Repayment of borrowing /Own Revenue	4.7%	5.5%	7.6%	6.4%	0.0%	9.2%	9.2%	10.4%	11.0%	11.8%
Borrowed funding of 'own' capital expenditure	Borrowing/Capital expenditure excl. transfers and grants and contributions	154.2%	328.0%	44.7%	534.4%	2.6%	1030.2%	1030.2%	1112.0%	287.3%	349.9%
Safety of Capital											
Gearing	Long Term Borrowing/ Funds & Reserves	0.0%	0.0%	362.2%	0.0%	-39.3%	0.0%	0.0%	0.0%	0.0%	0.0%
Liquidity											
Current Ratio	Current assets/current liabilities	1.9	1.8	0.9	1.3	-221.6%	0.6	0.6	0.6	0.5	0.5
Current Ratio adjusted for aged debtors	Current assets less debtors > 90 days/current liabilities	1.9	1.8	0.4	1.3	133.3%	0.6	0.6	0.6	0.5	0.5
Liquidity Ratio	Monetary Assets/Current Liabilities	1.6	1.5	0.7	1.1	-1.9	0.2	0.2	0.2	0.1	0.1
Revenue Management											
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/Last 12 Mths Billing	0.0%	131.8%	128.5%	129.5%		127.3%	127.3%	127.3%	118.6%	118.6%
Current Debtors Collection Rate (Cash receipts % of Ratepayer & Other revenue)		131.8%	128.5%	0.0%	122.4%		127.3%	127.3%	118.6%	118.6%	118.6%
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue	18.7%	17.7%	9.9%	15.5%		18.3%	18.3%	19.2%	20.6%	21.6%
Longstanding Debtors Recovered	Debtors > 12 Mths Recovered/Total Debtors > 12 Months Old			0.0%		0.0%					
Creditors Management											
Creditors System Efficiency	% of Creditors Paid Within Terms (within 'MFMA' s 65(e))			100.0%							
Creditors to Cash and Investments		22.8%	19.0%		24.5%	8.1%	-9890.3%	-9890.3%	-440.1%	-201.2%	-140.4%
Other Indicators											
Electricity Distribution Losses (2)											
	Total Volume Losses (kW) technical	4539	3997	3997	3997	4	3997	3997	3997	3997	3997
	Total Volume Losses (kW) non technical					-					
	Total Cost of Losses (Rand '000)					0%					
	% Volume (units purchased and generated less units sold)/units purchased and generated	7%	7.0%	7.0%	7.0%	7%	7.0%	7.0%	7.0%	7.0%	7.0%
Water Volumes -System input											
	Bulk Purchase					-					
	Water treatment works					0%					
	Natural sources										
	Total Volume Losses (kℓ)	1,748	1,748	1,748	1,748	1748	1,748	1,748	1,748	1,748	1,748
	Total Cost of Losses (Rand '000)					-242.9%					
	% Volume (units purchased and generated less units sold)/units purchased and generated			0.0%		-214.1%					
Water Distribution Losses (2)											
Employee costs	Employee costs/(Total Revenue - capital revenue)	39.4%	39.6%	37.2%	39.3%		38.2%	38.2%	34.7%	34.7%	34.4%
Remuneration	Total remuneration/(Total Revenue - capital revenue)	41.6%	41.6%		41.2%	-0.11	40.1%	39.3%	36.5%	36.5%	36.2%
Repairs & Maintenance	R&M/(Total Revenue excluding capital revenue)	20.8%	20.6%	18.3%	18.6%	232.7%	22.6%	17.5%	16.2%	16.3%	16.1%
Finance charges & Depreciation	FC&D/(Total Revenue - capital revenue)	8.6%	8.6%		7.4%	-4.32	11.4%	11.4%	10.6%	10.7%	10.7%
IDP regulation financial viability indicators											
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year	25.2	21.3	20.8	23.2	22.9	22.9	16.5	15.4	13.6	14.4
ii. O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services	12.6%	13.1%	16.9%	13.2%	18.6%	20.5%	20.5%	22.6%	26.0%	29.4%
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure	4.3	3.9	1.6	3.0	(1.3)	(0.0)	(0.0)	(0.4)	(0.8)	(1.1)

Performance indicators and benchmarks

Borrowing Management

Capital expenditure in local government can be funded by capital grants, own-source revenue and long term borrowing. The ability of a municipality to raise long term borrowing is largely dependent on its creditworthiness and financial position. As with all other municipalities, Theewaterskloof Municipality's borrowing strategy is primarily informed by the affordability of debt repayments. The municipality's debt portfolio is consisting out of annuity loans. The following financial performance indicators have formed part of the compilation of the 2024/25 MTREF:

- *Borrowing to asset ratio* is a measure of the long-term borrowing as a percentage of the total asset base of the municipality.
- *Capital charges to operating expenditure* are a measure of the cost of borrowing in relation to the operating expenditure. It can be seen that the cost of borrowing is 10.4 per cent in 2024/2025 and 11 per cent from 2025/2026 and 11.9 per cent for 2026/2027.
- While borrowing is considered a prudent financial instrument in financing capital infrastructure development, this indicator will have to be carefully monitored going forward as the municipality has to consider the impact of finance charges and capital repayments on tariffs.
- *Borrowing funding of own capital expenditure* measures the degree to which own capital expenditure (excluding grants and contributions) has been funded by way of borrowing.

In summary, various financial risks could have a negative impact on the future borrowing capacity of the municipality. In particular, the continued ability of the municipality to meet its revenue targets and ensure its forecasted cash flow targets are achieved will be critical in meeting the repayments of the debt service costs.

Safety of Capital

- *The gearing ratio* is a measure of the total long term borrowings over funds and reserves. Lower figures are more acceptable, showing that the company is predominantly financed by equity whilst high gearing shows an over reliance on borrowings for a significant proportion of the municipality's capital requirements.

Liquidity

- *Current ratio* is a measure of the current assets divided by the current liabilities and the benchmark would normally be set at a limit of 1, hence at no point in time should this ratio be less than 1. In the 2024/25 financial year the current ratio is 0.6 in 2024/25 financial year 0.5 and in the 2026/27 financial year 0.5. Going forward it will be necessary to increase these levels to allow the municipality to be able to pay its liabilities when it falls due.
- *The liquidity ratio* is a measure of the ability of the municipality to utilize cash and cash equivalents to extinguish or retire its current liabilities immediately. Ideally the municipality should have the equivalent cash and cash equivalents on hand to meet at least the current liabilities, which should translate into a liquidity ratio of 1. Anything below one indicates a shortage in cash to meet creditor obligations. The ratio is forecast at 0.2 and 0.1 over the MTREF.

Revenue Management

As part of the financial sustainability strategy, initiatives have been implemented to increase cash inflow such as demand management water and prepaid electricity meters for all. The intention of the strategy is to streamline the revenue value chain by ensuring accurate billing, customer service, and credit control and debt collection. Various other interventions are currently in process such as data cleansing, the restructuring of the revenue function and the task team for revenue management investigating the critical causes of a low collection rate which include systems, processes and data management.

Creditors Management

The municipality has managed to ensure that creditors are settled within the legislated 30 days of invoice. The municipality has managed to ensure a 100 per cent compliance rate to this legislative obligation. This has had a favourable impact on suppliers' perceptions of risk of doing business with the municipality, which is expected to benefit the municipality in the form of more competitive pricing of tenders, as suppliers compete for the municipality's business.

Other Indicators

- The electricity distribution losses have been set at 3 996 935kw for 2024/25. The initiatives to ensure these targets are achieved include managing illegal connections and theft of electricity, including prepaid meters.
- The water distribution losses target is set at 1 748 211kl. Initiatives such as free water leakage repair for indigent and prepaid water meters will assist in this regards.
- Employee costs as a percentage of operating revenue is 34.7% in the 2024/25 and 34.7% in 2025/26 and 34.4% in 2026/27.

Free Basic Services: basic social services package for indigent households

The social package assists residents that have difficulty paying for services and are registered as indigent households in terms of the Indigent Policy of the municipality.

For the 2024/25 financial year R 52 million provision have been made for indigent's household in the budget but do not include the cost of services of ± 8 508 informal settlements. In terms of the Municipality's indigent policy registered households are entitled to 6kℓ free water and sanitation, 70 kwh of electricity and free waste removal, as well as a discount on their property rates.

Further detail relating to the number of households receiving free basic services, the cost of free basic services, highest level of free basic services as well as the revenue cost associated with the free basic services is contained in Table A10 (Basic Service Delivery Measurement).



BLUE DROP STATUS for



THEEWATERSKLOOF

The Blue Drop report is an innovative and unique programme in South Africa and is an incentive-based regulation.

AIM

This programme seeks to induce changes in the behaviour of the institution to facilitate continuous improvement and adoption of best practice management from the point of abstraction to the water treatment works and the point of use.

MAIN OUTPUT FOR EACH WATER TREATMENT WORKS

- Blue Drop score for each water supply system assessed.
- A Blue Drop Risk (BDRR) for each water supply system
- A Singular VROOM (Very Rough Order of Measurement/Magnitude) cost where TSA (Technical Site Assessment) were conducted, expressed in Rand (R)

For the 2021/22 audit cycle the entire value chain (abstraction, treatment, and distribution) of our water business was assessed.

The assessor team measured and compared our performance and subsequently reward or penalise evidence of their excellence or failure according to the minimum standards requirements.

The Blue Drop score reflects the status of the whole water business over a period of 12 months based on a comprehensive assessment.

Consequently Theewaterskloof Municipality showed significant achievement during this assessment. The BDS score increase from 64.18% (2014) to 89.6% (2023). We occupied the 2nd place for Best improvement for the period 2014 – 2023 Blue Drop Assessment. For Botrivier Water Treatment Works, progressive improvement and excellent performances was recognised and rewarded Blue Drop status.

Fig 1: Performance of Theewaterskloof Water Business

Municipal Blue Drop Score		
Blue Drop Score 2023	%	89.56%
Blue Drop Score 2014	%	64.18%
Blue Drop Score 2012	%	71.50%
Blue Drop Score 2011	%	75.41%

Key Performance Area	Weight	Bereaville	Botrivier	Caledon	Genadendal
Bulk/WSP		-	-	Overberg Water	-
Capacity Management	15%	90.00%	100.00%	97.71%	100.00%
DWQ Risk Management	20%	87.00%	88.00%	80.63%	87.00%
Financial Management	10%	100.00%	100.00%	93.25%	100.00%
Technical Management	20%	86.00%	91.00%	91.00%	88.00%
DWQ Compliance	35%	75.00%	95.00%	57.46%	45.00%
Bonus	10%	75.00%	100.00%	76.93%	100.00%
Penalties	10%	0.00%	0.00%	0.00%	50.00%
Disqualifiers		None	None	None	None
Blue Drop Score 2023	%	88.10%	96.55%	84.19%	78.25%
Blue Drop Score 2014	%	0.00%	70.90%	90.60%	50.80%
Blue Drop Score 2012	%	0.00%	61.70%	84.30%	68.70%
Blue Drop Score 2011	%	0.00%	76.40%	8.60%	75.30%
System Design Capacity	kL/d	350	1 600	11 900	300
System Available Capacity	kL/d	350	1 600	11 900	300
System Input Value	kL/d	172	1 017	4 380	259
Capacity Utilisation	%	49.14%	63.56%	56.46%	86.33%
Average Daily Consumption	l/p/d	168	205	243	30
Resource Abstracted From		Weir in the Sonderend Mountain and a borehole	Six boreholes	Sonderend River (OVM), Two boreholes and Bazil Newmark Dam (WSI)	Weir in the Upper Baviaans River
Microbiological Compliance	%	99.99%	99.99%	94.87%	92.31%
Chemical Health Compliance	%	99.25%	99.35%	99.63%	99.35%
Risk Defined Compliance	%	90.91%	95.52%	88.99%	84.09%
VROOM	Rand	-	-	R4 560 000	-
BDRR 2023	%	15.47%	15.98%	41.90%	28.79%
BDRR 2022	%	25.70%	16.10%	44.10%	44.00%

Key Performance Area	Weight	Grabouw	Greyton	Riviersonderend	Tesselaarsdal
Bulk/WSP		-	-	-	-
Capacity Management	15%	100.00%	100.00%	90.00%	90.00%

Key Performance Area	Weight	Grabouw	Greyton	Riviersonderend	Tesselaarsdal
DWQ Risk Management	20%	88.00%	85.00%	80.00%	77.00%
Financial Management	10%	100.00%	100.00%	100.00%	100.00%
Technical Management	20%	91.00%	91.00%	91.00%	88.00%
DWQ Compliance	35%	75.00%	80.00%	75.00%	64.00%
Bonus	10%	100.00%	100.00%	100.00%	75.00%
Penalties	10%	0.00%	0.00%	0.00%	15.00%
Disqualifiers		None	None	None	None
Blue Drop Score 2023	%	92.05%	93.20%	88.95%	83.03%
Blue Drop Score 2014	%	57.90%	50.70%	61.70%	49.10%
Blue Drop Score 2012	%	65.30%	54.50%	58.10%	60.70%
Blue Drop Score 2011	%	64.10%	79.60%	67.50%	76.40%
System Design Capacity	kl/d	15 000	1 800	2 400	200
System Available Capacity	kl/d	15 000	1 800	2 400	500
System Input Value	kl/d	4 572	629	979	140
Capacity Utilisation	%	30.48%	34.94%	40.79%	28.00%
Average Daily Consumption	l/p/d	81	201	190	93
Resource Abstracted From		Eikenhof Dam	Wolwekkloofweir and Gobos Weir	Olifantsbos and Sonderend River	Borehole
Microbiological Compliance	%	99.99%	99.99%	99.99%	95.83%
Chemical Health Compliance	%	99.78%	99.54%	98.70%	99.99%
Risk Defined Compliance	%	82.85%	79.69%	90.15%	93.33%
VROOM	Rand	R7 800 000	-	-	-
BDRR 2023	%	21.79%	16.78%	17.84%	22.00%
BDRR 2022	%	42.70%	29.20%	21.10%	21.70%

Key Performance Area	Weight	Villiersdorp	Voorstekraal
Bulk/WSP		-	-
Capacity Management	15%	100.00%	85.00%
DWQ Risk Management	20%	88.00%	91.00%
Financial Management	10%	100.00%	100.00%
Technical Management	20%	100.00%	86.00%
DWQ Compliance	35%	75.00%	90.00%
Bonus	10%	100.00%	100.00%
Penalties	10%	0.00%	0.00%
Disqualifiers		None	None
Blue Drop Score 2023	%	93.85%	94.65%
Blue Drop Score 2014	%	53.30%	NA
Blue Drop Score 2012	%	68.90%	NA

Key Performance Area	Weight	Villiersdorp	Voorstekraal
Blue Drop Score 2011	%	58.90%	NA
System Design Capacity	kL/d	2 900	350
System Available Capacity	kL/d	2 900	350
System Input Value	kL/d	1 559	141
Capacity Utilisation	%	53.76%	40.29%
Average Daily Consumption	l/p/d	140	121
Resource Abstracted From		Elandsdooft dam and two boreholes	Weir in Sonderend mountain and one borehole
Microbiological Compliance	%	99.99%	99.99%
Chemical Health Compliance	%	99.34%	99.25%
Risk Defined Compliance	%	75.19%	97.52%
VROOM	Rand	-	-
BDRR 2023	%	25.57%	12.52%
BDRR 2022	%	29.30%	38.50%

Regulator's Comments

“The Theewaterskloof Local Municipality (TWK) was represented by the Manager (Water and Sanitation Division) and accompanied by a team of two technical managers responsible for the systems. The scientist responsible for the Blue Drop system took great care in uploading relevant and concise information to the applicable key performance areas on the IRIS system. The TWK showed a decline in their Blue Drop scoring from 75% in 2011 to 64% in 2014. The advantage of having a dedicated person responsible for Blue Drop implementation is clearly seen in the increase in Blue Drop performance up to the current score of 89.5% and the regulator applauds this approach.

Water Safety Plans and Risk Registers are in place. Initial WSP's were done in 2018 and updated in July 2021. The WSI's support functions on the maintenance side are in place while there is also a good complement of technical people appointed on the management side to oversee and implement operations. There is excellent Engineering Capacity within the WSI, the WSI further has a Candidate Scientist including a three-year contract for outsourcing further scientific services with professional scientific capacity. Satisfactory handling of incidents and implementation of water demand management was seen. The WSI is requested to ensure that daily flow data is logged to properly evaluate whether the treatment works are exceeding their design capacities, the WSI is also requested to provide up-to-date proof of the accuracy of its water meters. Overall water quality results were good however the compliance monitoring programs as captured in the WSP regarding the frequency of sampling were not in line with the SANS 241 requirements. The WSI is further requested to update its risk-based monitoring program to ensure site-specific risk-based monitoring is being carried out.”



GREEN DROP

The Green Drop report has a similar purpose as the Blue Drop, it is an incentive-based regulation program implemented by the Department Water and Sanitation.

AIM

This programme seeks to identify and develop the core competencies that, if strengthened, would gradually and sustainably improve the standard of wastewater management in South Africa.

MAIN OUTPUT FOR EACH WATER TREATMENT WORKS

- Green Drop score for each wastewater treatment facility assessed.
- A Cumulative Risk Rating for each wastewater treatment facility, expressed as a percentage (%)
- A collective VROOM (Very Rough Order of Measurement/Magnitude) cost for all treatment systems within each WSI, expressed in Rand (R).

For the 2021/22 audit cycle the entire value chain (collection system, treatment, and discharge) of our wastewater business was assessed.

The assessor team measured and compared our performance and subsequence reward or penalties for evidence provided to the assessor team.

The Green Drop score reflects the status of the whole wastewater business over a period of 12 months based on a comprehensive assessment.

Consequently Theewaterskloof Municipality showed significant achievement during this assessment. The GDS score increase from 56% (2013) to 87% (2021). The facility that showed the biggest improvement score was Greyton, from 25% in 2013 to 80% in 2023. The facility that scored the most for the Green Drop assessment in 2021 was Caledon with an Green Drop score of 80% followed by Botrivier, Graboue and Villiersdorp who all scored 87%.

Water Service Institution	Theewaterskloof LM	
Water Service Provider	Theewaterskloof LM	
Municipal Green Drop Score		VROOM Impression (Towards restoring functionality):
2021 Green Drop Score	87%↑	1. Maturation dams sludged up and need repair
2013 Green Drop Score	56%	2. Weirs of clarifiers in poor condition
2011 Green Drop Score	66%	3. Composting plant compromised
2009 Green Drop Score	30%	4. Sludge thickening dysfunctional
		5. Desludging practices not on standard.
		VROOM Estimate:
		- R88,808,350

Key Performance Area	Weight	Caledon	Botriver	Grabouw	Riviersonder- erend
A. Capacity Management	15%	100.0%	100.0%	100.0%	100.0%
B. Environmental Management	15%	100.0%	100.0%	100.0%	92.5%
C. Financial Management	20%	100.0%	100.0%	100.0%	100.0%
D. Technical Management	20%	92.5%	92.5%	94.5%	88.8%
E. Effluent & Sludge Compliance	30%	50.0%	50.0%	46.0%	62.5%
F. Bonus		61.0%	60.0%	52.5%	52.5%
G. Penalties		0.0%	-25.0%	0.0%	-50.0%
H. Disqualifiers		None	None	None	None
Green Drop Score (2021)		88%	87%	87%	84%
2013 Green Drop Score		65%	70%	43%	64%
2011 Green Drop Score		68%	58%	68%	52%
2009 Green Drop Score		30%	30%	30%	30%
System Design Capacity	MU/d	3.5	1.05	8.5	0.7
Design capacity utilisation (%)		78%	24%	51%	119%
Resource Discharged into		Bas River	Botriver	Kogel Dam via Palmiet River	Irrigation only
Microbiological Compliance	%	33%	31%	75%	67%
Chemical Compliance	%	28%	57%	62%	64%
Physical Compliance	%	46%	67%	69%	96%
Wastewater Risk Rating (CRR % of CRR _{max})		Caledon	Botriver	Grabouw	Riviersonder- erend
CRR (2011)	%	76.5%	64.7%	64.7%	58.8%
CRR (2013)	%	58.8%	35.3%	52.9%	35.3%
CRR (2021)	%	58.8%	58.8%	54.5%	64.7%

Key Performance Area	Weight	Genadendal	Villiersdorp	Greyton	Tesselaarsdal
A. Capacity Management	15%	100.0%	100.0%	87.5%	87.5%
B. Environmental Management	15%	96.0%	100.0%	87.5%	92.5%
C. Financial Management	20%	100.0%	100.0%	100.0%	100.0%
D. Technical Management	20%	92.5%	92.5%	67.1%	75.9%
E. Effluent & Sludge Compliance	30%	41.0%	50.0%	51.3%	43.8%
F. Bonus		40.0%	68.5%	47.5%	27.5%
G. Penalties		0.0%	-25.0%	0.0%	0.0%
H. Disqualifiers		None	None	None	None
Green Drop Score (2021)		83%	87%	80%	78%
2013 Green Drop Score		65%	60%	25%	NA

Key Performance Area	Weight	Genadendal	Villiersdorp	Greyton	Tesselaarsdal
2011 Green Drop Score		59%	61%	58%	NA
2009 Green Drop Score		0%	30%	0%	NA
System Design Capacity	MW#	0.721	3.5	0.3	0.04
Design capacity utilisation (%)		56%	33%	33%	53%
Resource Discharged into:		Botriver	Diekloof river to Theewaterskloof dam	Irrigation	Kleinriver
Microbiological Compliance	%	17%	33%	42%	20%
Chemical Compliance	%	33%	87%	14%	0%
Physical Compliance	%	80%	75%	80%	60%
Wastewater Risk Rating (CRR % of CRR _{total})		Genadendal	Villiersdorp	Greyton	Tesselaarsdal
CRR (2011)	%	41.2%	41.2%	47.1%	NA
CRR (2013)	%	23.5%	52.9%	88.2%	NA
CRR (2021)	%	58.8%	35.3%	58.8%	41.2%

Regulator's Comments:

The Green Drop audit team enjoyed a stimulating and positive interaction with the Theewaterskloof municipal officials. The team came well prepared and able to provide most information. Theewaterskloof is a good example of an institution who uses Green Drop standards to steer and support a deeper mission for excellent wastewater services delivery which is at the core of their function. Despite COVID challenges, the municipality continued to impress the Regulator by responding excellently to the Green Drop requirements, one example being that sampling and monitoring was conducted throughout the year as part of essential services.

One of the main crucial elements that stands between the WSA and Green Drop Certification would be final effluent compliance that were meeting the authorisation standards. Typical shortcomings of effluent non-compliance were noted at Grabouw treatment works during the site visit assessment. Most systems also receive very low flows, and this impact need to be investigated in terms of optimising C:N:P loads to the plants. The Green Drop score of 87% is well deserved and the Regulator have no doubt that this exemplary team will attain GD certification in 2023. This is a vast improvement from 57% obtained in 2013. The municipality obtained scores of more than 80% for 6 of the systems. Well done.

Green Drop findings:

1. An up to standard O&M manual is in place with very useful information (even includes a copy of the bylaws)
2. Operational monitoring for some of the systems require improvements or to be structured more clearly
3. Municipality is commended for linking the Process audit and risks identified in risk abatement plan with proper implementation
4. The WSA provided sound financial management reports for all the systems.
5. Theewaterskloof LM performed well in Capacity Management, environmental management, and financial management, this is a commendable effort
6. No plants situated in the high or critical risk positions
7. Budget had been secured for capital projects for replacement, upgrades, and addition of new unit process at some of the WWTWs and associated infrastructure:
 - R25,528,000: Caledon WWTWs upgrade through MIG funding, this is still a business plan and is not yet approved.
 - R1,900,000: Botriver WWTW feasibility and business plan for upgrades of the WWTWs.
 - R28,000,000: Villiersdorp WWTW feasibility and business plan for upgrades of the WWTWs, business plan and is not yet approved.

9. Overview of Budget Related Policies

The following Budget-Related Policies have been approved by Council or have been reviewed and amended in line with National Guidelines and Legislation.

7.1. Tariff Policy

The municipality wishes to achieve the following by adopting this policy:

1. To comply with the provisions of Section 74 of the Local Government: Municipal Systems Act, 2000 (MSA): the municipality must adopt and implement a Tariff Policy on the levying of fees for municipal services provided by municipality
2. To comply with Section 62(1) (f) of the MFMA which states that the Accounting Officer must ensure that a municipality has and implement a Tariff Policy
3. To prescribe Procedures and Principles (as defined in Section 74 (2) of the MSA for calculating tariffs were the municipality wishes to implement service providers in terms of Section 76(b) of the Act.
4. To give guidance regarding tariff proposals and calculations to provide a framework to determine fair, transparent and affordable charges that also promote sustainable service delivery.

The policy ensures a holistic and comprehensive overview on all the revenues / charges levied.

7.2. Credit Control and Debt Collection Policy

This policy has been formulated and developed in order to comply with Section 96 - 98 of the Local Government: Municipal Systems Act, 2000 which states:

In terms of Section 96 of the MSA a municipality-

- (a) must collect all money that is due and payable to it, subject to this Act and any other applicable legislation; and
- (b) for this purpose, must adopt, maintain and implement a Credit Control and Debt Collection Policy which is consistent with its rates and tariff policies and complies with the provisions of the MSA.

This policy is also aimed at guiding officials in the legislative implementation of processes necessary to ensure optimal revenue generation and collection. Increased revenue forms the basis for effective service delivery, infrastructure development, and economic growth.

In line with the objective of creating a vibrant and growing municipality, the Credit Control, and Debt Collection Policy is also aligned to the Batho-Pele Principles.

7.4. Cash Management and Investment Policy

In terms Section 13 (2) of the Municipal Finance Management Act, 2003 the municipality must establish an appropriate and effective Cash Management and Investment Policy.

The objectives of the policy are to ensure optimal performance with the least possible risk, in managing and investing the cash resources of the municipality and to ensure transparency, accountability, and appropriate lines of responsibility.

7.5. Grant in Aid Policy

A Grant in Aid Policy deals with processes and procedure to be followed when the municipality allocates grants to other institutions in an equitable and transparent manner and in line with IDP Objectives.

Provisions and disclosure must be made for Allocations under consideration in the budget and other prescribed budget related documents for public comments.

Applications are made in line with Section 67 of the MFMA and the policy on a prescribed application form. The name of the institution, grant amount and description should be disclosed on the Grant Statement.

7.6. Asset Management Policy

This policy has been designed to assist management and officials of the Theewaterskloof Municipality with the description and management procedures for Property, Plant and Equipment, Intangible Assets, and Investment Property.

It further aims to ensure that the assets of the municipality are properly accounted for, marked and to ensure that assets are utilized and maintained in an economic, effective, and efficient manner to ensure optimal utilization, value for money and sustainable service delivery.

7.7. Risk Management Policy

Section 62 (1) of the MFMA requires that the Accounting Officer takes all reasonable steps to ensure that the municipality has and maintains effective, efficient, and transparent systems of Financial and Risk Management, of internal control and of internal audit as well as the effective, efficient, and economical use of the resources of the municipality.

The purpose of the Risk Management Policy is to enable the municipality not only to comply with legislation but also to manage risks by reducing/eliminating the likelihood and impact of risks in a pro-active, responsible and structured manner.

7.8. Virement Policy

Virement is process of transferring funds from one line item to another within one vote with the approval of the relevant Senior Manager and CFO, to enable Budget Manager to transfer funds from one vote line-item with anticipated savings to another.

The aim is to improve financial controls over the processes and procedures of transferring funds and to ensure accountability and improved Budgetary Control.

7.9. Anti-Corruption Policy

To ensure that the Municipality is in compliance with the Municipal Systems Act, Act No 32 of 2000 which requires the Municipality, amongst other things to develop and adopt appropriate systems and procedures that contribute to effective and efficient management of the municipality and its resources.

7.10. Funds and Reserves Policy

In terms of Sections 18 and 19 of the Municipal Finance Management Act (Act No 56 of 2003) (MFMA), an annual budget may only be funded from:

- Realistically anticipated revenues to be collected;
- Cash backed accumulated funds from previous years' surpluses not committed for other purposes. and
- Borrowed funds, but only for capital projects.

Furthermore, spending on a capital project may only be commenced with if the funding sources have been considered, are available and have not been committed for other purposes.

The Council sets as objective a long term financially sustainable municipality with acceptable levels of service delivery to the community.

This policy aims to set standards and guidelines in ensuring financial viability over both the short- and long term and includes funding- as well as reserves requirements.

7.11. Short Term Insurance Policy

The MFMA was introduced with the following objective:

- *The object of this Act is to secure sound and sustainable management of the fiscal and financial affairs of municipalities and municipal entities by establishing norms and standards and other requirements for—*
 - a. ensuring transparency, accountability and appropriate lines of responsibility in the fiscal and financial affairs of municipalities and municipal entities;*
 - b. the management of their revenues, expenditures, assets and liabilities and the handling of their financial dealings;*

The objective of this Short Term Insurance Management Policy is to ensure that the;

- municipality has transparent Insurance claim processes and procedures;
- general public are informed about the correct processes & procedures when filing a claim with the municipality;
- general public are aware of the required documentation when filing a claim with the municipality;
- managers and staff are aware of their responsibilities with regards to insurance management;
- managers and staff are informed about the correct processes & procedures when reporting;
- managers and staff are aware of the required documentation when filing a claim with the municipality;
- unions are informed about the correct processes & procedures;
- unions are aware of the required documentation;

All the above-mentioned Policies were approved by Council and are reviewed at least annually. The policies are available on the municipality's website.

a) Policy on the Writing-Off of Irrecoverable Debt

The purpose of this policy is to ensure that the principles and procedures for the writing-off of irrecoverable debt are formalised to ensure that consumers (especially households) are relieved of their spiral of debt.

10. Overview of Budget Assumptions

The Challenge of the International, National and Local Economy is limited Resources versus unlimited needs. Theewaterskloof Municipality is no exception as the unlimited needs of the community as outlined in the IDP are far more than the limited revenue and resource capacity of the municipality. This is largely the reason for adopting Financial Viability as one of our long-term themes defined as improved sustainable revenue capacity versus sound financial resource management.

The Ministerial Advisory Committee defines **Financial Viability** as “the ability of a local authority to fulfil its constitutional and legislative responsibilities. Resources to fulfil these obligations are derived from both the Equitable Share received and distributed nationally, as well as the revenue a municipality can raise locally”.

It is important to highlight the following assumptions:

Expenditure:

- **Salaries:**
 - Proposed salary increase based on inflation 7% plus a notch increase of 2.5% has been provided for in draft budget. Salary and Wage Collective agreement comes to an end on 30 June 2024.
- **Councillors Remuneration:**
 - 4% increase is budgeted for.
 - The cost associated with the remuneration of councillors is determined by the Minister of Co-operative Governance and Traditional Affairs in accordance with the Remuneration of Public Office Bearers Act, 1998 (Act 20 of 1998).
- **Eskom Bulk Electricity Tariff**
 - Bulk purchases will increase with 10.56% (With the final approval of NERSA)
- **Bulk Water Tariff:**
 - Overberg Water has announced a 4.88% increase in the bulk water price

Revenue

- **Tariffs & Revenue Projections:**
 - Tariffs must be cost-reflective as far as possible because any subsidisation places a burden on another group of consumers. National Treasury continues to encourage municipalities to keep increases in rates, tariffs and other charges as low as possible.

Increases are as follows:

Particulars	2024/2025
Property Rates	5%
Water	4,88%
Sewerage	5,50%
Refuse removal	5,50%
Electricity (Subject to NERSA approval)	10,56%

- **Households**

It is assumed that the total number of households in the municipal area (the tax base) will stay stable during the financial year.

- **Collection rate for municipal services**

It is assumed that the collection rate (percentage of service charges recovered) for the financial year will be the same as the previous payment rate. In accordance with relevant legislation and national directives, the estimated revenue recovery rates are based on realistic and sustainable trends. The Municipality's collection rate is set at 80%. Adequate provision is made for non-recovery

- **Grants**

It is assumed that the National and Provincial grants as per the Division of Revenue Bill (DORA Bill) which has been included in the budget will be received during the 2023/24 financial year.

- **Indigents**

We provided for +/- 6 388 indigents households excl. the +/- 8 508 informal households. This figure seems to be realistic as there are many occupants of RDP Houses whether the beneficiaries or not who would qualify for Indigents Subsidy. Revenue Cost = R 52 million.

The following problem areas are key factors to be addresses to ensure that the municipality is financial viable:

- Subsidisation of rates funded services from trading services
- No contribution to a capital replacement reserve fund
- Productivity and Cost Cutting Measures
- Ageing Infrastructure and inadequate provision for repairs and maintenance
- Out-dated fiscal model and limited grant funding for the benefit of indigent communities only
- Institutional capacity and development sustainability
- Uncontrolled Influx of Indigent People
- Narrow Revenue Base of the municipality
- Lack of Accurate Data Required for Longer Term Financial Planning
- Unfunded/Underfunded Mandates

“Mind the Gap” has been identified in a previous financial year. It remains relevant as it is crucial to narrow the gap between the expectations of the departments, the wider community of TWK and the financial and other resource capacity of the municipality. This includes managing and reducing high stakeholder's/ community expectations and increasing capacity/ resources/ efficiency and effectiveness. First, it is important to determine/ assess the financial health and potential (where we are). Then match available resources and potential resources (including financial) against Service Delivery, Infrastructure and Capital Needs for the next years.

Local Economic Development (LED) is a very important focus area as we need to broaden our Revenue Capacity by developing in the area. The Successful implementation of the Local Economic Development Strategy is a very important to enhance the Financial Viability of the municipality as LED have a definite impact on job creation, development, etc.

The Primary Focus of LED is:

- Social and Economic Development and Tourism.
- Tourism promotion and destination marketing
- SMME Development and Support

Financial Modelling and Key Planning Drivers

As part of the compilation of the 2024/25 MTREF, extensive financial modelling was undertaken to ensure affordability and long-term financial sustainability. The following key factors, such as Demographics, Socio-Economic and Financial Factors and Principles and planning strategies have informed the compilation of the 2024/25 MTREF:

- CPI
- Interest Rates
- Fuel Price
- Economic Growth
- Economic Recession/ Job Losses
- Councillor's and Officials' Remuneration
- Debt Collection Rate
- Tariff Adjustment
- Indigent Increase
- Informal Settlement Control
- Migration/ Population Increase
- Equitable Share
- Bulk Purchase Tariff Increase

In addition to the above, the strategic guidance given in National Treasury's MFMA Circulars have been taken into consideration in the planning and prioritisation process.

Economic Growth

This 2024/2025 budget has to be prepared at the back of what is happening in the local, national and international economy

The Local Economy

The local economy of Theewaterskloof is not immune to the global and national economic conditions, in-fact as a rural municipality the effect of the worsening economic conditions will have a more detrimental impact on us which may be compounded by the drought.

Guideline from National Treasury to Strengthen Municipalities

Government continues to invest in improving the financial capability of municipalities. In the period ahead, National Treasury and provincial treasuries have agreed to focus their efforts on four "game changers":

- The new Municipal Standard Chart of Accounts, which was implemented from 1 July 2017, contributing to greater transparency and consistency of municipal finances.
- Targeted supply chain management interventions to achieve cost savings and combat fraud.
- Enhanced revenue management, including appropriate tariff-setting, regular billing and effective collection systems.
- Improved asset management, including adherence to 8 per cent of the value of assets being spent on their maintenance.

If we make progress in local financial management, we will transform the lives of millions of people.

Tariff Adjustment

A “zero-base” approach to improve on tariff setting, ensuring that the principles of benefit received, cost of service and cost-recovery, affordability and sustainability is taken into consideration.

A briefing session was conducted and one-on-one sessions was held with Directorates Operations, Development and Technical Services and Town Managers on the 7th and the 8th of February 2023.

These engagements were dedicated to tariffs and the process of rationalization of services, identification of various categories of consumers, the level of services rendered/demanded and the levying of appropriate cost-recovery tariffs.

Factors impacting on Tariff Increases

The following factors were taken into consideration when calculating proposed tariff increases:

- Affordability
- Economic Recession, Job Losses
- Councillors Remuneration
- Personnel Cost
- Escalating Fuel Prices
- Economic Indicators (CPI, Interest Rates)
- Escalating Bulk Purchases Prices (Water and Electricity)
- Increasing Indigents
- Electricity Bulk Price Increases (Eskom)
- Repairs and Maintenance
- Willingness and Ability to Pay
 - ✓ The Level/Standard of Service: the higher the level and standard, the higher the tariffs.
 - ✓ Benefit Received
 - ✓ Affordability
 - ✓ Reputation: Good Governance
 - ✓ Good Service Delivery also ensures improved willingness to pay
 - ✓ Recover of Capital and Usage Costs

Deliverables

- The possibilities of Rationalisation of Tariffs (number reduced)
- Tariffs and Tariff Policy simplified for easy understanding and enhanced transparency.
- Service Delivery Cost fully calculated and tariffs should reflect full cost.
- Tariff Setting ensures the Sustainability of Services.
- Tariff Policy must reflect the Financial Strategies.

Tariff Goals

- Revenue Sufficiency
- Affordability of services
- Promoting local economic development
- Wasteful use of service discourages
- Rate of return on assets (in order to ensure allowance is made for the future expansion of infrastructure)

Equitable Share

The Equitable Share increased from **R 131 million** in 2023/24 to **R 141 million** 2024/25.

Years	Equitable share '000	Indigent subsidy '000	Subsidy as a % of Equitable Share
2018/2019	87 385	26 039	30%
2019/2020	95 274	25 281	27%
2020/2021	103 419	36 324	35%
2021/2022	106 976	38 802	36%
2022/2023	120 101	43 895	37%
2023/2024	131 583	51 743	39%
2024/2025	140 900	51 866	37%

It is anticipated that Free Basic Services will cost the municipality R 52 million in 2024/25. The budgeted amount does not include the cost of R 28 million for the ± 21 171 informal settlements.

Indigent Subsidy

The number of indigent Households is projected to increase. This anticipated increase is mainly caused by high levels of unemployment in the Theewaterskloof region, Agricultural Seasonal Employment and Influx of Indigent people seeking greener pastures. This trend will have a significant impact on the Equitable Share Grant Allocation.

Informal Settlement Control

It is evident that squatter control is becoming an unavoidable issue which needs to be managed more pro-effectively. The municipality is actively pursuing ideas to establish a squatter control unit to address this issue.

Migration/ Population Increase

According to the census 2001 Theewaterskloof had a population of 93,276, and the results of the 2011 census the population is 108,790 which shows an estimated increase of 14%.

The population growth is especially in the Grabouw and Villiersdorp. Farms is due to the agriculture sector being one of the major economic activities in TWK. The agriculture sector, more intensively in the Fruit production is labour-intensive and seasonal. These farm workers are only economically active for a certain period of the year and can contribute to revenue (municipal service) only during that period.

The result of the increase in the population is that there is an increase pressure on our public services such as Clinics, Law Enforcement, and our infrastructure and land availability for houses.

Community Consultation

The draft 2024/25 MTREF was tabled before Council on 27 March 2024 for community consultation, the draft budget was published on the municipality's website, and advertise in the local newspaper. A summary document of the budget was distributed via social media to make the public aware of the draft budget which was approve and it is open for public comments.

All documents in the appropriate format (electronic and printed) was provided to National Treasury, and other national and provincial departments in accordance with section 23 of the MFMA, to provide an opportunity for them to make inputs.

11. Overview of Budget and Funding

In terms of Section 18 of the Municipal Finance Management Act, an Annual Budget may only be funded from:

- Realistically anticipated revenues to be collected
- Cash backed accumulated funds from previous years surpluses not committed for other purposes
- Borrowed funds, but only for the Capital Budget (Fixed assets, Infrastructure, Property, Plant and Equipment)

The budget recognizes compliance to the following:

- Credible, consistent and responsive to the municipality's IDP
- Funded and achievable in terms of service delivery
- Institutional Needs Analyses and takes into consideration Risk Analyses, Internal, and External Factors impacting on service delivery.
- Contains Revenue and Expenditure Projections that are consistent with current and past year performances.
- The municipality has overcome all the major obstacles which had an impact on its capacity to spend its budget and render services. These include blockages in the form of staff, policies, procedures, and processes.
- Does not jeopardize the Financial Viability of the municipality.

Tariff setting plays a major role in ensuring desired levels of revenue. Getting tariffs right assists in the compilation of a credible and funded budget. The Municipality derives most of its operational revenue from the provision of goods and services such as water, electricity, sanitation and solid waste removal and property rates.

Revenue was based on:

- Growth in the municipality and economic development
- Revenue management and enhancement
- Achievement of 89 per cent annual collection rate for consumer revenue
- Electricity tariff increase within the National Electricity Regulator of South Africa (NERSA) approval
- Changes in consumer behaviour in response to drought and utility price increases. Determining tariff escalation rate by establishing/calculating revenue requirements
- The Property Rates Policy in terms of the Municipal Property Rates Act, 2004 (Act 6 of 2004) (MPRA), and
- And the ability to extend new services and obtain cost recovery levels.

The above principles guide the annual increase in the tariffs charged to the consumers and the ratepayers aligned to the economic forecasts.

Services charges relating to electricity, water, sanitation and refuse removal constitutes the biggest component of the revenue basket of the municipality totalling R 331 million for the 2024/25 financial year and increasing to R 371 million for the 2026/27 financial year

Operational grants and subsidies amount to R 165 million, R 167 million and R 178 million for each of the respective financial years of the MTREF.

Investment revenue actual performance will be carefully monitored. Any variances in this regard will be addressed as part of the mid-year review and adjustments budget.

The tables below provide detail investment information and investment particulars by maturity.

Monetary investments by type (Table SA15)

WC031 Theewaterskloof - Supporting Table SA15 Investment particulars by type										
Investment type	Ref	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
R thousand										
Parent municipality										
Securities - National Government										
Listed Corporate Bonds										
Deposits - Bank		175,978	178,819		179,471	15,212	15,212	16,429	17,743	19,162
Deposits - Public Investment Commissioners										
Deposits - Corporation for Public Deposits										
Bankers Acceptance Certificates										
Negotiable Certificates of Deposit - Banks										
Guaranteed Endowment Policies (sinking)										
Repurchase Agreements - Banks										
Municipal Bonds										
Municipality sub-total	1	175,978	178,819	-	179,471	15,212	15,212	16,429	17,743	19,162
Entities										
Securities - National Government										
Listed Corporate Bonds										
Deposits - Bank										
Deposits - Public Investment Commissioners										
Deposits - Corporation for Public Deposits										
Bankers Acceptance Certificates										
Negotiable Certificates of Deposit - Banks										
Guaranteed Endowment Policies (sinking)										
Repurchase Agreements - Banks										
Entities sub-total		-	-	-	-	-	-	-	-	-
Consolidated total:		175,978	178,819	-	179,471	15,212	15,212	16,429	17,743	19,162

The following table is a detailed analysis of the municipality's borrowing liability.

Detail of borrowings (Table SA17)

WC031 Theewaterskloof - Supporting Table SA17 Borrowing

Borrowing - Categorised by type	Ref	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Parent municipality										
Annuity and Bullet Loans										
Long-Term Loans (non-annuity)		83,849	102,775		187,047	202,873	202,873	269,769	327,470	413,159
Local registered stock										
Instalment Credit										
Financial Leases										
PPP liabilities										
Finance Granted By Cap Equipment Supplier										
Marketable Bonds										
Non-Marketable Bonds										
Bankers Acceptances										
Financial derivatives										
Other Securities										
Municipality sub-total	1	83,849	102,775	-	187,047	202,873	202,873	269,769	327,470	413,159
Total Borrowing	1	83,849	102,775	-	187,047	202,873	202,873	269,769	327,470	413,159
Unspent Borrowing - Categorised by type										
Parent municipality										
Municipality sub-total	1	-	-	-	-	-	-	-	-	-
Entities										
Entities sub-total	1	-	-	-	-	-	-	-	-	-
Total Unspent Borrowing	1	-	-	-	-	-	-	-	-	-

1.3 Cash flow Management

Cash flow management and forecasting is a critical step in determining if the budget is funded over the medium-term. The table below is consistent with international standards of good financial management practice and also improves the ability for councillors and management to understand. Some specific features include:

- Clear separation of receipts and payments within each cash flow category;
- Clear separation of capital and operating receipts from government, which also enables cash from 'Ratepayers and other' to be provide for as cash inflow based on actual performance. In other words, the actual collection rate of billed revenue, and
- Separation of borrowing and loan repayments (no set-off), to assist with MFMA compliance assessment regarding the use of long term borrowing (debt).

Budget cash flow statement (Table A7)

WC031 Theewaterskloof - Table A7 Budgeted Cash Flows											
Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24				2024/25 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
CASH FLOW FROM OPERATING ACTIVITIES											
Receipts											
Property rates		117,331	117,845	130,393	146,007	142,733	142,733	142,733	149,906	158,900	168,434
Service charges		219,902	232,520	228,345	258,774	253,885	254,223	254,223	273,833	290,263	307,679
Other revenue		25,592	31,733	16,807	43,461	22,166	22,166	22,166	45,601	48,337	51,237
Transfers and Subsidies - Operational	1	140,758	133,083	144,889	161,315	169,697	169,285	169,285	165,950	167,506	178,248
Transfers and Subsidies - Capital	1	35,844	44,215	53,130	80,760	133,659	129,270	129,270	112,748	120,226	149,837
Interest		7,198	9,226	10,653	12,939	10,555	10,555	10,555	10,335	10,955	11,613
Dividends				-	-	-	-	-	-	-	-
Payments											
Suppliers and employees		(436,311)	(475,220)	(586,937)	(580,023)	(673,791)	(616,507)	(616,507)	(588,435)	(593,009)	(622,594)
Interest		(9,883)	(11,218)	(14,073)	(16,558)	(25,507)	(25,507)	(25,507)	(25,297)	(26,562)	(27,890)
Transfers and Subsidies	1	(3,357)	(4,717)	(8,427)	(10,106)	(10,932)	(480)	(480)	(5,781)	(820)	(861)
NET CASH FROM/(USED) OPERATING ACTIVITIES		97,074	77,467	(25,220)	96,568	22,464	85,738	85,738	138,860	175,797	215,703
CASH FLOWS FROM INVESTING ACTIVITIES											
Receipts											
Proceeds on disposal of PPE		817	1,240	1,072	0	45	45	45	45	48	51
Decrease (increase) in non-current receivables		-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments		-	-	-	(1,000)	(1,383)	(1,383)	(1,383)	(1,217)	(1,314)	(1,419)
Payments											
Capital assets		(85,599)	(98,692)	(142,504)	(147,290)	(221,855)	(204,063)	(204,063)	(219,675)	(270,946)	(318,418)
NET CASH FROM/(USED) INVESTING ACTIVITIES		(84,783)	(97,452)	(141,433)	(148,290)	(223,193)	(205,401)	(205,401)	(220,847)	(272,213)	(319,787)
CASH FLOWS FROM FINANCING ACTIVITIES											
Receipts											
Short term loans				-	-	-	-	-	-	-	-
Borrowing long term/refinancing		22,094	34,863	103,715	56,096	53,753	53,753	53,753	98,104	111,806	131,113
Increase (decrease) in consumer deposits		68	136	518	316	329	329	329	349	370	392
Payments											
Repayment of borrowing		(9,552)	(13,121)	(17,646)	(19,000)	(21,368)	(21,368)	(21,368)	(34,171)	(40,054)	(49,155)
NET CASH FROM/(USED) FINANCING ACTIVITIES		12,610	21,878	86,587	37,412	32,714	32,714	32,714	64,283	72,121	82,350
NET INCREASE/(DECREASE) IN CASH HELD											
Cash/cash equivalents at the year begin:	2	139,189	164,090	165,982	178,918	85,916	85,916	85,916	(1,033)	(18,737)	(43,032)
Cash/cash equivalents at the year end:	2	164,090	165,982	85,916	164,607	(82,099)	(1,033)	(1,033)	(18,737)	(43,032)	(64,786)

1.4 Cash Backed Reserves/Accumulated Surplus Reconciliation

This following table meets the requirements of MFMA Circular 42 which deals with the funding of a municipal budget in accordance with sections 18 and 19 of the MFMA. A surplus would indicate the cash-backed accumulated surplus that was/is available. A shortfall (applications > cash and investments) is indicative of non-compliance with section 18 of the MFMA requirement that the municipality's budget must be 'funded'. Non-compliance with section 18 is assumed because a shortfall would indirectly indicate that the annual budget is not appropriately funded (budgeted spending is greater than funds available or to be collected). It is also important to analyse trends to understand the consequences, e.g. the budget year might indicate a small surplus situation, which in itself is an appropriate outcome, but if in prior years there were much larger surpluses then this negative trend may be a concern that requires closer examination.

Cash backed reserves/accumulated surplus reconciliation (Table A8)

WC031 Theewaterskloof - Table A8 Cash backed reserves/accumulated surplus reconciliation											
Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24				2024/25 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
R thousand											
Cash and investments available											
Cash/cash equivalents at the year end	1	164,090	165,982	85,916	164,607	(82,099)	(1,033)	(1,033)	(18,737)	(43,032)	(64,766)
Other current investments > 90 days		-	-	-	-	-	-	(0)	-	-	-
Non current investments	1	11,888	12,837	13,829	14,864	15,212	15,212	15,212	16,429	17,743	19,162
Cash and investments available:		175,978	178,819	99,745	179,471	(66,887)	14,179	14,179	(2,308)	(25,289)	(45,603)
Application of cash and investments											
Unspent conditional transfers		10,729	15,815	20,053	68,927	663	663	663	663	663	663
Unspent borrowing		-	-	-	-	-	-	-	-	-	-
Statutory requirements	2	-	-	-	-	-	-	-	-	-	-
Other working capital requirements	3	22,807	22,335	65,842	6,140	59,465	61,042	61,042	33,177	27,855	21,081
Other provisions		27,516	30,523	30,565	34,295	32,399	32,399	32,399	34,343	36,404	38,588
Long term investments committed	4	11,888	12,837	13,829	14,864	15,212	15,212	15,212	16,429	17,743	19,162
Reserves to be backed by cash/investments	5	-	-	-	-	-	-	-	-	-	-
Total Application of cash and investments:		72,940	81,510	130,289	124,226	107,739	109,316	109,316	84,612	82,665	79,494
Surplus(shortfall)		103,038	97,309	(30,544)	55,246	(174,626)	(95,137)	(95,137)	(86,920)	(107,954)	(125,098)

From the above table it can be seen that the cash and investments available total -R 87 million in the 2024/25 financial year and increase to -R 125 million by 2026/27, including the projected cash and cash equivalents as determined in the cash flow forecast. The following is a breakdown of the application of this funding:

- Unspent conditional transfers (grants) are automatically assumed to be an obligation as the municipality has received government transfers in advance of meeting the conditions. Ordinarily, unless there are special circumstances, the municipality is obligated to return unspent conditional grant funds to the national revenue fund at the end of the financial year. In the past these have been allowed to 'roll-over' and be spent in the ordinary course of business, but this practice has been discontinued.
- There is no unspent borrowing from the previous financial years. Unspent borrowing is ring-fenced and reconciled on a monthly basis to ensure no unnecessary liabilities are incurred.
- Provisions for statutory requirements include VAT owing to timing differences resulting from year- end obligations.
- The main purpose of other working capital is to ensure that sufficient funds are available to meet obligations as they fall due. A key challenge is often the mismatch between the timing of receipts of funds from debtors and payments due to employees and creditors. It needs to be noted that, the desired cash levels should be 60 days to ensure continued liquidity of the municipality. Any underperformance in relation to collections could place upward pressure on the ability of the municipality to meet its creditor obligations.
- Other provision liability is informed by, amongst others, the supplementary pension liability.
- Long term investments consist primarily of the sinking funds for the repayment of future borrowings. The sinking fund value is held within long term investments and must be 'held to maturity' and is not available for spending.
- Most reserve fund cash-backing is discretionary in nature, but the reserve funds are not available to support a budget unless they are cash-backed. The reserve funds are not fully cash-backed. The level of cash-backing is directly informed by the municipality's cash backing policy. These include the rehabilitation of landfill sites and quarries.

The challenge for the Municipality will be to ensure that the underlying planning and cash flow assumptions are meticulously managed, especially the performance against the collection rate.

1.5 Funding compliance measurement

National Treasury requires that the municipality assess its financial sustainability against fourteen different measures that look at various aspects of the financial health of the municipality. These measures are contained in the following table. All the information comes directly from the annual budgeted statements of financial performance, financial position and cash flows. The funding compliance measurement table essentially measures the degree to which the proposed budget complies with the funding requirements of the MFMA. Each of the measures is discussed below.

Funding compliance measurement (Table SA10)

WC031 Theewaterskloof Supporting Table SA10 Funding measurement												
Description	MFMA section	Ref	2020/21	2021/22	2022/23	Current Year 2023/24				2024/25 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Funding measures												
Cash/cash equivalents at the year end - R'000	18(1)b	1	164,090	165,982	85,916	164,607	(82,099)	(1,033)	(1,033)	(18,737)	(43,032)	(64,766)
Cash + investments at the yr end less applications - R'000	18(1)b	2	103,038	97,309	(30,544)	55,246	(174,626)	(95,137)	(95,137)	(86,920)	(107,954)	(125,098)
Cash year end/monthly employee/supplier payments	18(1)b	3	4.3	3.9	1.6	3.0	(1.3)	(0.0)	(0.0)	(0.4)	(0.8)	(1.1)
Surplus/(Deficit) excluding depreciation offsets: R'000	18(1)	4	49,915	33,342	(85,804)	58,339	(10,952)	54,421	54,421	112,960	124,440	162,405
Service charge rev % change - macro CPI-X target exclusive	18(1)a,(2)	5	N.A.	(0.0%)	(2.3%)	7.3%	(6.8%)	(5.9%)	(6.0%)	0.7%	(0.0%)	(0.0%)
Cash receipts % of Ratepayer & Other revenue	18(1)a,(2)	6	90.6%	86.2%	78.7%	83.0%	81.6%	81.6%	81.6%	81.9%	81.9%	81.9%
Debt impairment expense as a % of total billable revenue	18(1)a,(2)	7	16.7%	21.1%	24.3%	22.2%	26.1%	21.8%	21.8%	25.8%	25.6%	25.3%
Capital payments % of capital expenditure	18(1)c,19	8	97.4%	100.0%	98.4%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Borrowing receipts % of capital expenditure (excl. transfers)	18(1)c	9	44.5%	64.0%	116.1%	84.2%	74.3%	91.2%	91.2%	91.7%	74.2%	77.8%
Grants % of Govt. legislated/gazetted allocations	18(1)a	10								0.0%	0.0%	0.0%
Current consumer debtors % change - incr(decr)	18(1)a	11	N.A.	3.4%	15.5%	36.6%	(21.3%)	29.0%	0.0%	10.9%	11.7%	12.3%
Long term receivables % change - incr(decr)	18(1)a	12	N.A.	0.0%	0.0%	(100.0%)	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
R&M % of Property Plant & Equipment	20(1)(vi)	13	10.7%	10.5%	10.1%	10.3%	11.1%	11.2%	7.7%	7.0%	6.4%	0.0%
Asset renewal % of capital budget	20(1)(vi)	14	7.6%	27.1%	7.3%	7.6%	23.5%	22.5%	0.0%	3.0%	2.0%	0.9%

1.5.1.1 Cash/cash equivalent position

The municipality's forecast cash position was discussed as part of the budgeted cash flow statement. A 'positive' cash position, for each year of the MTREF would generally be a minimum requirement, subject to the planned application of these funds such as cash-backing of reserves and working capital requirements.

If the municipality's forecast cash position is negative, for any year of the medium term budget, the budget is very unlikely to meet MFMA requirements or be sustainable and could indicate a risk of non-compliance with section 45 of the MFMA which deals with the repayment of short term debt at the end of the financial year. The forecasted cash and cash equivalents for the 2024/25 MTREF shows -R 18 million, -R 43 million and -R 65 million for each respective financial year.

1.5.1.2 Cash plus investments less application of funds

The purpose of this measure is to understand how the municipality has applied the available cash and investments as identified in the budgeted cash flow statement. The detail reconciliation of the cash backed reserves/surpluses is contained in Table A8. The reconciliation is intended to be a

relatively simple methodology for understanding the budgeted amount of cash and investments available with any planned or required applications to be made. This has been extensively discussed above.

1.5.1.3 Monthly average payments covered by cash or cash equivalents

The purpose of this measure is to understand the level of financial risk should the municipality be under stress from a collection and cash in-flow perspective. Regardless of the annual cash position an evaluation should be made of the ability of the municipality to meet monthly payments as and when they fall due. It is especially important to consider the position should the municipality be faced with an unexpected disaster that threatens revenue collection such as rate boycotts. The ratio for the period 2024/25 is -.04 decreasing to -0.8, -1.1 over the outer years of the MTREF. Currently it is estimated that the municipality will have 0 months cash available (2024/25). This measure will have to be carefully monitored going forward.

1.5.1.4 Surplus/deficit excluding depreciation offsets

The main purpose of this measure is to understand if the revenue levels are sufficient to conclude that the community is making a sufficient contribution for the municipal resources consumed each year. An 'adjusted' surplus/deficit is achieved by offsetting the amount of depreciation related to externally funded assets. Municipalities need to assess the result of this calculation taking into consideration its own circumstances and levels of backlogs. If the outcome is a deficit, it may indicate that rates and service charges are insufficient to ensure that the community is making a sufficient contribution toward the economic benefits they are consuming over the medium term. For the 2024/25 MTREF the indicative outcome is a surplus excluding depreciation off sets of R 113 million, R124 million and R 162 million.

It needs to be noted that a surplus does not necessarily mean that the budget is funded from a cash flow perspective and the first two measures in the table are therefore critical.

1.5.1.5 Property Rates/service charge revenue as a percentage increase less macro inflation target

The purpose of this measure is to understand whether the municipality is contributing appropriately to the achievement of national inflation targets. This measure is based on the increase in 'revenue', which will include both the change in the tariff as well as any assumption about real growth such as new property development, services consumption growth etc.

The factor is calculated by deducting the maximum macro-economic inflation target increase (which is currently 3 - 6 per cent). The result is intended to be an approximation of the real increase in revenue. From the table above the percentage for the 2024/25 MTREF is 0.7% and decrease to 0% for the outer years 2026/27. This trend will have to be carefully monitored and managed with the implementation of the budget.

1.5.1.6 Cash receipts as a percentage of ratepayer and other revenue

This factor is a macro measure of the rate at which funds are 'collected'. This measure is intended to analyse the underlying assumed collection rate for the MTREF to determine the relevance and

credibility of the budget assumptions contained in the budget. It can be seen that the outcome is at 82.7 per cent each of the respective financial years. Given that the assumed collection rate for rates and service charges was based on an 84 per cent performance target, the cash flow statement has been conservatively determined.

1.5.1.7 Debt impairment expense as a percentage of billable revenue

This factor measures whether the provision for debt impairment is being adequately funded and is based on the underlying assumption that the provision for debt impairment (doubtful and bad debts) has to be increased to offset under-collection of billed revenues. The provision has been appropriated at 22.2 per cent over the MTREF.

1.5.1.8 Capital payments percentage of capital expenditure

The purpose of this measure is to determine whether the timing of payments has been taken into consideration when forecasting the cash position.

1.5.1.9 Borrowing as a percentage of capital expenditure (excluding transfers, grants and contributions)

The purpose of this measurement is to determine the proportion of a municipality's 'own-funded' capital expenditure budget that is being funded from borrowed funds to confirm MFMA compliance. Externally funded expenditure (by transfers/grants and contributions) has been excluded. It can be seen that borrowing equates 91.7 per cent of own funded capital.

1.5.1.10 Transfers/grants revenue as a percentage of Government transfers/grants available

The purpose of this measurement is mainly to ensure that all available transfers from national and provincial government have been budgeted for. A percentage less than 100 per cent could indicate that not all grants as contained in the Division of Revenue Act (DoRA) have been budgeted for. The municipality has budgeted for all transfers.

1.5.1.11 Consumer debtors change (Current and Non-current)

The purpose of these measures is to ascertain whether budgeted reductions in outstanding debtors are realistic. There are 2 measures shown for this factor; the change in current debtors and the change in long term receivables, both from the Budgeted Financial Position. The ratio reflected in 2024/25 financial year for current consumer debtors is 10.9% and long-term receivables percentage change are 0%.

1.5.1.12 Repairs and maintenance expenditure level

This measure must be considered important within the context of the funding measures criteria because a trend that indicates insufficient funds are being committed to asset repair could also indicate that the overall budget is not credible and/or sustainable in the medium to long term because the revenue budget is not being protected. Details of the municipality's strategy pertaining to asset management and repairs and maintenance are contained in Table SA34C. As previously illustrated the municipality has a relatively low expenditure percentage on Repairs and Maintenance.

1.5.1.13 Asset renewal/rehabilitation expenditure level

This measure has a similar objective to aforementioned objective relating to repairs and maintenance. A requirement of the detailed capital budget (since MFMA Circular 28 which was issued in December 2005) is to categorise each capital project as a new asset or a renewal/rehabilitation project. The objective is to summarise and understand the proportion of budgets being provided for new assets and also asset sustainability. A declining or low level of renewal funding may indicate that a budget is not credible and/or sustainable and future revenue is not being protected, similar to the justification for 'repairs and maintenance' budgets. Further details in this regard are contained in Table SA34b.

12. Expenditure on allocations and grant programmes

Expenditure on allocations and grant programmes (Table SA19)

WC031 Theewaterskloof - Supporting Table SA19 Expenditure on transfers and grant programme										
Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
R thousand										
EXPENDITURE:	1									
Operating expenditure of Transfers and Grants										
National Government:		127,080	114,595	129,522	140,916	149,017	148,405	149,641	157,034	167,443
Local Government Equitable Share		118,783	106,976	120,101	131,583	131,583	131,583	140,900	150,354	160,211
Expanded Public Works Programme [Schedule 5B]		1,924	1,721	2,061	1,684	1,684	1,684	1,563	-	-
Local Government Financial Management Grant [Schedule 5B]		1,702	1,610	1,650	1,700	1,700	1,700	1,800	1,900	2,000
Municipal Infrastructure Grant [Schedule 5B]		3,550	3,181	3,794	4,032	3,722	3,110	3,955	4,128	4,449
Integrated National Electrification Programme [Schedule 5B]		652	276	-	-	522	522	771	652	783
Energy Efficiency and Demand Side Management		469	505	-	522	-	-	-	-	-
Municipal Disaster Relief Grant		-	-	-	-	-	-	-	-	-
Water Services Infrastructure Grant		-	326	1,916	1,396	1,235	1,235	652	-	-
Emergency Housing Grant		-	-	-	-	384	384	-	-	-
Municipal Disaster Recovery Grant		-	-	-	-	8,188	8,188	-	-	-
Provincial Government:		10,359	13,259	14,706	19,414	22,802	22,802	15,857	10,472	10,805
Municipal Capacity Building		473	373	61	-	-	-	-	-	-
Community Development Workers		170	140	160	113	163	163	113	113	113
Human Settlement Development		-	1,152	2,969	9,350	9,765	9,765	5,000	-	-
Library Service		9,044	9,647	9,695	9,786	11,460	11,460	9,928	10,179	10,504
Maintenance of Main Roads		130	130	144	165	165	165	170	180	188
Western Cape Municipal Interventions Grant		-	148	-	-	-	-	-	-	-
FMSG: Revenue Enhancement		4	-	-	-	-	-	-	-	-
FMSG: mSCOA		149	-	1,260	-	250	250	-	-	-
Local Government Support Grant		-	1	-	-	-	-	-	-	-
LG Public Employment Support Grant		-	1,210	390	-	-	-	-	-	-
Thusong Centre		150	-	-	-	-	-	146	-	-
Regional socio economic projects (RSEP)		-	67	-	-	-	-	-	-	-
Joint District and Metro		-	-	-	-	500	500	-	-	-
Municipal Service Delivery and Capacity Building Grant		-	392	27	-	-	-	500	-	-
Development of Sport		238	-	-	-	-	-	-	-	-
Municipal Energy Resilience Grant		-	-	-	-	500	500	-	-	-
District Municipality:		-	-	-	-	35	235	-	-	-
Safety Audit & Safety Plan Grant (ODM)		-	-	-	-	-	200	-	-	-
Safety Projects Grant		-	-	-	-	35	35	-	-	-
Other grant providers:		342	348	270	985	691	691	452	-	-
Public Contributions		-	-	-	5	5	5	452	-	-
National Skills Fund		-	-	270	-	260	260	-	-	-
HAN		-	-	-	980	426	426	-	-	-
SETA		342	348	-	-	-	-	-	-	-
Total operating expenditure of Transfers and Grants:		137,782	128,202	144,498	161,315	172,545	172,134	165,950	167,506	178,248
Capital expenditure of Transfers and Grants										
National Government:		27,139	24,954	25,311	39,660	82,050	77,662	35,855	31,865	34,877
Municipal Infrastructure Grant [Schedule 5B]		19,563	17,899	25,294	26,877	25,120	20,732	26,365	27,517	29,660
Integrated National Electrification Programme (Municipal Grant) [Schedule 5B]		4,348	1,840	-	-	-	-	5,142	4,348	5,217
Energy Efficiency and Demand Side Management		3,078	3,014	-	3,478	3,478	3,478	-	-	-
Local Government Financial Management Grant [Schedule 5B]		-	26	-	-	-	-	-	-	-
Expanded Public Works Programme [Schedule 5B]		-	-	16	-	-	-	-	-	-
Water Services Infrastructure Grant		-	2,174	-	9,304	8,395	8,395	4,348	-	-
Municipal Disaster Recovery Grant		-	-	-	-	45,056	45,056	-	-	-
Provincial Government:		7,827	19,261	27,369	41,100	67,364	67,364	76,893	88,361	114,960
Library Service		206	77	634	-	320	320	10	-	-
Human Settlements		5,693	18,089	23,745	40,000	65,421	65,421	75,983	88,361	114,960
Western Cape Municipal Interventions Grant		-	-	78	-	250	250	-	-	-
Municipal Service Delivery and Capacity Building Grant		-	608	-	-	-	-	-	-	-
Regional socio economic projects (RSEP)		53	373	727	1,100	1,373	1,373	900	-	-
Municipal Drought Relief (PT)		-	113	-	-	-	-	-	-	-
Drought Relief		1,875	-	-	-	-	-	-	-	-
Joint District and Metro Grant		-	-	384	-	-	-	-	-	-
Emergency Municipal Load-Shedding Relief Grant		-	-	1,800	-	-	-	-	-	-
District Municipality:		-	-	193	-	67	67	-	-	-
Safety Project Grant		-	-	193	-	53	53	-	-	-
Community Safety		-	-	-	-	14	14	-	-	-
Other grant providers:		-	-	318	-	-	-	-	-	-
SANRAL		-	-	274	-	-	-	-	-	-
Donations		-	-	45	-	-	-	-	-	-
DBSA		-	-	-	-	-	-	-	-	-
Total capital expenditure of Transfers and Grants		34,966	44,215	53,191	80,760	149,481	145,092	112,748	120,226	149,837
TOTAL EXPENDITURE OF TRANSFERS AND GRANTS		172,747	172,417	197,689	242,075	322,026	317,226	278,698	287,732	328,085

Salaries, allowances & benefits (political office bearers, councillors/senior managers)
(Table SA23)

WC031 Theewaterskloof - Supporting Table SA23 Salaries, allowances & benefits (political office bearers/councillors/senior managers)								
Disclosure of Salaries, Allowances & Benefits 1.	Ref	No.	Salary	Contributions	Allowances	Performance Bonuses	In-kind benefits	Total Package
Rand per annum								2.
Councillors	3							
Speaker	4		834,203	–	51,817			886,020
Chief Whip			–	–	–			–
Executive Mayor			1,044,373	–	51,817			1,096,190
Deputy Executive Mayor			765,527	69,813	51,817			887,157
Executive Committee			2,860,606	–	450,040			3,310,646
Total for all other councillors			6,589,378	53,132	1,533,753			8,176,263
Total Councillors	8	–	12,094,087	122,945	2,139,244			14,356,276
Senior Managers of the Municipality	5							
Municipal Manager (MM)			1,412,764	2,270	175,769	120,936		1,711,739
Chief Finance Officer			882,610	1,703	128,537	76,970		1,089,820
Corporate Services			882,610	1,703	128,537	76,970		1,089,820
Economic Development and Planning			882,610	1,703	128,537	76,970		1,089,820
Community Services			882,610	1,703	128,537	76,970		1,089,820
Technical and Infrastructure Implementation Services			882,610	1,703	128,537	76,970		1,089,820
<i>List of each official with packages >= senior manager</i>								
Total Senior Managers of the Municipality	8,10	–	5,825,814	10,785	818,454	505,786		7,160,839
TOTAL COST OF COUNCILLOR, DIRECTOR and EXECUTIVE REMUNERATION	10	–	17,919,901	133,730	2,957,698	505,786		21,517,115

Summary councillor and staff benefits (Table SA22)

WC031 Theewaterskloof - Supporting Table SA22 Summary councillor and staff benefits										
Summary of Employee and Councillor remuneration	Ref	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
R thousand		A	B	C	D	E	F	G	H	I
Councillors (Political Office Bearers plus Other)										
Basic Salaries and Wages		10,171	10,395	11,497	12,445	12,445	12,445	12,094	12,699	13,334
Pension and UIF Contributions		88	29	-	-	-	-	-	-	-
Medical Aid Contributions		-	-	-	109	109	109	123	129	136
Motor Vehicle Allowance		692	285	174	201	201	201	740	777	816
Cellphone Allowance		1,197	1,190	1,015	1,233	1,233	1,233	1,399	1,469	1,542
Housing Allowances		-	-	-	-	-	-	-	-	-
Other benefits and allowances		-	-	-	-	-	-	-	-	-
Sub Total - Councillors		12,148	11,900	12,686	13,988	13,988	13,988	14,356	15,074	15,828
% increase	4		(2.0%)	6.6%	10.3%	-	-	2.6%	5.0%	5.0%
Senior Managers of the Municipality										
Basic Salaries and Wages		1,133	2,329	3,937	4,812	4,789	2,270	5,826	6,117	6,423
Pension and UIF Contributions		-	-	216	640	560	159	11	11	12
Medical Aid Contributions		-	-	5	-	-	-	-	-	-
Overtime		-	-	-	-	-	-	-	-	-
Performance Bonus		(22)	(8)	721	385	385	123	506	531	558
Motor Vehicle Allowance	3	-	-	126	674	628	325	606	636	668
Cellphone Allowance	3	-	-	56	103	96	72	93	98	103
Housing Allowances	3	-	-	-	-	-	-	-	-	-
Other benefits and allowances	3	-	-	24	71	66	13	120	126	132
Payments in lieu of leave		-	-	-	-	-	-	-	-	-
Long service awards		-	-	-	-	-	-	-	-	-
Post-retirement benefit obligations	6	-	-	-	-	-	-	-	-	-
Entertainment		-	-	-	-	-	-	-	-	-
Scarcity		-	-	-	-	-	-	-	-	-
Acting and post related allowance		-	-	-	-	-	-	-	-	-
In kind benefits		-	-	-	-	-	-	-	-	-
Sub Total - Senior Managers of Municipality		1,111	2,321	5,086	6,685	6,523	2,961	7,161	7,519	7,895
% increase	4		109.0%	119.1%	31.4%	(2.4%)	(54.6%)	141.8%	5.0%	5.0%
Other Municipal Staff										
Basic Salaries and Wages		138,807	147,981	162,385	188,409	186,970	186,970	194,034	203,736	213,922
Pension and UIF Contributions		25,108	25,922	27,673	33,331	29,737	29,737	32,717	34,353	36,071
Medical Aid Contributions		13,202	14,641	9,449	9,756	10,251	10,251	10,876	11,419	11,990
Overtime		8,087	9,692	12,751	10,636	21,479	16,928	4,782	5,021	5,272
Performance Bonus		11,237	11,530	-	-	-	-	-	-	-
Motor Vehicle Allowance	3	8,783	9,092	10,502	12,207	11,771	11,245	11,814	12,404	13,025
Cellphone Allowance	3	725	870	935	1,198	1,106	1,106	995	1,045	1,097
Housing Allowances	3	1,834	915	1,012	1,028	1,244	1,244	1,068	1,121	1,177
Other benefits and allowances	3	6,815	8,142	12,501	9,136	15,971	11,033	5,851	6,143	6,450
Payments in lieu of leave		1,713	2,871	952	2,000	2,000	2,000	365	383	402
Long service awards		981	1,044	1,076	1,378	1,489	1,489	824	866	909
Post-retirement benefit obligations	6	2,079	2,493	2,669	15,500	2,380	2,380	2,679	2,813	2,954
Entertainment		-	-	-	-	-	-	-	-	-
Scarcity		-	-	-	-	-	-	-	-	-
Acting and post related allowance		1,313	1,185	-	0	2,138	2,138	84	88	92
In kind benefits		-	-	-	-	-	-	-	-	-
Sub Total - Other Municipal Staff		220,683	236,378	241,904	284,581	286,534	276,519	266,088	279,392	293,362
% increase	4		7.1%	2.3%	17.6%	0.7%	(3.5%)	(3.8%)	5.0%	5.0%
Total Parent Municipality		233,942	250,599	259,676	305,254	307,045	293,468	287,605	301,985	317,085
			7.1%	3.6%	17.6%	0.6%	(4.4%)	(2.0%)	5.0%	5.0%
Board Members of Entities										
Sub Total - Board Members of Entities		-	-	-	-	-	-	-	-	-
% increase	4		-	-	-	-	-	-	-	-
Senior Managers of Entities										
Sub Total - Senior Managers of Entities		-	-	-	-	-	-	-	-	-
% increase	4		-	-	-	-	-	-	-	-
Other Staff of Entities										
Sub Total - Other Staff of Entities		-	-	-	-	-	-	-	-	-
% increase	4		-	-	-	-	-	-	-	-
Total Municipal Entities		-	-	-	-	-	-	-	-	-
TOTAL SALARY, ALLOWANCES & BENEFITS		233,942	250,599	259,676	305,254	307,045	293,468	287,605	301,985	317,085
% increase	4		7.1%	3.6%	17.6%	0.6%	(4.4%)	(2.0%)	5.0%	5.0%
TOTAL MANAGERS AND STAFF	5.7	221,794	238,699	246,990	291,266	293,057	279,480	273,249	286,911	301,257

Summary of personnel numbers (Table SA24)

WC031 Theewaterskloof - Supporting Table SA24 Summary of personnel numbers

Summary of Personnel Numbers		Ref	2022/23			Current Year 2023/24			Budget Year 2024/25		
Number		1,2	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees
Municipal Council and Boards of Municipal Entities											
Councillors (Political Office Bearers plus Other Councillors)			27	-	-	27	-	-	27	-	-
Board Members of municipal entities		4	-	-	-	-	-	-	-	-	-
Municipal employees											
Municipal Manager and Senior Managers		5									
Other Managers		3	5	1	2	5	1	5	6	-	1
Other Managers		7	43	40	-	43	42	2	46	43	5
Professionals			164	159	1	176	173	1	254	241	7
<i>Finance</i>			7	6	-	7	7	-	8	8	2
<i>Spatial/town planning</i>			13	13	-	13	13	-	13	13	-
<i>Information Technology</i>			4	3	1	5	4	1	6	3	4
<i>Roads</i>			33	32	-	38	37	-	38	31	-
<i>Electricity</i>			24	22	-	25	24	-	25	25	-
<i>Water</i>			45	45	-	48	48	-	48	45	1
<i>Sanitation</i>			19	19	-	21	21	-	23	23	-
<i>Refuse</i>			11	11	-	11	11	-	85	85	-
<i>Other</i>			8	8	-	8	8	-	8	8	-
Technicians			139	131	7	146	138	5	130	119	5
<i>Finance</i>			78	73	5	85	78	5	85	81	5
<i>Spatial/town planning</i>											
<i>Information Technology</i>											
<i>Roads</i>			16	16	2	16	16	-			
<i>Electricity</i>											
<i>Water</i>											
<i>Sanitation</i>											
<i>Refuse</i>											
<i>Other</i>			45	42	-	45	44	-	45	38	-
Clerks (Clerical and administrative)			51	51	12	59	54	26	56	56	-
Service and sales workers			77	73	4	81	63	5	81	78	3
Skilled agricultural and fishery workers			-	-	-	-	-	-	-	-	-
Craft and related trades			-	-	-	-	-	-	-	-	-
Plant and Machine Operators			38	38	-	38	38	-	38	38	-
Elementary Occupations			142	134	123	149	139	131	142	140	144
TOTAL PERSONNEL NUMBERS		9	686	627	149	724	648	175	780	715	165
% increase						5.5%	3.3%	17.4%	7.7%	10.3%	(5.7%)
Total municipal employees headcount		6, 10	721	652	136	733	669	14			
Finance personnel headcount		8, 10	78	73	5	85	78	5	93	89	5
Human Resources personnel headcount		8, 10	7	7	1	7	7	1	10	9	1

13. Annual Budgets and Service delivery and Budget Implementation plans- Internal Departments

The Functional performance of the municipality provides comprehensive information on the implementation of the SDBIP and the relevant Functional Area reporting schedule:

- a. A detailed departmental SDBIP will be available on the website of TWK Municipality.

The functional breakdown per Directorate is as follows:

Corporate Service:

Legal Advisory

- Both the Director and deputy Director Corporate Services are the Legal Officers for the organisation and provide legal support to all Directorates

Administration

- Give administrative support to the Council and its political structures
- Corporate support for other Directorates and Town offices
- Provision of secretariat services to all directorates
- The management of the municipality's incoming and outgoing mail including the distribution and dispatch of correspondence to and from the public
- The management of access to records
- The management of Security and Cleaning Services

Human Resources

- Ensuring a skilled workforce through training and selection
- Ensuring sound HR administration
- Ensuring an informed labour force by practicing sound labour relations
- Ensuring a sound organisational structure

Information Technology

- The Information Technology department serves as support function for the whole of the organization:
- Maintaining the IT and communication Infrastructure
- Facilitate the integration of information systems
- Establishing and maintaining proper backup procedures and systems
- Ensuring information security

Development Services:

Integrated Development Planning

This department provides a unique support service to all departments, community and council. It is responsible for the coordination and management of the IDP process, Organisational Performance Management, Annual Reporting, Service Delivery and Budget Implementation Plan, and Social Development

Local Economic Development (LED) and Tourism

- Create an enabling environment for economic development
- Increase economic opportunities for people
- Promote intergovernmental collaboration

- Build local Capacity
- Encourage PPP in Local economic Development
- Monitor and evaluate LED strategy.
- Capacitate SMME's

Housing and Integrated Human Settlement

- The function of this department is to facilitate, manage and maintain low cost housing development within the Theewaterskloof Municipality

Property Management

- The Property Management section has to ensure that Municipal owned immovable assets are managed efficiently, effectively and economically and are dealt with in a manner which will ensure the maximum benefit to the municipality and the community

Financial Services:

Expenditure and Supply Chain Management

- Salaries: Implementation of approved payroll, paying of salaries, allowances and accounting for payroll implementation
- Creditors: Payment and recording of creditors' payments and reconciliations
- Supply Chain Management: Responsible for the Administration and Management of Procurement of goods and services (i.e. Acquisition Management in particular)
- Bank Reconciliation
- Administration and Management of Investments
- Administration and Management of Loans
- Maintain Professionalism, Honesty, Integrity and Internal Controls

Revenue Management

- Facilitation and application for Municipal Services
- Debtors Billing Administration and Management
- Meter Reading
- Administration of Clearance Certificates
- Rendering of Monthly Consumer / Rates Debtors Accounts
- Debtors Customer Care and Query Administration
- Receipting and bank revenue management
- Credit Control, Debt Collection and Indigents Management
- Maintain Professionalism, Honesty, Integrity and Internal Controls

Budget Office

- Budget
- In-year Reporting
- Annual Financial Statements,
- Budgetary Management and Control
- Asset Management
- Insurance Management
- Costing Services (commenced in September 2009)
- Financial Viability
- Co-ordinate Financial Policy Formulation
- Financial Management Workshops under leadership of CFO

- Maintain Professionalism, Honesty, Integrity and Internal Controls

Technical Service:

Water Distribution and Treatment

- (Supply potable water in accordance with (SABS 241) to the residents within its jurisdiction. In terms of Schedule 4B of the Constitution: “Water and Sanitation Services limited to potable water supply systems”)

Roads

- The Theewaterskloof Municipality is responsible for the roads and storm water reticulation within the towns of the WC031 established municipal area. The Roads and Storm water Division functions as a division on its own headed by the Assistant manager of each town. This unit has 85 trained technical, artisans and other operational staff

Electricity Distribution

The electricity purchase and distribution functions of the municipality are administered as follows and include:

- The effective and efficient distribution and reticulation of energy in the following towns (Caledon, Villiersdorp, Greyton and Riviersonderend. Grabouw, Genadendal, Tesselaarsdal, Botrivier and Middleton reside within Eskom jurisdiction)
- Distribute electricity subject to the license conditions set by NERSA

Electricity/Street lighting

- Provide adequate street lighting for urban areas
- Maintain/Repair of faulty street lights
- Upgrade of existing services as well as new developments
- These services extend to include Theewaterskloof (Caledon, Greyton, Riviersonderend and Villiersdorp, but do not take account rural areas such as Tesselaarsdal, Botrivier, Grabouw, Genadendal which resides within the jurisdiction of provincial Government

Waste Water Management (Sewerage)

- TheewaterskloofMunicipality provides sewerage collection systems, comprising water borne sewer networks, bucket removal system and vacuum tanker service where necessary, and treats the collected effluent at 7 sewage treatment plants. Further services include the provision and maintenance of communal toilets in informal areas

Solid Waste Management

- Theewaterskloof municipality is responsible for the day to day operations in every town and for the removal and collection of the waste, cleaning of road reserves and most public open places. There are three Transfer-stations in the Municipal jurisdiction, one in Grabouw, Villiersdorp and the other in Botriver. Caledon has a licensed waste site but Genadendal, Greyton and Riviersonderend is not permitted yet.

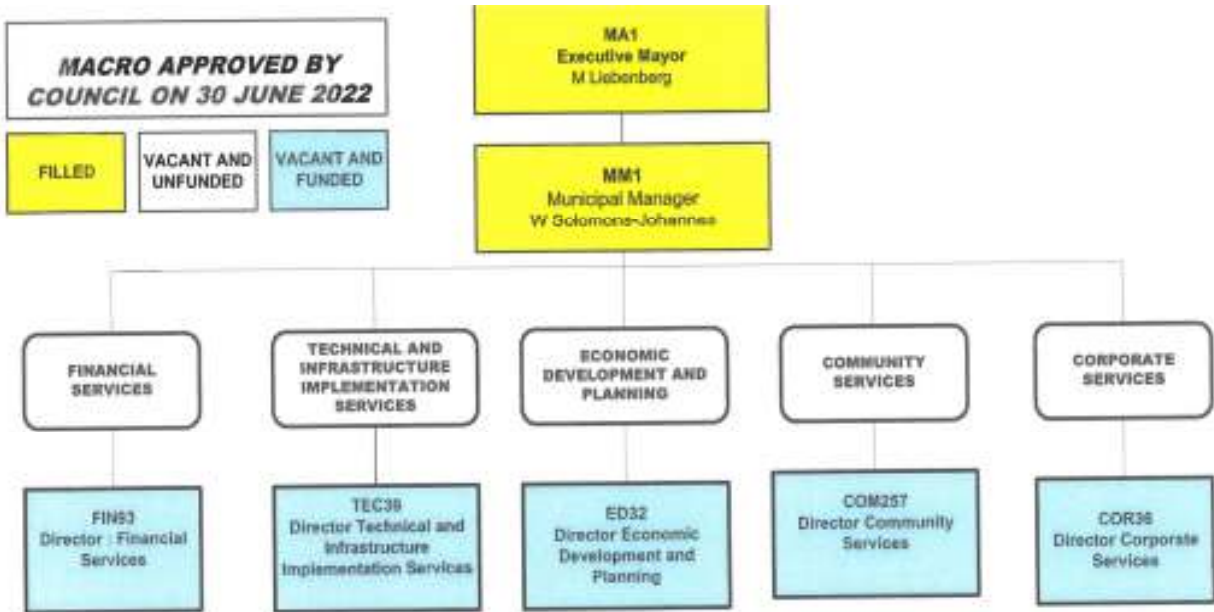
FleetManagement

- To manage and maintain all fleet of the municipality.
- To provide sufficient municipal services to all residence within the municipal boundary.

OPERATIONS

- Responsible for the day-to-day to service delivery within all Theewaterskloof Towns.

Senior Management Capability and Structure



14. Capital expenditure details

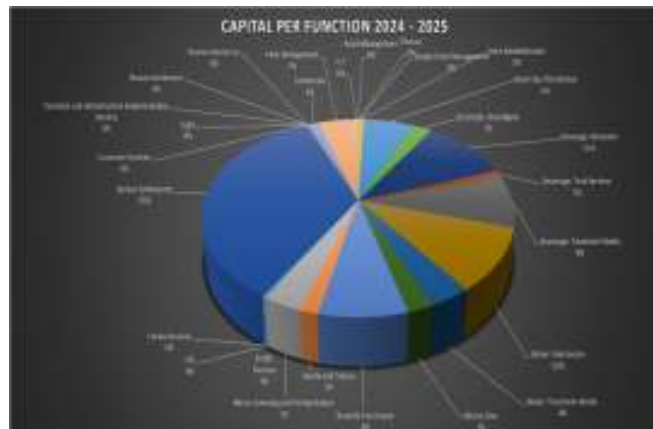
In terms of the municipality's Supply Chain Management Policy, no contracts are awarded beyond the medium-term revenue and expenditure framework (three years). In ensuring adherence to this contractual time frame limitation, all reports submitted to either the Bid Evaluation and Adjudication Committees must obtain formal financial comments from the Financial Management Division of the Treasury Department.

Capital Budget

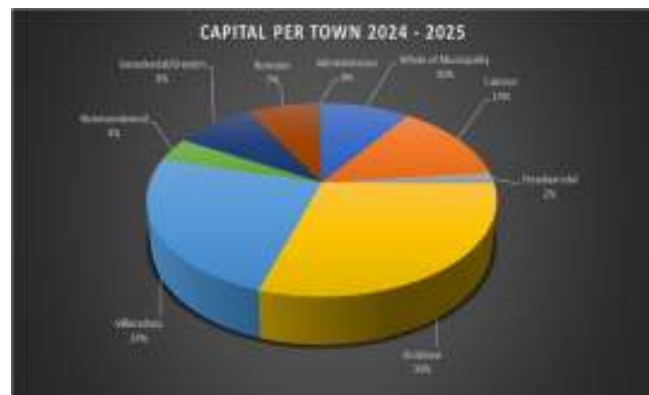
The capital budget per function, town and per funding source is illustrated below:

The Capital Budget amounts to R 220 million in 2024/25, R 271 million in 2025/26 and R 318 million in 2026/27.

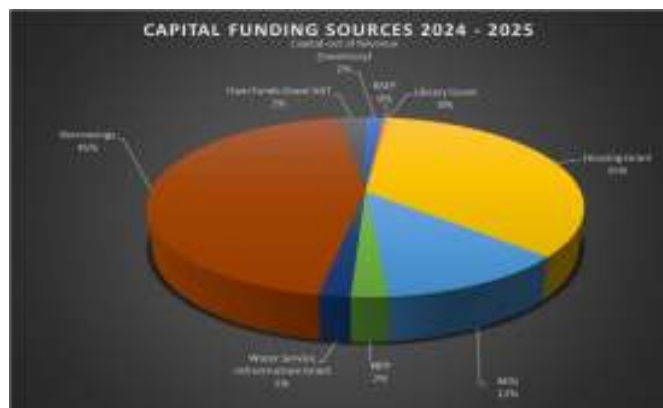
CAPITAL PER FUNCTION	2024 - 2025	%
Asset Management	50,000	0%
Finance	150,545	0%
Supply Chain Management	75,000	0%
Town Administration	1,151,900	1%
Electricity: Distribution	13,702,500	6%
Electricity: Streetlights	5,000,000	2%
Sewerage: Networks	23,299,880	11%
Sewerage: Tank Services	2,608,696	1%
Sewerage: Treatment Works	18,548,085	8%
Water: Distribution	22,593,071	10%
Water: Treatment Works	8,162,397	4%
Refuse Sites	5,000,000	2%
Roads & Stormwater	17,150,000	8%
Sports and Culture	3,419,920	2%
Motor Licensing and Testing Station	7,200,000	3%
Traffic Services	162,750	0%
LED	900,000	0%
Library Services	10,000	0%
Human Settlements	75,983,000	35%
Corporate Services	193,750	0%
Legal	310,500	0%
Human Resources	72,750	0%
Human Settlement	190,000	0%
Technical and Infrastructure Implementation Services	40,275	0%
Cemeteries	2,742,299	1%
Fleet Management	10,007,500	5%
ICT	950,000	0%
TOTAL CAPITAL PER FUNCTION	219,674,818	100%



CAPITAL PER TOWN	2024 - 2025	%
Whole of Municipality	21,383,500	10%
Caledon	29,913,073	14%
Tesselaarsdal	3,919,623	2%
Grabouw	65,378,987	30%
Villiersdorp	53,433,147	24%
Riviersonderend	8,580,500	4%
Genadendal/Greyton	19,171,411	9%
Botrivier	16,656,781	8%
Administration	1,237,795	1%
TOTAL CAPITAL PER TOWN	219,674,818	100%

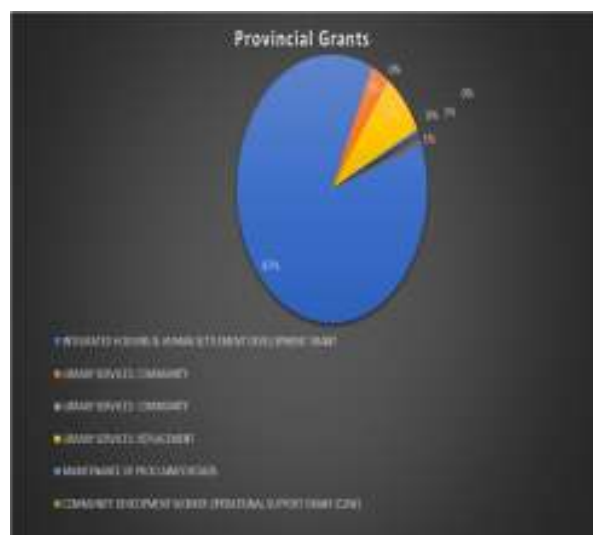
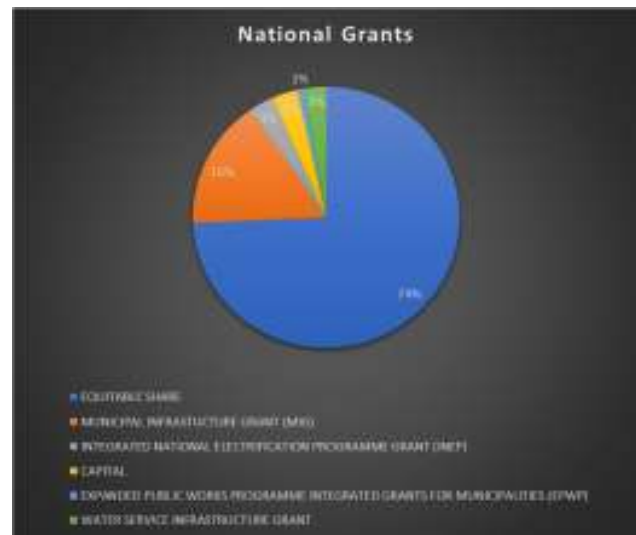


CAPITAL FUNDING SOURCES	2024 - 2025	%
Capital out of Revenue (Inventory)	3,444,470	2%
RSEP	900,000	0%
Library Grant	10,000	0%
Housing Grant	75,983,000	35%
MIG	26,365,218	12%
NEP	5,141,740	2%
Water Service Infrastructure Grant	4,347,827	2%
Borrowings	98,104,348	45%
Own Funds Grant VAT	5,378,215	2%
TOTAL CAPITAL FUNDING SOURCES	219,674,818	100%



The table below reflects the 2024 Division of Revenue Act Grant Allocations

GRANT ALLOCATIONS 2024/2025										
NATIONAL ALLOCATIONS (Government Gazette No 8892 of 7 March 2024)										
GRANT	2024/2025			2025/2026			2026/2027			
	BUDGET	EXCL VAT	VAT	BUDGET	EXCL VAT	VAT	Budget	EXCL VAT	VAT	
NATIONAL ALLOCATIONS										
EQUITABLE SHARE	140,900,000	140,900,000	-	150,354,000	150,354,000	-	160,211,000	160,211,000	-	
EQUITABLE SHARE FORMULA	OPEX	140,900,000	140,900,000	-	150,354,000	150,354,000	-	160,211,000	160,211,000	
FINANCIAL MANAGEMENT GRANT (FMG)		1,800,000	1,565,218	234,782	1,900,000	1,652,174	247,826	2,000,000	1,739,131	260,869
OPERATING	OPEX	1,800,000	1,565,218	234,782	1,900,000	1,652,174	247,826	2,000,000	1,739,131	260,869
MUNICIPAL INFRASTRUCTURE GRANT (MIG)		30,320,000	26,365,218	3,954,782	31,645,000	27,517,392	4,127,608	34,109,000	29,660,000	4,449,000
CAPITAL	CAPEX	30,320,000	26,365,218	3,954,782	31,645,000	27,517,392	4,127,608	34,109,000	29,660,000	4,449,000
INTEGRATED NATIONAL ELECTRIFICATION PROGRAMME GRANT (INEP)		5,913,000	5,141,740	771,260	5,000,000	4,347,827	652,173	6,000,000	5,217,392	782,608
CAPITAL	CAPEX	5,913,000	5,141,740	771,260	5,000,000	4,347,827	652,173	6,000,000	5,217,392	782,608
EXPANDED PUBLIC WORKS PROGRAMME INTEGRATED GRANTS FOR MUNICIPALITIES (EPWP)		1,563,000	1,563,000	-	-	-	-	-	-	-
OPERATING	OPEX	1,563,000	1,563,000	-	-	-	-	-	-	-
WATER SERVICE INFRASTRUCTURE GRANT		5,000,000	4,347,827	652,173	-	-	-	-	-	-
CAPITAL	CAPEX	5,000,000	4,347,827	652,173	-	-	-	-	-	-
TOTAL NATIONAL GRANTS		185,496,000	179,883,003	5,612,997	188,899,000	183,871,393	5,027,607	202,320,000	196,827,523	5,492,477
NATIONAL ALLOCATIONS (Provincial Gazette Extraordinary 8566 - 14 March 2022)										
PROVINCIAL ALLOCATIONS										
INTEGRATED HOUSING & HUMAN SETTLEMENT DEVELOPMENT GRANT		80,983,000	80,983,000	-	88,361,000	88,361,000	-	114,960,000	114,960,000	-
INFORMAL SETTLEMENTS UPGRADING PARTNERSHIP GRANT: PROVINCES (BENEFICIARIES)	CAPEX	68,983,000	68,983,000	-	60,281,000	60,281,000	-	20,160,000	20,160,000	-
HUMAN SETTLEMENTS DEVELOPMENT GRANT (BENEFICIARIES)	OPEX	5,000,000	5,000,000	-	-	-	-	-	-	-
HUMAN SETTLEMENTS DEVELOPMENT GRANT (BENEFICIARIES)	CAPEX	7,000,000	7,000,000	-	28,080,000	28,080,000	-	94,800,000	94,800,000	-
LIBRARY SERVICES		9,938,000	9,938,000	-	10,179,000	10,179,000	-	10,504,000	10,504,000	-
LIBRARY SERVICES: COMMUNITY	OPEX	2,919,000	2,919,000	-	2,936,000	2,936,000	-	3,067,000	3,067,000	-
LIBRARY SERVICES: COMMUNITY	CAPEX	10,000	10,000	-	-	-	-	-	-	-
LIBRARY SERVICES: REPLACEMENT	OPEX	7,009,000	7,009,000	-	7,243,000	7,243,000	-	7,437,000	7,437,000	-
MAINTENANCE OF PROCLAIMED ROADS	OPEX	170,000	170,000	-	180,000	180,000	-	188,000	188,000	-
COMMUNITY DEVELOPMENT WORKER OPERATIONAL SUPPORT GRANT (CDW)	OPEX	113,000	113,000	-	113,000	113,000	-	113,000	113,000	-
REGIONAL SOCIO-ECONOMIC PROJECTS (RSEP) PROGRAMME - MUNICIPAL PROJECTS	CAPEX	900,000	900,000	-	-	-	-	-	-	-
FINANCIAL MANAGEMENT CAPACITY BUILDING GRANT	OPEX	500,000	500,000	-	-	-	-	-	-	-
THUSONG CENTRE GRANT	OPEX	146,000	146,000	-	-	-	-	-	-	-
TOTAL PROVINCIAL GRANTS		92,750,000	92,750,000	-	98,833,000	98,833,000	-	125,765,000	125,765,000	-
OTHER GRANT PROVIDERS										
OVERBERG DISTRICT SAFETY GRANT		-	-	-	-	-	-	-	-	-
OVERBERG DISTRICT SAFETY GRANT: OPERATING	OPEX	-	-	-	-	-	-	-	-	-
TOTAL OTHER GRANT PROVIDERS		-	-	-	-	-	-	-	-	-
GRAND TOTAL		278,246,000	272,633,003	5,612,997	287,732,000	282,704,393	5,027,607	328,085,000	322,592,523	5,492,477
NOTE: Allocations for Conditional Grants are only made for one year and the amounts published for the outer years in the schedules of the Division of Revenue Act (DORA) are published for indicative purposes only and are not guaranteed.	OPEX	160,120,000	159,885,218	234,782	162,726,000	162,478,174	247,826	173,016,000	172,755,131	260,869
	CAPEX	118,126,000	112,747,785	5,378,215	125,006,000	120,226,219	4,779,781	155,069,000	149,837,392	5,231,608
	TOTAL	278,246,000	272,633,003	5,612,997	287,732,000	282,704,393	5,027,607	328,085,000	322,592,523	5,492,477



15. Capital expenditure details

The following three tables present details of the Theewaterskloof's capital expenditure programme, firstly on new assets, then the renewal of assets and finally on the repair and maintenance of assets.

Capital expenditure on new assets by asset class (Table SA34a)

WC031 Theewaterskloof - Supporting Table SA34a Capital expenditure on new assets by asset class										
Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Capital expenditure on new assets by Asset Class/Sub-class										
Infrastructure		34,421	25,927	43,679	57,096	78,996	78,408	81,896	94,161	151,760
Roads Infrastructure		4,458	15,441	8,707	13,250	19,494	19,494	-	-	-
Roads		-	6,935	8,707	13,250	19,494	19,494	-	-	-
Road Structures		4,458	8,506	-	-	-	-	-	-	-
Storm water Infrastructure		-	1,323	3,559	8,250	13,494	13,494	-	-	-
Storm water Conveyance		-	1,323	3,559	8,250	13,494	13,494	-	-	-
Electrical Infrastructure		10,312	1,029	9,473	5,000	5,000	5,000	5,913	5,800	36,800
Capital Spares		-	-	-	-	-	-	-	-	-
Water Supply Infrastructure		2,267	526	6,888	21,346	28,515	27,928	-	-	-
Bulk Mains		392	30	-	-	-	-	-	-	-
Distribution		1,875	497	6,793	21,346	28,515	27,928	-	-	-
Sanitation Infrastructure		4,724	3,783	8,741	9,250	12,494	12,494	75,983	88,361	114,960
Reticulation		451	3,783	7,599	6,250	12,494	12,494	75,983	88,361	114,960
Waste Water Treatment Works		-	-	757	-	-	-	-	-	-
Outfall Sewers		4,273	-	-	-	-	-	-	-	-
Toilet Facilities		-	-	384	3,000	-	-	-	-	-
Solid Waste Infrastructure		12,660	3,824	6,311	-	-	-	-	-	-
Waste Transfer Stations		1,186	3,824	6,311	-	-	-	-	-	-
Waste Processing Facilities		-	-	-	-	-	-	-	-	-
Waste Drop-off Points		11,475	-	-	-	-	-	-	-	-
Community Assets		1,046	-	874	10,229	7,737	7,737	7,200	22,000	-
Community Facilities		1,046	-	874	10,229	7,737	7,737	7,200	22,000	-
Halls		925	-	-	-	-	-	-	-	-
Testing Stations		69	-	274	7,200	5,450	5,450	7,200	22,000	-
Libraries		-	-	600	-	-	-	-	-	-
Cemeteries/Crematoria		-	-	-	3,029	2,287	2,287	-	-	-
Taxi Ranks/Bus Terminals		53	-	-	-	-	-	-	-	-
Investment properties		1,850	-	-	-	-	-	-	-	-
Revenue Generating		1,850	-	-	-	-	-	-	-	-
Improved Property		1,850	-	-	-	-	-	-	-	-
Other assets		416	451	865	425	190	190	-	-	-
Operational Buildings		416	451	865	425	190	190	-	-	-
Municipal Offices		416	-	-	425	190	190	-	-	-
Yards		-	451	865	-	-	-	-	-	-
Intangible Assets		-	108	-	-	-	-	-	-	-
Licences and Rights		-	108	-	-	-	-	-	-	-
Computer Software and Applications		-	108	-	-	-	-	-	-	-
Computer Equipment		818	1,070	152	1,619	1,694	1,464	1,222	-	-
Computer Equipment		818	1,070	152	1,619	1,694	1,464	1,222	-	-
Furniture and Office Equipment		628	1,161	1,387	280	769	595	701	-	-
Furniture and Office Equipment		628	1,161	1,387	280	769	595	701	-	-
Machinery and Equipment		1,640	408	20,210	2,935	3,827	3,551	1,403	-	-
Machinery and Equipment		1,640	408	20,210	2,935	3,827	3,551	1,403	-	-
Transport Assets		-	-	1,731	-	-	-	-	-	-
Transport Assets		-	-	1,731	-	-	-	-	-	-
Total Capital Expenditure on new assets	1	40,820	29,125	68,898	72,584	93,213	91,945	92,422	116,161	151,760

Capital expenditure on renewal of existing assets by asset class (Table SA34b)

WC031 Theewaterskloof - Supporting Table SA34b Capital expenditure on the renewal of existing assets by asset class

Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Capital expenditure on renewal of existing assets by Asset Class/Sub-class										
Infrastructure		6,516	26,490	8,953	10,200	51,240	45,044	6,500	5,500	3,000
Roads Infrastructure		2	148	-	-	7,033	5,978	-	-	-
Roads		2	-	-	-	7,033	5,978	-	-	-
Road Structures		-	148	-	-	-	-	-	-	-
Storm water Infrastructure		-	-	-	-	30,605	26,014	-	-	-
Storm water Conveyance		-	-	-	-	30,605	26,014	-	-	-
Electrical Infrastructure		1,913	5,882	1,075	7,400	7,650	7,650	1,500	500	3,000
MV Networks		1,297	150	832	-	-	-	-	-	-
LV Networks		616	5,732	243	7,400	7,650	7,650	1,500	500	3,000
Water Supply Infrastructure		4,601	10,642	7,456	1,500	2,501	2,350	5,000	5,000	-
Boreholes		-	-	144	-	-	-	-	-	-
Pump Stations		-	-	457	-	381	324	-	-	-
Water Treatment Works		1,845	3,229	-	1,500	1,500	1,500	-	-	-
Distribution		2,756	7,413	6,854	-	619	527	5,000	5,000	-
Sanitation Infrastructure		-	-	50	-	2,719	2,319	-	-	-
Pump Station		-	-	50	-	-	-	-	-	-
Reticulation		-	-	-	-	465	403	-	-	-
Outfall Sewers		-	-	-	-	2,254	1,916	-	-	-
Solid Waste Infrastructure		-	9,817	373	1,300	732	732	-	-	-
Landfill Sites		-	212	373	1,300	732	732	-	-	-
Waste Transfer Stations		-	9,605	-	-	-	-	-	-	-
Community Assets		-	-	1,563	750	750	750	-	-	-
Community Facilities		-	-	1,563	-	-	-	-	-	-
Testing Stations		-	-	1,563	-	-	-	-	-	-
Sport and Recreation Facilities		-	-	-	750	750	750	-	-	-
Indoor Facilities		-	-	-	-	-	-	-	-	-
Outdoor Facilities		-	-	-	750	750	750	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Computer Equipment		-	-	-	42	42	35	45	-	-
Computer Equipment		-	-	-	42	42	35	45	-	-
Furniture and Office Equipment		51	87	-	60	60	39	16	-	-
Furniture and Office Equipment		51	87	-	60	60	39	16	-	-
Machinery and Equipment		68	159	56	157	140	79	18	-	-
Machinery and Equipment		68	159	56	157	140	79	18	-	-
Total Capital Expenditure on renewal of existing assets	1	6,635	26,736	10,572	11,209	52,231	45,947	6,579	5,500	3,000
<i>Renewal of Existing Assets as % of total capex</i>		7.6%	27.1%	7.3%	7.6%	23.5%	22.5%	3.0%	2.0%	0.9%
<i>Renewal of Existing Assets as % of deprecn"</i>		20.9%	84.5%	32.6%	43.3%	138.8%	122.1%	18.4%	14.6%	7.6%

Repairs and maintenance expenditure by asset class (Table SA34c)

WC031 Theewaterskloof - Supporting Table SA34c Repairs and maintenance expenditure by asset class										
Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
R thousand										
Repairs and maintenance expenditure by Asset Class/Sub-class										
Infrastructure		78,102	85,037	89,039	100,210	116,853	116,849	89,159	93,617	98,297
Roads Infrastructure		23,261	23,364	25,447	28,319	30,580	37,311	25,300	26,565	27,894
Roads		23,204	23,277	25,379	28,248	30,549	37,307	25,217	26,478	27,802
Road Structures		-	-	-	-	-	-	-	-	-
Road Furniture		58	88	68	71	31	4	84	88	92
Capital Spares		-	-	-	-	-	-	-	-	-
Storm water Infrastructure		265	119	84	175	134	26	183	192	202
Drainage Collection		-	-	-	5	5	-	3	3	4
Storm water Conveyance		265	119	84	170	129	26	180	189	198
Attenuation		-	-	-	-	-	-	-	-	-
Electrical Infrastructure		10,925	13,864	13,609	15,681	15,765	13,310	13,533	14,209	14,920
LV Networks		10,925	13,864	13,609	15,681	15,765	13,310	13,533	14,209	14,920
Capital Spares		-	-	-	-	-	-	-	-	-
Water Supply Infrastructure		15,364	16,827	18,914	19,695	31,058	30,929	17,991	18,890	19,835
Dams and Weirs		8	-	25	26	26	23	16	17	18
Water Treatment Works		3,532	3,806	3,560	5,100	5,302	5,111	4,755	4,993	5,243
Distribution		11,824	13,021	15,329	14,569	25,730	25,795	13,219	13,880	14,574
Sanitation Infrastructure		24,477	26,970	27,303	30,140	34,409	32,116	27,504	28,880	30,324
Pump Station		25	142	223	286	104	94	330	347	364
Reticulation		16,107	18,803	19,558	20,280	25,114	23,335	19,040	19,992	20,992
Waste Water Treatment Works		8,346	8,024	7,522	9,575	9,191	8,688	8,134	8,540	8,967
Solid Waste Infrastructure		3,810	3,893	3,683	6,200	4,907	3,157	4,648	4,880	5,124
Landfill Sites		3,623	3,893	3,683	6,196	4,902	3,155	4,643	4,875	5,119
Waste Drop-off Points		-	-	-	5	5	2	4	4	5
Community Assets		11,816	11,543	16,412	14,056	13,525	14,942	13,553	14,231	14,942
Community Facilities		10,932	10,958	15,983	12,331	12,274	14,102	13,038	13,690	14,375
Halls		1,384	1,640	1,513	1,650	1,566	1,453	1,451	1,524	1,600
Museums		-	3	-	0	0	-	50	53	55
Libraries		381	289	69	51	287	238	210	221	232
Cemeteries/Crematoria		208	136	171	330	264	307	272	285	299
Public Open Space		7,792	7,911	13,154	8,489	8,816	10,988	8,807	9,247	9,709
Nature Reserves		892	943	990	1,511	1,060	1,025	2,071	2,174	2,283
Public Ablution Facilities		141	37	29	102	84	59	76	80	84
Taxi Ranks/Bus Terminals		135	-	57	198	198	31	101	106	112
Sport and Recreation Facilities		884	585	429	1,725	1,250	840	515	541	568
Outdoor Facilities		884	585	429	1,725	1,250	840	515	541	568
Investment properties		-	-	24	80	110	63	90	95	99
Non-revenue Generating		-	-	24	80	110	63	90	95	99
Improved Property		-	-	24	80	110	63	90	95	99
Other assets		9,655	8,987	10,137	10,455	10,598	18,552	9,938	10,434	10,956
Operational Buildings		9,464	8,019	8,743	9,740	9,901	8,473	9,028	9,480	9,954
Municipal Offices		9,120	7,504	8,267	9,237	9,371	8,068	8,625	9,056	9,509
Workshops		344	515	476	503	531	405	404	424	445
Housing		192	968	1,394	714	697	10,079	909	955	1,002
Social Housing		192	968	1,394	714	697	10,079	909	955	1,002
Intangible Assets		6,859	8,754	-	-	12,055	7,563	8,360	8,778	9,217
Licences and Rights		6,859	8,754	-	-	12,055	7,563	8,360	8,778	9,217
Computer Software and Applications		6,859	8,754	-	-	12,055	7,563	8,360	8,778	9,217
Furniture and Office Equipment		286	163	236	138	236	210	136	143	150
Furniture and Office Equipment		286	163	236	138	236	210	136	143	150
Machinery and Equipment		1,039	665	990	1,404	549	518	1,472	1,546	1,623
Machinery and Equipment		1,039	665	990	1,404	549	518	1,472	1,546	1,623
Transport Assets		4,554	4,590	4,533	5,648	6,087	5,320	5,227	5,488	5,763
Transport Assets		4,554	4,590	4,533	5,648	6,087	5,320	5,227	5,488	5,763
Total Repairs and Maintenance Expenditure	1	112,311	119,741	121,372	131,991	160,012	164,019	127,935	134,331	141,048
R&M as a % of PPE & Investment Property		10.7%	10.5%	10.1%	10.3%	11.1%	11.2%	7.7%	7.0%	6.4%
R&M as % Operating Expenditure		20.4%	19.5%	15.1%	17.3%	17.9%	19.9%	15.5%	17.1%	17.2%

Capital expenditure details (Table SA36)

WC031 Theewaterskloof - Supporting Table SA36 Detailed capital budget										
R thousand	Function	Project Description	Type	Own Strategic Objectives	Asset Class	Asset Sub-Class	Ward Location	2024/25 Medium Term Revenue & Expenditure Framework		
								Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Parent municipality: <i>List all capital projects grouped by Function</i>										
Energy sources		Upgrading network Uitsig	Upgrade	SO6	Electrical Infrastructure	LV Networks	Caledon	2,300	2,500	-
Energy sources		Replacement of Miniature substations & upgrade of 11kV Networks.	Upgrade	SO6	Electrical Infrastructure	LV Networks	Caledon	800	850	900
Energy sources		Upgrading network Bergsig 10 th Avenue	Upgrade	SO6	Electrical Infrastructure	LV Networks	Caledon	700	-	-
Energy sources		Upgrading 11kV network Caledon Hospital	Upgrade	SO6	Electrical Infrastructure	LV Networks	Caledon	-	1,500	1,500
Energy sources		Replace overhead line (Buitenkant street)	Renewal	SO6	Electrical Infrastructure	LV Networks	Villiersdorp	1,500	-	-
Energy sources		Upgrade Network Telkom and 11kV Line Betco	Renewal	SO6	Electrical Infrastructure	LV Networks	Villiersdorp	-	500	-
Energy sources		Install Feeder from Eskom Substation	Renewal	SO6	Electrical Infrastructure	LV Networks	Villiersdorp	-	-	3,000
Energy sources		Upgrading network Parkstreet	Upgrade	SO6	Electrical Infrastructure	LV Networks	Genadendal/Greyton	1,200	1,500	2,000
Energy sources		Upgrading network Neethling, Church and Myburgh Streets	Upgrade	SO6	Electrical Infrastructure	LV Networks	Riviersonderend	1,200	1,200	-
Energy sources		Installation Of streetlights in Tesselaarsdal	New	SO6	Electrical Infrastructure	LV Networks	Tesselaarsdal	-	800	800
Energy sources		Replace Streetlight luminaires with LED luminaires	Upgrade	SO6	Electrical Infrastructure	LV Networks	Botrivier	1,600	-	-
Energy sources		Replace Streetlight luminaires with LED luminaires	Upgrade	SO6	Electrical Infrastructure	LV Networks	Genadendal/Greyton	3,400	-	-
Energy sources		Installation of streetlights and high mast lights in Grabouw.	New	SO6	Electrical Infrastructure	LV Networks	Grabouw	-	-	-
Energy sources		Electrification TWK Area	New	SO6	Electrical Infrastructure	LV Networks	Whole of Municipality	5,142	4,348	5,217
Energy sources		Electrification TWK Area	New	SO6	Electrical Infrastructure	LV Networks	Whole of Municipality	771	652	783
Energy sources		New 132/11kV Substation	New	SO6	Electrical Infrastructure	LV Networks	Villiersdorp	-	-	30,000
Sport and recreation		Upgrading of clubhouse	Upgrade	SO6	Sport and Recreation Facilities	Outdoor Facilities	Tesselaarsdal	750	-	-
Water management		Smart meter replacement	Renewal	SO6	Water Supply Infrastructure	Distribution	Whole of Municipality	5,000	5,000	-
Waste water management		Botrivier septic tank eradication	Upgrade	SO6		Reticulation	Botrivier	2,609	2,609	2,609
Waste water management		Eradication of Septic Tanks - Voortsekraal	Upgrade	SO6		Reticulation	Genadendal/Greyton	-	1,500	1,500
Road transport		Upgrading of Murtle Street in Botrivier	Upgrade	SO6	Roads Infrastructure	Roads	Botrivier	2,000	-	-
Road transport		Upgrading of Lieben Cherry Street in Botrivier	Upgrade	SO6	Roads Infrastructure	Roads	Botrivier	-	830	-
Road transport		Upgrading of Pine Street in Botrivier	Upgrade	SO6	Roads Infrastructure	Roads	Botrivier	-	-	550
Road transport		Upgrading of Tennis Street in Botrivier	Upgrade	SO6	Roads Infrastructure	Roads	Botrivier	-	-	550
Road transport		Upgrading of Kim Street in Botrivier	Upgrade	SO6	Roads Infrastructure	Roads	Botrivier	-	1,500	-
Road transport		Upgrading of Mandela Street in Botrivier	Upgrade	SO6	Roads Infrastructure	Roads	Botrivier	-	-	600
Road transport		Upgrading of Chavonnes Bridge in Caledon	Upgrade	SO6	Roads Infrastructure	Roads	Caledon	3,000	-	-

WC031 Theewaterskloof - Supporting Table SA36 Detailed capital budget

R thousand	Function	Project Description	Type	Own Strategic Objectives	Asset Class	Asset Sub-Class	Ward Location	2024/25 Medium Term Revenue & Expenditure Framework		
								Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Parent municipality: <i>List all capital projects grouped by Function</i>										
Road transport		Upgrading of Mountain View Street in Middleton	Upgrade	SO6	Roads Infrastructure	Roads	Caledon	870	-	-
Road transport		Upgrading of the Caledon Waste Transfer Facility (WTF) Entrance on the N2 (Lane	Upgrade	SO6	Roads Infrastructure	Roads	Caledon	5,500	-	-
Road transport		Upgrading of Tarentaal Street in Uitsig Caledon	Upgrade	SO6	Roads Infrastructure	Roads	Caledon	-	2,000	-
Road transport		Upgrading of Side Saviva Access Road in Caledon	Upgrade	SO6	Roads Infrastructure	Roads	Caledon	-	1,500	-
Road transport		Upgrading of Arendblom Street in Middleton	Upgrade	SO6	Roads Infrastructure	Roads	Caledon	-	-	900
Road transport		Upgrading of Bluebell Street in Middleton	Upgrade	SO6	Roads Infrastructure	Roads	Caledon	-	-	850
Road transport		Upgrading of Carl Jonas Street in Genadendal	Upgrade	SO6	Roads Infrastructure	Roads	Genadendal/Greyton	2,500	-	-
Road transport		Provision of Professional Services: Upgrading of Bosmanskloof, Park Street and	Upgrade	SO6	Roads Infrastructure	Roads	Genadendal/Greyton	500	4,500	-
Road transport		Upgrading of George Grey Street in Genadendal	Upgrade	SO6	Roads Infrastructure	Roads	Genadendal/Greyton	-	2,000	-
Road transport		Upgrading of Streets in Greyton	Upgrade	SO6	Roads Infrastructure	Roads	Genadendal/Greyton	-	-	1,000
Road transport		Upgrading of Park Street in Grabouw	Upgrade	SO6	Roads Infrastructure	Roads	Grabouw	-	950	-
Road transport		Upgrading of Felix Street in Grabouw	Upgrade	SO6	Roads Infrastructure	Roads	Grabouw	-	-	1,500
Road transport		Upgrading of Dennekruijn Roads in Grabouw	Upgrade	SO6	Roads Infrastructure	Roads	Grabouw	-	1,000	1,000
Road transport		Upgrading of Savoury Street in Grabouw	Upgrade	SO6	Roads Infrastructure	Roads	Grabouw	-	-	1,500
Road transport		Upgrading of Muller Street Stormwater in RSE	Upgrade	SO6	Roads Infrastructure	Storm water Conveyance	Riviersonderend	2,000	-	-
Road transport		Upgrading of Freezia Street in RSE	Upgrade	SO6	Roads Infrastructure	Roads	Riviersonderend	780	-	-
Road transport		Upgrading of Fullard Street in RSE	Upgrade	SO6	Roads Infrastructure	Roads	Riviersonderend	-	1,000	-
Road transport		Upgrading of Marais Street in RSE	Upgrade	SO6	Roads Infrastructure	Roads	Riviersonderend	-	-	1,000
Road transport		Upgrading of Protea Street in RSE	Upgrade	SO6	Roads Infrastructure	Roads	Riviersonderend	-	1,500	-
Road transport		Upgrading of Villiersdorp Access Road	Upgrade	SO6	Roads Infrastructure	Roads	Villiersdorp	-	3,304	-
Road transport		Upgrading of Streets and Stormwater in Protea, Buitekant, Ham and Union Streets in	Upgrade	SO6	Roads Infrastructure	Storm water Conveyance	Villiersdorp	-	-	800
Waste management		Provision of Professional Services: Botrivier Drop Off (Prelim design)	Upgrade	SO6	Solid Waste Infrastructure	Waste Drop-off Points	Botrivier	500	3,500	-
Waste management		Provision of Professional Services: Botrivier Drop Off (Prelim design)	Upgrade	SO6	Solid Waste Infrastructure	Waste Drop-off Points	Botrivier			3,500
Waste water management		Upgrading of Botrivier Waste Water Treatment Works (WWTW) Phase 2	Upgrade	SO6	Sanitation Infrastructure	Waste Water Treatment Works	Botrivier	7,948	8,913	12,817
Waste water management		Upgrading of Caledon Waste Water Treatment Works (WWTW) Phase 5	Upgrade	SO6	Sanitation Infrastructure	Waste Water Treatment Works	Caledon	6,500	6,500	6,500
Waste water management		Provision of Professional Services: New Tesselaarsdal Waste Water Treatment	Upgrade	SO6	Sanitation Infrastructure	Waste Water Treatment Works	Tesselaarsdal	500	-	-
Waste water management		Upgrading of Greyton Waste Water Treatment Works (WWTW)	Upgrade	SO6	Sanitation Infrastructure	Waste Water Treatment Works	Genadendal/Greyton	3,000	3,000	3,000
Waste water management		Upgrading of the Housing Bulk Sewer Connection on Erf 595 in Greyton	Upgrade	SO6	Sanitation Infrastructure	Waste Water Treatment Works	Genadendal/Greyton	600	-	-

WC031 Theewaterskloof - Supporting Table SA36 Detailed capital budget

R thousand	Function	Project Description	Type	Own Strategic Objectives	Asset Class	Asset Sub-Class	Ward Location	2024/25 Medium Term Revenue & Expenditure Framework		
								Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Parent municipality:										
<i>List all capital projects grouped by Function</i>										
Waste water management		Upgrade of RSE Waste Water Treatment Works (WWTW) Phase 1	Upgrade	SO6	Sanitation Infrastructure	Waste Water Treatment Works	Riviersonderend	-	2,625	-
Waste water management		Upgrade of RSE Waste Water Treatment Works (WWTW) Phase 1	Upgrade	SO6	Sanitation Infrastructure	Waste Water Treatment Works	Riviersonderend	-	-	-
Waste water management		Upgrade of Villiersdorp Waste Water Treatment Works (WWTW)	Upgrade	SO6	Sanitation Infrastructure	Waste Water Treatment Works	Villiersdorp	-	1,500	1,500
Water management		Water Pipe Replacement in Myrtle Street, Botrivier	Upgrade	SO6	Water Supply Infrastructure	Distribution	Botrivier	-	-	1,000
Water management		Rehabilitate Pump Station from 4Ml lower to 4Ml Higher in Caledon	Upgrade	SO6	Water Supply Infrastructure	Distribution	Caledon	-	-	150
Water management		Upgrading of Tesselaarsdal Water Pipeline Phase 2	Upgrade	SO6	Water Supply Infrastructure	Distribution	Tesselaarsdal	2,000	-	-
Water management		Upgrading of Tesselaarsdal Water Pipeline Phase 2	Upgrade	SO6	Water Supply Infrastructure	Distribution	Tesselaarsdal	198	-	-
Water management		Upgrading of Tesselaarsdal Water Pipeline Phase 2	Upgrade	SO6	Water Supply Infrastructure	Distribution	Tesselaarsdal	459	-	-
Water management		Replace and Upgrade of Berglyn Raw Water in Genadendal Phase 2	Upgrade	SO6	Water Supply Infrastructure	Distribution	Genadendal/Greyton	652	-	-
Water management		Replace and Upgrade of Berglyn Raw Water in Genadendal Phase 2	Upgrade	SO6	Water Supply Infrastructure	Distribution	Genadendal/Greyton	1,826	-	-
Water management		Replace and Upgrade of Berglyn Raw Water in Genadendal Phase 2	Upgrade	SO6	Water Supply Infrastructure	Distribution	Genadendal/Greyton	-	1,000	-
Water management		Provision, Upgrade and Maintenance of Water Booster Pump Station (Low Cost)	Upgrade	SO6	Water Supply Infrastructure	Distribution	Genadendal/Greyton	2,000	-	-
Water management		Provision, Upgrade and Maintenance of Water Booster Pump Station (Low Cost)	Upgrade	SO6	Water Supply Infrastructure	Distribution	Genadendal/Greyton	800	-	-
Water management		Replacement of Water Pipe in Volkweg Street in Genadendal	Upgrade	SO6	Water Supply Infrastructure	Distribution	Genadendal/Greyton	-	2,748	-
Water management		Water Pipe Replacement in Main Road, High Street and Park Street in Greyton	Upgrade	SO6	Water Supply Infrastructure	Distribution	Genadendal/Greyton	-	1,982	1,500
Water management		Water Pipe Replacements in Russel, Sam and Eike Streets in Grabouw	Upgrade	SO6	Water Supply Infrastructure	Distribution	Grabouw	-	2,000	2,000
Water management		Water Pipe Replacement in Ebenhaeser, Hofmeyer, Ryke, Gaffley, Plum and Sam	Upgrade	SO6	Water Supply Infrastructure	Distribution	Grabouw	2,522	-	-
Water management		Water Pipe Replacement in Protea Street, Villiersdorp	Upgrade	SO6	Water Supply Infrastructure	Distribution	Villiersdorp	-	3,964	-
Water management		Upgrade of Botrivier Water Treatment Works (WTW) Phase 1B	Upgrade	SO6	Water Supply Infrastructure	Waste Water Treatment Works	Botrivier	-	3,000	3,000
Water management		Upgrading of the Ultra Filtration Plant in Genadendal	Upgrade	SO6	Water Supply Infrastructure	Waste Water Treatment Works	Genadendal/Greyton	-	2,000	2,000
Water management		Provision of Professional Services: Grabouw Waste Water Treatment Plant Upgrade	Upgrade	SO6	Water Supply Infrastructure	Waste Water Treatment Works	Grabouw	500	6,000	6,000
Water management		Upgrade of Grabouw Water Treatment Plant	Upgrade	SO6	Water Supply Infrastructure	Waste Water Treatment Works	Grabouw	-	-	6,000
Water management		Upgrade of RSE Ultra Filtration Plant	Upgrade	SO6	Water Supply Infrastructure	Waste Water Treatment Works	Riviersonderend	3,000	3,000	3,000
Waste management		Refurbishment Villiersdorp Water Treatment Facility (WTF)	Upgrade	SO6	Water Supply Infrastructure	Water Treatment Works	Villiersdorp	4,000	4,000	-
Water management		Upgrade of Villiersdorp Water Treat Works (WTW)	Upgrade	SO6	Water Supply Infrastructure	Waste Water Treatment Works	Villiersdorp	-	-	2,794
Water management		Upgrade of Villiersdorp Water Treat Works (WTW)	Upgrade	SO6	Water Supply Infrastructure	Waste Water Treatment Works	Villiersdorp	4,662	5,712	-
Waste water management		Upgrading of Caledon Bulk Sewer Pipe Line	Upgrade	SO6	Sanitation Infrastructure	Reticulation	Caledon	5,000	5,000	5,000

WC031 Theewaterskloof - Supporting Table SA36 Detailed capital budget

R thousand	Function	Project Description	Type	Own Strategic Objectives	Asset Class	Asset Sub-Class	Ward Location	2024/25 Medium Term Revenue & Expenditure Framework		
								Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Parent municipality: <i>List all capital projects grouped by Function</i>										
Waste water management	Upgrading of Sewer line in Donkin Street, Caledon	Upgrade	SO6	Sanitation Infrastructure	Reticulation	Caledon	–	1,500	6,236	
Waste water management	Relocate Midblock Sewer - Vleiview Area in Caledon	Upgrade	SO6	Sanitation Infrastructure	Reticulation	Caledon	–	–	3,300	
Waste water management	Upgrading of Grabouw Gypsy Queen Bulk Sewer and Water Provision	Upgrade	SO6	Sanitation Infrastructure	Reticulation	Grabouw	–	388	–	
Waste water management	Upgrading of Grabouw Gypsy Queen Bulk Sewer and Water Provision	Upgrade	SO6	Sanitation Infrastructure	Reticulation	Grabouw	11,800	–	–	
Waste water management	Replacement of Bos Street Sewer in Grabouw	Upgrade	SO6	Sanitation Infrastructure	Reticulation	Grabouw	–	1,500	–	
Waste water management	Replace and Relocate Sewer Network in Gaffley Street, Grabouw	Upgrade	SO6	Sanitation Infrastructure	Reticulation	Grabouw	2,500	–	–	
Waste water management	Upgrade of Grabouw East Sewer Network and Link Services	Upgrade	SO6	Sanitation Infrastructure	Reticulation	Grabouw	–	–	6,284	
Waste water management	Grabouw West housing development bulk sewer upgrades	Upgrade	SO6	Sanitation Infrastructure	Reticulation	Grabouw	–	–	8,696	
Waste water management	Grabouw WEST housing development Siyayanzela & Rooidakke sewer network	Upgrade	SO6	Sanitation Infrastructure	Reticulation	Grabouw	–	3,615	–	
Waste water management	Grabouw West housing development link sewer items	Upgrade	SO6	Sanitation Infrastructure	Reticulation	Grabouw	–	4,348	5,172	
Waste water management	Replace Sewer network in Loop Street, Grabouw	Upgrade	SO6	Sanitation Infrastructure	Reticulation	Grabouw	2,500	–	–	
Waste water management	Replace Sewer Network in Old Cape Road	Upgrade	SO6	Sanitation Infrastructure	Reticulation	Grabouw	–	–	3,000	
Waste water management	Upgrading of Disa Laan Pump Station in RSE	Upgrade	SO6	Sanitation Infrastructure	Reticulation	Riviersonderend	1,500	–	–	
Waste water management	Upgrading of Rising Main and Construction of New Rising Required to Service	Upgrade	SO6	Sanitation Infrastructure	Reticulation	Villiersdorp	–	–	1,500	
Community and social services	Construction of Caledon Cemetery Access Paths	Upgrade	SO6	Community Facilities	Cemeteries/Crematoria	Caledon	742	–	–	
Community and social services	Construction of Caledon Cemetery Access Paths	Upgrade	SO6	Community Facilities	Cemeteries/Crematoria	Caledon	2,000	2,000	–	
Waste management	Provision of Professional Services: Greyton Landfill Rehab (Prelim and design)	Upgrade	SO6	Solid Waste Infrastructure	Landfill Sites	Genadendal/Greyton	–	4,861	–	
Waste management	Provision of Professional Services: Greyton Landfill Rehab (Prelim and design)	Upgrade	SO6	Solid Waste Infrastructure	Landfill Sites	Genadendal/Greyton	500	–	5,000	
Waste management	Genadendal Landfill Rehabilitation	Upgrade	SO6	Solid Waste Infrastructure	Landfill Sites	Genadendal/Greyton	–	–	1,000	
Waste management	Fencing for green waste chipping in RSE	Upgrade	SO6	Solid Waste Infrastructure	Landfill Sites	Riviersonderend	–	1,500	–	
Water management	Upgrading of Grabouw Bulk Water Pipeline Phase 5.2	Upgrade	SO6	Water Supply Infrastructure	Distribution	Grabouw	440	–	–	
Water management	Upgrading of Grabouw Bulk Water Pipeline Phase 5.2	Upgrade	SO6	Water Supply Infrastructure	Distribution	Grabouw	6,696	–	–	
Water management	Grabouw East housing development bulk water supply upgrades UITKYK	Upgrade	SO6	Water Supply Infrastructure	Distribution	Grabouw	–	6,332	–	
Water management	Grabouw East Uitkyk reservoir water network upgrades	Upgrade	SO6	Water Supply Infrastructure	Distribution	Grabouw	–	5,657	–	
Water management	Grabouw East Steenbras lower reservoir water network upgrades	Upgrade	SO6	Water Supply Infrastructure	Distribution	Grabouw	–	–	954	
Water management	Grabouw WEST bulk supply upgrades Steenbras lower (280/s) & upper pump	Upgrade	SO6	Water Supply Infrastructure	Distribution	Grabouw	–	8,696	11,608	
Water management	Grabouw WEST bulk supply upgrades Steenbras upper: NEW 6.5Ml Steenbras	Upgrade	SO6	Water Supply Infrastructure	Distribution	Grabouw	–	–	8,696	
Water management	Grabouw WEST New Steenbras very high 2.5Ml reservoir	Upgrade	SO6	Water Supply Infrastructure	Distribution	Grabouw	–	–	8,696	
Water management	Villiersdorp Destiny Farm Reservoir	Upgrade	SO6	Water Supply Infrastructure	Distribution	Villiersdorp	–	–	1,655	
Water management	Villiersdorp Destiny Farm Reservoir	Upgrade	SO6	Water Supply Infrastructure	Distribution	Villiersdorp	–	6,963	–	
Sport and recreation	Upgrading of Pineview Park Sport Ground in Grabouw	Upgrade	SO6	Sport and Recreation Facilities	Outdoor Facilities	Grabouw	1,015	–	13,343	
Sport and recreation	Upgrading of Pineview Park Sport Ground in Grabouw	Upgrade	SO6	Sport and Recreation Facilities	Outdoor Facilities	Grabouw	1,655	3,740	–	
Housing	Greyton Erf 595 (538) reduced to 393	New	SO9	Sanitation Infrastructure	Reticulation	Genadendal/Greyton	2,000	8,000	16,000	
Housing	Gypsy Queen (255)	New	SO9	Sanitation Infrastructure	Reticulation	Grabouw	3,000	10,080	16,000	
Housing	Greater Grabouw - Gypsy Queen	New	SO9	Sanitation Infrastructure	Reticulation	Grabouw	500	2,000	–	
Housing	Grabouw Iraq	New	SO9	Sanitation Infrastructure	Reticulation	Grabouw	12,000	–	–	
Housing	Grabouw Hillside (321) (102 + 219)	New	SO9	Sanitation Infrastructure	Reticulation	Grabouw	8,000	10,560	21,160	
Housing	Villiersdorp Destiny Farm (1133)	New	SO9	Sanitation Infrastructure	Reticulation	Villiersdorp	39,983	23,700	32,960	
Housing	Caledon Riemvasmaak	New	SO9	Sanitation Infrastructure	Reticulation	Caledon	2,000	16,400	8,200	
Housing	Botriver Beaumont Services Ph1(272) Ph2(774)	New	SO9	Sanitation Infrastructure	Reticulation	Botrivier	2,000	2,000	20,640	

WC031 Theewaterskloof - Supporting Table SA36 Detailed capital budget

R thousand	Function	Project Description	Type	Own Strategic Objectives	Asset Class	Asset Sub-Class	Ward Location	2024/25 Medium Term Revenue & Expenditure Framework		
								Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Parent municipality: <i>List all capital projects grouped by Function</i>										
Housing		Roodakke (1054)	New	SO9	Sanitation Infrastructure	Reticulation	Grabouw	3,000	10,000	-
Housing		Greater Villiersdorp UISP (2600)	New	SO9	Sanitation Infrastructure	Reticulation	Villiersdorp	2,300	5,621	-
Finance and administration		Upgrading of Fleet	Upgrade	SO4	Transport Assets	Transport Assets	Whole of Municipality	10,000	-	-
Road transport		Construction of Grabouw Drivers License Testing Centre (DLT	New	SO8	Community Facilities	Testing Stations	Grabouw	7,200	22,000	-
Planning and development		Villiersdorp Taxi Rank Upgrades - Phase 3	Upgrade	SO11	Community Facilities	Taxi Ranks/Bus Terminals	Villiersdorp	900	-	-
Housing		Water Works Emergency Housing (67) - Gypsey Queen	New	SO9	Water Supply Infrastructure	Reticulation	Grabouw	1,200	-	-
Finance and administration		Machinery and Equipment	New	SO6	Machinery and Equipment	Machinery and Equipment	Genadendal/Greyton	20	-	-
Finance and administration		Machinery and Equipment	New	SO6	Machinery and Equipment	Machinery and Equipment	Genadendal/Greyton	9	-	-
Finance and administration		Machinery and Equipment	New	SO6	Machinery and Equipment	Machinery and Equipment	Genadendal/Greyton	6	-	-
Finance and administration		Machinery and Equipment	New	SO6	Machinery and Equipment	Machinery and Equipment	Genadendal/Greyton	125	-	-
Finance and administration		Machinery and Equipment	New	SO6	Machinery and Equipment	Machinery and Equipment	Genadendal/Greyton	4	-	-
Finance and administration		Machinery and Equipment	New	SO6	Machinery and Equipment	Machinery and Equipment	Genadendal/Greyton	8	-	-
Finance and administration		Machinery and Equipment	New	SO6	Machinery and Equipment	Machinery and Equipment	Genadendal/Greyton	10	-	-
Finance and administration		Machinery and Equipment	New	SO6	Machinery and Equipment	Machinery and Equipment	Genadendal/Greyton	9	-	-
Finance and administration		Machinery and Equipment	New	SO6	Machinery and Equipment	Machinery and Equipment	Genadendal/Greyton	3	-	-
Energy sources		Machinery and Equipment	New	SO6	Machinery and Equipment	Machinery and Equipment	Villiersdorp	3	-	-
Energy sources		Machinery and Equipment	New	SO6	Machinery and Equipment	Machinery and Equipment	Caledon	6	-	-
Energy sources		Machinery and Equipment	New	SO6	Machinery and Equipment	Machinery and Equipment	Caledon	4	-	-
Energy sources		Machinery and Equipment	New	SO6	Machinery and Equipment	Machinery and Equipment	Caledon	45	-	-
Finance and administration		Machinery and Equipment	New	SO4	Machinery and Equipment	Machinery and Equipment	Whole of Municipality	25	-	-
Planning and development		Machinery and Equipment	New	SO5	Machinery and Equipment	Machinery and Equipment	Caledon	8	-	-
Housing		Machinery and Equipment	New	SO9	Machinery and Equipment	Machinery and Equipment	Caledon	40	-	-
Public safety		Machinery and Equipment	New	SO8	Machinery and Equipment	Machinery and Equipment	Caledon	23	-	-
Public safety		Machinery and Equipment	New	SO8	Machinery and Equipment	Machinery and Equipment	Grabouw	10	-	-
Public safety		Machinery and Equipment	New	SO8	Machinery and Equipment	Machinery and Equipment	Whole of Municipality	100	-	-
Finance and administration		Machinery and Equipment	New	SO6	Machinery and Equipment	Machinery and Equipment	Grabouw	100	-	-
Finance and administration		Machinery and Equipment	New	SO6	Machinery and Equipment	Machinery and Equipment	Grabouw	32	-	-
Finance and administration		Machinery and Equipment	New	SO6	Machinery and Equipment	Machinery and Equipment	Grabouw	100	-	-
Finance and administration		Machinery and Equipment	New	SO6	Machinery and Equipment	Machinery and Equipment	Grabouw	50	-	-
Finance and administration		Machinery and Equipment	New	SO6	Machinery and Equipment	Machinery and Equipment	Grabouw	15	-	-

WC031 Theewaterskloof - Supporting Table SA36 Detailed capital budget

R thousand	Function	Project Description	Type	Own Strategic Objectives	Asset Class	Asset Sub-Class	Ward Location	2024/25 Medium Term Revenue & Expenditure Framework		
								Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Parent municipality: <i>List all capital projects grouped by Function</i>										
Finance and administration	Machinery and Equipment	New	SO6	Machinery and Equipment	Machinery and Equipment	Grabouw	4	-	-	
Finance and administration	Machinery and Equipment	New	SO6	Machinery and Equipment	Machinery and Equipment	Grabouw	18	-	-	
Finance and administration	Machinery and Equipment	New	SO6	Machinery and Equipment	Machinery and Equipment	Grabouw	7	-	-	
Finance and administration	Machinery and Equipment	New	SO6	Machinery and Equipment	Machinery and Equipment	Grabouw	24	-	-	
Finance and administration	Machinery and Equipment	New	SO6	Machinery and Equipment	Machinery and Equipment	Grabouw	250	-	-	
Finance and administration	Machinery and Equipment	New	SO6	Machinery and Equipment	Machinery and Equipment	Grabouw	50	-	-	
Finance and administration	Machinery and Equipment	New	SO6	Machinery and Equipment	Machinery and Equipment	Grabouw	100	-	-	
Finance and administration	Machinery and Equipment	New	SO6	Machinery and Equipment	Machinery and Equipment	Grabouw	25	-	-	
Finance and administration	Machinery and Equipment	New	SO6	Machinery and Equipment	Machinery and Equipment	Riviersonderend	5	-	-	
Finance and administration	Machinery and Equipment	New	SO6	Machinery and Equipment	Machinery and Equipment	Riviersonderend	13	-	-	
Finance and administration	Machinery and Equipment	New	SO6	Machinery and Equipment	Machinery and Equipment	Riviersonderend	15	-	-	
Finance and administration	Machinery and Equipment	New	SO6	Machinery and Equipment	Machinery and Equipment	Riviersonderend	9	-	-	
Finance and administration	Machinery and Equipment	New	SO4	Machinery and Equipment	Machinery and Equipment	Whole of Municipality	120	-	-	
Finance and administration	Machinery and Equipment	New	SO4	Machinery and Equipment	Machinery and Equipment	Whole of Municipality	20	-	-	
Energy sources	Machinery and Equipment	Renewal	SO6	Machinery and Equipment	Machinery and Equipment	Villiersdorp	7	-	-	
Finance and administration	Machinery and Equipment	Renewal	SO6	Machinery and Equipment	Machinery and Equipment	Riviersonderend	5	-	-	
Finance and administration	Machinery and Equipment	Renewal	SO6	Machinery and Equipment	Machinery and Equipment	Riviersonderend	6	-	-	
Finance and administration	Machinery and Equipment	Renewal	SO6	Machinery and Equipment	Machinery and Equipment	Riviersonderend	10	-	-	
Finance and administration	Furniture and Office Equipment	New	SO3	Furniture and Office Equipment	Furniture and Office Equipment	Administration	8	-	-	
Finance and administration	Furniture and Office Equipment	New	SO3	Furniture and Office Equipment	Furniture and Office Equipment	Administration	6	-	-	
Finance and administration	Furniture and Office Equipment	New	SO3	Furniture and Office Equipment	Furniture and Office Equipment	Administration	4	-	-	
Finance and administration	Furniture and Office Equipment	New	SO3	Furniture and Office Equipment	Furniture and Office Equipment	Administration	5	-	-	
Finance and administration	Furniture and Office Equipment	New	SO6	Furniture and Office Equipment	Furniture and Office Equipment	Caledon	0	-	-	
Finance and administration	Furniture and Office Equipment	New	SO6	Furniture and Office Equipment	Furniture and Office Equipment	Caledon	3	-	-	
Finance and administration	Furniture and Office Equipment	New	SO6	Furniture and Office Equipment	Furniture and Office Equipment	Tesselaarsdal	13	-	-	
Finance and administration	Furniture and Office Equipment	New	SO1	Furniture and Office Equipment	Furniture and Office Equipment	Grabouw	2	-	-	
Finance and administration	Furniture and Office Equipment	New	SO1	Furniture and Office Equipment	Furniture and Office Equipment	Grabouw	5	-	-	
Finance and administration	Furniture and Office Equipment	New	SO4	Furniture and Office Equipment	Furniture and Office Equipment	Whole of Municipality	25	-	-	
Planning and development	Furniture and Office Equipment	New	SO5	Furniture and Office Equipment	Furniture and Office Equipment	Caledon	6	-	-	
Planning and development	Furniture and Office Equipment	New	SO5	Furniture and Office Equipment	Furniture and Office Equipment	Caledon	5	-	-	
Finance and administration	Furniture and Office Equipment	New	SO1	Furniture and Office Equipment	Furniture and Office Equipment	Administration	22	-	-	
Finance and administration	Furniture and Office Equipment	New	SO1	Furniture and Office Equipment	Furniture and Office Equipment	Administration	2	-	-	
Finance and administration	Furniture and Office Equipment	New	SO1	Furniture and Office Equipment	Furniture and Office Equipment	Administration	8	-	-	
Finance and administration	Furniture and Office Equipment	New	SO1	Furniture and Office Equipment	Furniture and Office Equipment	Administration	2	-	-	
Finance and administration	Furniture and Office Equipment	New	SO1	Furniture and Office Equipment	Furniture and Office Equipment	Administration	38	-	-	
Housing	Furniture and Office Equipment	New	SO9	Furniture and Office Equipment	Furniture and Office Equipment	Caledon	75	-	-	

WC031 Theewaterskloof - Supporting Table SA36 Detailed capital budget

R thousand	Function	Project Description	Type	Own Strategic Objectives	Asset Class	Asset Sub-Class	Ward Location	2024/25 Medium Term Revenue & Expenditure Framework		
								Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Parent municipality: <i>List all capital projects grouped by Function</i>										
	Finance and administration	Furniture and Office Equipment	New	SO4	<i>Furniture and Office Equipment</i>	<i>Furniture and Office Equipment</i>	Administration	8	-	-
	Public safety	Furniture and Office Equipment	New	SO8	<i>Furniture and Office Equipment</i>	<i>Furniture and Office Equipment</i>	Villiersdorp	5	-	-
	Public safety	Furniture and Office Equipment	New	SO8	<i>Furniture and Office Equipment</i>	<i>Furniture and Office Equipment</i>	Villiersdorp	3	-	-
	Public safety	Furniture and Office Equipment	New	SO8	<i>Furniture and Office Equipment</i>	<i>Furniture and Office Equipment</i>	Villiersdorp	0	-	-
	Public safety	Furniture and Office Equipment	New	SO8	<i>Furniture and Office Equipment</i>	<i>Furniture and Office Equipment</i>	Grabouw	5	-	-
	Public safety	Furniture and Office Equipment	New	SO8	<i>Furniture and Office Equipment</i>	<i>Furniture and Office Equipment</i>	Villiersdorp	18	-	-
	Finance and administration	Furniture and Office Equipment	New	SO3	<i>Furniture and Office Equipment</i>	<i>Furniture and Office Equipment</i>	Villiersdorp	28	-	-
	Finance and administration	Furniture and Office Equipment	New	SO3	<i>Furniture and Office Equipment</i>	<i>Furniture and Office Equipment</i>	Caledon	94	-	-
	Finance and administration	Furniture and Office Equipment	New	SO3	<i>Furniture and Office Equipment</i>	<i>Furniture and Office Equipment</i>	Caledon	60	-	-
	Finance and administration	Furniture and Office Equipment	New	SO3	<i>Furniture and Office Equipment</i>	<i>Furniture and Office Equipment</i>	Caledon	8	-	-
	Finance and administration	Furniture and Office Equipment	New	SO3	<i>Furniture and Office Equipment</i>	<i>Furniture and Office Equipment</i>	Caledon	3	-	-
	Finance and administration	Furniture and Office Equipment	New	SO3	<i>Furniture and Office Equipment</i>	<i>Furniture and Office Equipment</i>	Caledon	2	-	-
	Finance and administration	Furniture and Office Equipment	New	SO6	<i>Furniture and Office Equipment</i>	<i>Furniture and Office Equipment</i>	Grabouw	10	-	-
	Finance and administration	Furniture and Office Equipment	New	SO6	<i>Furniture and Office Equipment</i>	<i>Furniture and Office Equipment</i>	Grabouw	2	-	-
	Finance and administration	Furniture and Office Equipment	New	SO6	<i>Furniture and Office Equipment</i>	<i>Furniture and Office Equipment</i>	Grabouw	8	-	-
	Finance and administration	Furniture and Office Equipment	New	SO6	<i>Furniture and Office Equipment</i>	<i>Furniture and Office Equipment</i>	Grabouw	25	-	-
	Finance and administration	Furniture and Office Equipment	New	SO6	<i>Furniture and Office Equipment</i>	<i>Furniture and Office Equipment</i>	Villiersdorp	18	-	-
	Finance and administration	Furniture and Office Equipment	New	SO6	<i>Furniture and Office Equipment</i>	<i>Furniture and Office Equipment</i>	Villiersdorp	7	-	-
	Finance and administration	Furniture and Office Equipment	New	SO6	<i>Furniture and Office Equipment</i>	<i>Furniture and Office Equipment</i>	Riviersonderend	20	-	-
	Finance and administration	Furniture and Office Equipment	New	SO1	<i>Furniture and Office Equipment</i>	<i>Furniture and Office Equipment</i>	Administration	4	-	-
	Finance and administration	Furniture and Office Equipment	New	SO1	<i>Furniture and Office Equipment</i>	<i>Furniture and Office Equipment</i>	Administration	5	-	-
	Finance and administration	Furniture and Office Equipment	New	SO1	<i>Furniture and Office Equipment</i>	<i>Furniture and Office Equipment</i>	Administration	2	-	-
	Finance and administration	Furniture and Office Equipment	New	SO2	<i>Furniture and Office Equipment</i>	<i>Furniture and Office Equipment</i>	Administration	25	-	-
	Finance and administration	Furniture and Office Equipment	New	SO4	<i>Furniture and Office Equipment</i>	<i>Furniture and Office Equipment</i>	Whole of Municipality	25	-	-

WC031 Theewaterskloof - Supporting Table SA36 Detailed capital budget

R thousand	Function	Project Description	Type	Own Strategic Objectives	Asset Class	Asset Sub-Class	Ward Location	2024/25 Medium Term Revenue & Expenditure Framework		
								Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Parent municipality: <i>List all capital projects grouped by Function</i>										
Finance and administration	Furniture and Office Equipment	New	SO4	Furniture and Office Equipment	Furniture and Office Equipment	Whole of Municipality	45	-	-	
Community and social services	Furniture and Office Equipment	New	SO6	Furniture and Office Equipment	Furniture and Office Equipment	Whole of Municipality	10	-	-	
Energy sources	Furniture and Office Equipment	Renewal	SO6	Furniture and Office Equipment	Furniture and Office Equipment	Caledon	5	-	-	
Finance and administration	Furniture and Office Equipment	Renewal	SO1	Furniture and Office Equipment	Furniture and Office Equipment	Grabouw	6	-	-	
Finance and administration	Furniture and Office Equipment	Renewal	SO1	Furniture and Office Equipment	Furniture and Office Equipment	Grabouw	5	-	-	
Finance and administration	Computer Equipment	New	SO3	Computer Equipment	Computer Equipment	Administration	25	-	-	
Planning and development	Computer Equipment	New	SO5	Computer Equipment	Computer Equipment	Caledon	22	-	-	
Housing	Computer Equipment	New	SO9	Computer Equipment	Computer Equipment	Caledon	75	-	-	
Finance and administration	Computer Equipment	New	SO4	Computer Equipment	Computer Equipment	Administration	350	-	-	
Finance and administration	Computer Equipment	New	SO4	Computer Equipment	Computer Equipment	Administration	600	-	-	
Finance and administration	Computer Equipment	New	SO1	Computer Equipment	Computer Equipment	Administration	50	-	-	
Finance and administration	Computer Equipment	New	SO4	Computer Equipment	Computer Equipment	Whole of Municipality	75	-	-	
Finance and administration	Computer Equipment	New	SO4	Computer Equipment	Computer Equipment	Whole of Municipality	20	-	-	
Finance and administration	Computer Equipment	New	SO4	Computer Equipment	Computer Equipment	Whole of Municipality	1	-	-	
Finance and administration	Computer Equipment	New	SO4	Computer Equipment	Computer Equipment	Whole of Municipality	5	-	-	
Finance and administration	Computer Equipment	Renewal	SO3	Computer Equipment	Computer Equipment	Administration	25	-	-	
Finance and administration	Computer Equipment	Renewal	SO3	Computer Equipment	Computer Equipment	Administration	19	-	-	
Energy sources	Computer Equipment	Renewal	SO6	Computer Equipment	Computer Equipment	Caledon	20	-	-	
Finance and administration	Computer Equipment	Upgrade	SO2	Computer Equipment	Computer Equipment	Administration	50	-	-	
Parent Capital expenditure							219,675	270,946	318,418	

Consolidated Projects delayed from previous years (Table SA37)

WC031 Theewaterskloof - Supporting Table SA37 Projects delayed from previous financial year/s																			
R thousand	Function	Project name	Project number	Type	MTSF Service Outcome	IUDF	Own Strategic Objectives	Asset Class	Asset Sub-Class	Ward Location	GPS Longitude	GPS Latitude	Previous target year to complete	Current Year 2023/24		2024/25 Medium Term Revenue & Expenditure Framework			
														Original Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27	
Parent municipality:																			
<i>List all capital projects grouped by Function</i>																			
Entities:																			
<i>List all capital projects grouped by Entity</i>																			
Entity Name																			
<i>Project name</i>																			

16. Legislation Compliance Status

Compliance with the MFMA Implementation requirements has been substantially adhered to through the following activities:

- **Budget and Treasury Office:** A Budget and Treasury Office has been established in accordance with the MFMA.
- **Budgeting:** The annual budget is prepared in accordance with the requirements prescribed by the MFMA and National Treasury.
- **Financial Reporting:** 100% compliance with regards to monthly, quarterly and annual reporting to the Executive Mayor, Mayoral Committee, Council, Provincial and National Treasury.
- **Annual Report:** The Annual Report is prepared in accordance with the MFMA and National Treasury.
- **Debt Collection:** A Debt Collection unit has been established in accordance with the relative legislation. The staff appointments in the Debt Collection Department have almost been completed and the department is fully functional. Debt collection restructuring is also scheduled to improve the efficiency of the unit and ensure collections and credit control is done at optimal levels.
- **Internal Audit:** The unit under the Accounting Officer is functioning with a Chief Audit Executive, Senior Internal Auditor and an Internal Audit assistant. Auditing is done in terms of an approved Risk based audit plan under the supervision of an independent Performance and Audit Committee appointed by Council.
- **Supply Chain Management:** A Functional Supply Chain Management Unit in accordance with the MFMA.
- **Risk Management:** Theewaterskloof Municipality has adopted a Risk Management Policy in August 2009 and official has undergone training. A risk register is compile which identify the top ten risks and is reviewed and monitor regularly.
- **Asset Management:** The Fixed Asset Register is fully GRAP compliant and the Asset Maintenance Plan is in progress in order to comply with legislation.
- **Internship Programme:** Theewaterskloof Municipality is participating in the Municipal Finance Management Internship Programme. Five Interns are employed and are undergoing various training in all sections of the Finance Department.

17. Other supporting documents

a. Tariff list

Refer to Annexure A for a final list of tariffs to be approved.

b. Supplementary notes to tables

Supporting detail to budgeted financial performance (Table SA1)

WC031 Theewaterskloof - Supporting Table SA1 Supporting detail to 'Budgeted Financial Performance'											
Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework			
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
R thousand											
REVENUE ITEMS:											
Non-exchange revenue by source											
Property Rates											
Total Property Rates	6	121,164	127,715	136,354	175,392	163,074	163,074	163,074	161,158	170,828	181,077
Less Revenue Foregone (exemptions, reductions and rebates and impermissable values in excess of section 17 of MPRA)		-	-	-	17,376	9,627	9,627	9,627	-	-	-
Net Property Rates		121,164	127,715	136,354	158,016	153,447	153,447	153,447	161,158	170,828	181,077
Exchange revenue service charges											
Service charges - Electricity											
Total Service charges - Electricity	6	106,618	119,680	114,037	141,497	139,321	139,660	139,660	154,033	163,275	173,072
Less Revenue Foregone (in excess of 50 kwh per indigent household per month)		-	-	-	-	-	-	-	-	-	-
Less Cost of Free Basis Services (50 kwh per indigent household per month)		4,093	5,055	-	5,960	6,138	6,138	6,138	6,786	7,193	7,625
Net Service charges - Electricity		102,525	114,625	114,037	135,537	133,183	133,522	133,522	147,247	156,082	165,447
Service charges - Water											
Total Service charges - Water	6	85,348	88,738	79,377	99,537	102,756	102,756	102,756	107,770	114,237	121,091
Less Revenue Foregone (in excess of 6 kilolitres per indigent household per month)		-	-	-	-	-	-	-	-	-	-
Less Cost of Free Basis Services (6 kilolitres per indigent household per month)		8,388	10,359	-	13,565	13,613	13,613	13,613	14,277	15,134	16,042
Net Service charges - Water		76,961	78,378	79,377	85,972	89,143	89,143	89,143	93,493	99,103	105,049
Service charges - Waste Water Management											
Total Service charges - Waste Water Management		47,954	50,186	39,858	58,022	56,359	56,359	56,359	59,459	63,026	66,808
Less Revenue Foregone (in excess of free sanitation service to indigent households)		-	-	-	-	-	-	-	-	-	-
Less Cost of Free Basis Services (free sanitation service to indigent households)		11,666	13,205	-	15,191	13,733	13,733	13,733	14,488	15,358	16,279
Net Service charges - Waste Water Management		36,288	36,981	39,858	42,831	42,626	42,626	42,626	44,970	47,669	50,529
Service charges - Waste Management											
Total refuse removal revenue	6	49,325	52,511	40,514	59,280	57,880	57,880	57,880	61,063	64,727	68,611
Total landfill revenue		-	-	-	-	-	-	-	-	-	-
Less Revenue Foregone (in excess of one removal a week to indigent households)		-	-	-	-	-	-	-	-	-	-
Less Cost of Free Basis Services (removed once a week to indigent households)		13,138	14,824	-	17,027	15,464	15,464	15,464	16,315	17,293	18,331
Net Service charges - Waste Management		36,187	37,686	40,514	42,253	42,416	42,416	42,416	44,749	47,434	50,280
EXPENDITURE ITEMS:											
Employee related costs											
Basic Salaries and Wages	2	139,940	150,310	166,322	193,222	191,758	189,239	189,239	199,860	209,853	220,345
Pension and UIF Contributions		25,108	25,922	27,889	33,971	30,296	29,896	29,896	32,728	34,365	36,083
Medical Aid Contributions		13,202	14,641	9,454	9,756	10,251	10,251	10,251	10,876	11,419	11,990
Overtime		8,087	9,692	12,751	10,636	21,479	16,928	16,928	4,782	5,021	5,272
Performance Bonus		11,215	11,523	721	385	385	123	123	506	531	558
Motor Vehicle Allowance		8,783	9,092	10,628	12,881	12,399	11,570	11,570	12,419	13,040	13,692
Cellphone Allowance		725	870	991	1,301	1,202	1,177	1,177	1,088	1,143	1,200
Housing Allowances		1,834	915	1,012	1,028	1,244	1,244	1,046	1,068	1,121	1,177
Other benefits and allowances		6,815	8,142	12,526	9,207	16,037	11,046	11,046	5,970	6,269	6,582
Payments in lieu of leave		1,713	-	952	2,000	2,000	2,000	2,000	365	383	402
Long service awards		981	1,044	1,076	1,378	1,489	1,489	1,489	824	866	909
Post-retirement benefit obligations		2,079	2,493	2,669	15,500	2,380	2,380	2,380	2,679	2,813	2,954
Entertainment		-	-	-	-	-	-	-	-	-	-
Scarcity		-	-	-	-	-	-	-	-	-	-
Acting and post related allowance		1,313	1,185	-	0	2,138	2,138	2,138	84	88	92
In kind benefits		-	-	-	-	-	-	-	-	-	-
sub-total	5	221,794	238,699	246,990	291,266	293,057	279,480	279,480	273,249	286,911	301,257
Less: Employees costs capitalised to PPE		-	-	-	-	-	-	-	-	-	-
Total Employee related costs	1	221,794	238,699	246,990	291,266	293,057	279,480	279,480	273,249	286,911	301,257
Depreciation and amortisation											
Depreciation of Property, Plant & Equipment		22,515	30,092	32,476	25,910	37,172	37,172	37,172	35,321	37,087	38,941
Lease amortisation		-	-	-	-	-	-	-	-	-	-
Capital asset impairment		9,179	1,559	-	0	470	470	470	490	515	540
Total Depreciation and amortisation	1	31,694	31,651	32,476	25,910	37,642	37,642	37,642	35,811	37,602	39,482
Bulk purchases - electricity											
Electricity bulk purchases		75,569	86,239	87,774	84,005	102,472	94,734	94,734	100,718	105,754	111,041
Total bulk purchases	1	75,569	86,239	87,774	84,005	102,472	94,734	94,734	100,718	105,754	111,041
Transfers and grants											
Cash transfers and grants		1,089	1,766	8,528	10,106	10,932	480	480	5,781	820	861
Non-cash transfers and grants		-	-	-	-	-	-	-	-	-	-
Total transfers and grants	1	1,089	1,766	8,528	10,106	10,932	480	480	5,781	820	861
Contracted Services											
Outsourced Services		10,101	15,453	122,692	49,879	66,633	66,549	66,549	14,948	15,696	16,481
Consultants and Professional Services		8,539	8,566	-	17,513	16,524	9,531	9,531	16,852	17,695	18,580
Contractors		22,861	20,705	-	25,553	25,433	24,590	24,590	26,264	27,578	28,957
Total contracted services	1	41,501	44,724	122,692	92,946	108,591	100,670	100,670	58,065	60,969	64,017
Operational Costs											
Collection costs		-	-	-	-	-	-	-	-	-	-
Contributions to 'other' provisions		-	-	-	-	-	-	-	-	-	-
Audit fees		3,991	3,972	4,166	4,500	4,500	4,494	4,494	4,770	5,009	5,259
Other Operational Costs		40,707	56,283	122,768	73,510	119,912	101,139	101,139	71,611	75,192	78,952
Total Operational Costs	1	44,698	60,255	126,935	78,010	115,412	105,633	105,633	76,381	80,201	84,211
Repairs and Maintenance by Expenditure Item											
Employee related costs		60,938	62,613	-	78,267	79,651	75,002	75,002	69,981	73,480	77,154
Inventory Consumed		9,908	10,890	-	10,461	10,067	15,597	15,597	10,689	11,223	11,785
Contracted Services		21,657	19,451	-	24,077	24,015	23,684	23,684	20,735	21,772	22,861
Operational Costs		19,909	26,787	121,372	19,186	38,280	49,735	49,735	26,529	27,856	29,249
Total Repairs and Maintenance Expenditure	9	112,311	119,741	121,372	131,991	160,012	164,019	164,019	127,935	134,331	141,048
Inventory Consumed											
Inventory Consumed - Water		18,188	19,371	35,121	17,911	23,523	23,523	23,523	21,410	22,481	23,605
Inventory Consumed - Other		19,576	15,157	-	15,128	16,651	16,184	16,184	18,516	19,442	20,414
Total Inventory Consumed & Other Material		37,764	34,528	35,121	33,039	40,174	39,707	39,707	39,926	41,922	44,018
check		-	-	-	-	-	-	-	-	-	-

Supporting detail to Statement of Financial Position (Table SA3)

WC031 Theewaterskloof - Supporting Table SA3 Supporting detail to 'Budgeted Financial Position'

Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24				2024/25 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
R thousand											
ASSETS											
<u>Trade and other receivables from exchange transactions</u>											
Electricity		8,470	10,254	12,082	12,302	18,650	18,650	18,650	25,911	33,609	41,768
Water		44,415	57,334	55,319	94,217	81,491	81,491	81,491	108,940	138,035	168,877
Waste		57,049	66,016	59,238	85,823	70,969	70,969	70,969	83,345	96,464	110,370
Waste Water		52,153	59,471	53,912	92,297	67,981	67,981	67,981	82,823	98,555	115,232
Other trade receivables from exchange transactions		63,651	76,649	75,267	127,496	99,111	99,111	99,111	124,722	151,869	180,645
Gross: Trade and other receivables from exchange transactions		225,738	269,724	255,818	412,135	338,201	338,201	338,201	425,741	518,532	616,892
Less: Impairment for debt		(190,468)	(232,906)	(215,055)	(351,442)	(303,934)	(290,073)	(290,073)	(385,046)	(484,768)	(589,476)
Impairment for Electricity		(612)	(1,074)	(3,397)	(3,450)	(7,231)	(6,619)	(6,619)	(10,697)	(14,980)	(19,477)
Impairment for Water		(31,414)	(44,728)	(40,062)	(72,092)	(65,853)	(62,045)	(62,045)	(89,875)	(119,096)	(149,778)
Impairment for Waste		(53,468)	(62,166)	(55,077)	(82,093)	(70,077)	(67,796)	(67,796)	(83,898)	(100,806)	(118,559)
Impairment for Waste Water		(46,034)	(54,406)	(48,783)	(73,125)	(61,250)	(59,389)	(59,389)	(72,816)	(86,915)	(101,718)
Impairment for other trade receivables from exchange transactions		(58,939)	(70,533)	(67,735)	(120,682)	(99,522)	(94,224)	(94,224)	(127,759)	(162,971)	(199,944)
Total net Trade and other receivables from Exchange Transactions		35,271	36,818	40,764	60,693	34,268	48,128	48,128	40,695	33,765	27,416
<u>Receivables from non-exchange transactions</u>											
Property rates		42,521	48,545	42,414	71,142	53,128	53,128	53,128	64,380	76,308	88,951
Less: Impairment of Property rates		(28,412)	(34,667)	(27,311)	(54,933)	(33,405)	(32,453)	(32,453)	(38,882)	(45,633)	(52,721)
Net Property rates		14,109	13,879	15,102	16,210	19,723	20,675	20,675	25,498	30,675	36,230
Other receivables from non-exchange transactions		33,159	44,316	65,445	104,825	97,561	97,561	97,561	135,455	175,623	218,200
Impairment for other receivables from non-exchange transactions		(30,708)	(41,036)	(57,857)	(95,628)	(83,263)	(78,076)	(78,076)	(103,673)	(130,551)	(158,772)
Net other receivables from non-exchange transactions		2,450	3,280	7,588	9,197	14,298	19,485	19,485	31,782	45,072	59,429
Total net Receivables from non-exchange transactions		16,560	17,159	22,691	25,407	34,021	40,160	40,160	57,280	75,747	95,659
Inventory											
<u>Water</u>											
Opening Balance		760	729		721	693	693	693	693	693	693
System Input Volume		18,157	19,363	-	17,911	23,523	23,523	23,523	21,410	22,481	23,605
Water Treatment Works						-	-	-			
Bulk Purchases		18,157	19,363		17,911	23,523	23,523	23,523	21,410	22,481	23,605
Natural Sources						-	-	-			
Authorised Consumption	6	(18,188)	(19,371)	-	(17,911)	(23,523)	(23,523)	(23,523)	(21,410)	(22,481)	(23,605)
Billed Authorised Consumption		(18,188)	(19,371)	-	(17,911)	(23,523)	(23,523)	(23,523)	(21,410)	(22,481)	(23,605)
Billed Metered Consumption		-	-	-	-	-	-	-	-	-	-
Free Basic Water											
Subsidised Water											
Revenue Water											
Billed Unmetered Consumption		(18,188)	(19,371)	-	(17,911)	(23,523)	(23,523)	(23,523)	(21,410)	(22,481)	(23,605)
Free Basic Water											
Subsidised Water											
Revenue Water		(18,188)	(19,371)		(17,911)	(23,523)	(23,523)	(23,523)	(21,410)	(22,481)	(23,605)
UnBilled Authorised Consumption		-	-	-	-	-	-	-	-	-	-
Unbilled Metered Consumption											
Unbilled Unmetered Consumption											
Water Losses		-	-	-	-	-	-	-	-	-	-
Apparent losses		-	-	-	-	-	-	-	-	-	-
Unauthorised Consumption											
Customer Meter Inaccuracies											
Real losses		-	-	-	-	-	-	-	-	-	-
Leakage on Transmission and Distribution Mains											
Leakage and Overflows at Storage Tanks/Reservoirs											
Leakage on Service Connections up to the point of Customer Meter											
Data Transfer and Management Errors											
Unavoidable Annual Real Losses											
Non-revenue Water		-	-	-	-	-	-	-	-	-	-
Closing Balance Water		729	721	-	721	693	693	693	693	693	693

WC031 Theewaterskloof - Supporting Table SA3 Supporting detail to 'Budgeted Financial Position'

Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24				2024/25 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
R thousand											
Agricultural											
Opening Balance		-	-	-	-	-	-	-	-	-	-
Acquisitions		-	-	-	-	-	-	-	-	-	-
Issues	7	-	-	-	-	-	-	-	-	-	-
Adjustments	8	-	-	-	-	-	-	-	-	-	-
Write-offs	9	-	-	-	-	-	-	-	-	-	-
Closing balance - Agricultural		-	-	-	-	-	-	-	-	-	-
Consumables											
Standard Rated											
Opening Balance		-	-	-	-	-	-	-	-	-	-
Acquisitions		2,726	2,755	3,174	3,338	5,484	5,484	3,747	3,934	4,131	
Issues	7	(2,726)	(2,755)	(3,174)	(3,338)	(5,484)	(5,484)	(3,747)	(3,934)	(4,131)	
Adjustments	8	-	-	-	-	-	-	-	-	-	
Write-offs	9	-	-	-	-	-	-	-	-	-	
Closing balance - Consumables Standard Rated		-	-	-	-	-	-	-	-	-	
Zero Rated											
Opening Balance		-	-	-	-	-	-	-	-	-	
Acquisitions		5,088	27	61	138	112	112	14	15	16	
Issues	7	(5,088)	(27)	(61)	(138)	(112)	(112)	(14)	(15)	(16)	
Adjustments	8	-	-	-	-	-	-	-	-	-	
Write-offs	9	-	-	-	-	-	-	-	-	-	
Closing balance - Consumables Zero Rated		-	-	-	-	-	-	-	-	-	
Finished Goods											
Opening Balance		-	-	-	-	-	-	-	-	-	
Acquisitions		-	-	-	-	-	-	-	-	-	
Issues	7	-	-	-	-	-	-	-	-	-	
Adjustments	8	-	-	-	-	-	-	-	-	-	
Write-offs	9	-	-	-	-	-	-	-	-	-	
Closing balance - Finished Goods		-	-	-	-	-	-	-	-	-	
Materials and Supplies											
Opening Balance		5,672	9,434	11,920	11,920	11,764	11,764	11,764	11,764	11,764	
Acquisitions		14,924	14,861	537	11,893	13,176	10,589	10,589	14,754	15,492	
Issues	7	(11,163)	(12,375)	-	(11,893)	(13,176)	(10,589)	(10,589)	(14,754)	(15,492)	
Adjustments	8	-	-	-	-	-	-	-	-	-	
Write-offs	9	-	-	-	-	-	-	-	-	-	
Closing balance - Materials and Supplies		9,434	11,920	12,458	11,920	11,764	11,764	11,764	11,764	11,764	
Work-in-progress											
Opening Balance		-	-	-	-	-	-	-	-	-	
Materials		-	-	-	-	-	-	-	-	-	
Transfers		-	-	-	-	-	-	-	-	-	
Closing balance - Work-in-progress		-	-	-	-	-	-	-	-	-	
Housing Stock											
Opening Balance		-	-	-	-	-	-	-	-	-	
Acquisitions		599	-	-	-	-	-	-	-	-	
Transfers		(599)	-	-	-	-	-	-	-	-	
Sales		-	-	-	-	-	-	-	-	-	
Closing Balance - Housing Stock		-	-	-	-	-	-	-	-	-	
Land											
Opening Balance		-	-	-	-	-	-	-	-	-	
Acquisitions		-	-	-	-	-	-	-	-	-	
Sales		-	-	-	-	-	-	-	-	-	
Adjustments		-	-	-	-	-	-	-	-	-	
Correction of Prior period errors		-	-	-	-	-	-	-	-	-	
Transfers		-	-	-	-	-	-	-	-	-	
Closing Balance - Land		-	-	-	-	-	-	-	-	-	
Closing Balance - Inventory & Consumables		10,163	12,641	12,458	12,641	12,458	12,458	12,458	12,458	12,458	

WC031 Theewaterskloof - Supporting Table SA3 Supporting detail to 'Budgeted Financial Position'

Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24				2024/25 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
R thousand											
Property, plant and equipment (PPE)											
PPE at cost/valuation (excl. finance leases)		1,224,205	1,320,470	1,461,370	1,617,502	1,683,225	1,665,433	1,665,433	1,885,107	2,156,053	2,474,472
Leases recognised as PPE	3	-	-	-	-	-	-	-	-	-	-
Less: Accumulated depreciation		266,765	294,353	327,454	353,854	365,035	365,035	365,035	400,786	438,324	477,739
Total Property, plant and equipment (PPE)	2	957,440	1,026,117	1,133,916	1,263,648	1,318,189	1,300,397	1,300,397	1,484,321	1,717,729	1,996,733
LIABILITIES											
Current liabilities - Financial liabilities											
Short term loans (other than bank overdraft)		-	-	-	-	-	-	-	-	-	-
Current portion of long-term liabilities		10,996	13,811	21,368	19,415	32,167	32,167	32,167	29,204	43,255	39,524
Total Current liabilities - Financial liabilities		10,996	13,811	21,368	19,415	32,167	32,167	32,167	29,204	43,255	39,524
Trade and other payables from exchange transactions											
Trade and other payables from exchange transactions	5	37,406	31,560	85,583	40,263	84,234	102,135	102,135	82,456	86,578	90,907
Other trade payables from exchange transactions		34,060	38,648	31,499	38,648	31,499	31,499	31,499	31,499	31,499	31,499
Trade payables from Non-exchange transactions: Unspent conditional Grants		10,729	15,815	20,053	68,927	663	663	663	663	663	663
Trade payables from Non-exchange transactions: Other		329	302	124	302	124	124	124	124	124	124
VAT		-	-	-	-	-	-	-	-	-	-
Total Trade and other payables from exchange transactions	2	82,524	86,326	137,260	148,140	116,520	134,421	134,421	114,742	118,865	123,194
Non current liabilities - Financial liabilities											
Borrowing	4	83,849	102,775	181,287	187,047	202,873	202,873	202,873	269,769	327,470	413,159
Other financial liabilities		-	-	-	-	-	-	-	-	-	-
Total Non current liabilities - Financial liabilities		83,849	102,775	181,287	187,047	202,873	202,873	202,873	269,769	327,470	413,159
Non current liabilities - Long Term portion of trade payables		-	-	-	-	-	-	-	-	-	-
Electricity Bulk Purchases											
Payables and Accruals - General											
Water Bulk Purchases											
Municipal Debt Relief											
Provisions											
Retirement benefits		46,735	50,505	52,100	64,880	58,801	58,801	58,801	62,329	66,069	70,033
Refuse landfill site rehabilitation		119,172	125,806	116,747	148,972	128,819	128,819	128,819	142,134	156,850	173,115
Other		10,196	10,638	11,070	12,782	11,855	11,855	11,855	12,566	13,320	14,119
Total Provisions		176,103	186,949	179,917	226,635	199,475	199,475	199,475	217,030	236,239	257,268
CHANGES IN NET ASSETS											
Accumulated surplus/(deficit)											
Accumulated surplus/(deficit) - opening balance			857,238	887,547	903,633	787,836	787,836	787,836	892,310	1,005,270	1,129,710
GRAP adjustments				(4,107)							
Restated balance		820,276	857,238	883,440	903,633	787,836	787,836	787,836	892,310	1,005,270	1,129,710
Surplus/(Deficit)		49,915	33,342	(85,804)	58,339	(10,952)	54,421	54,421	112,960	124,440	162,405
Transfers to/from Reserves		(12,953)	(3,033)	(9,800)	-	50,052	50,052	50,052			
Depreciation offsets					-						
Other adjustments					-						
Accumulated Surplus/(Deficit)	1	857,238	887,547	787,836	961,972	826,937	892,310	892,310	1,005,270	1,129,710	1,292,115
Reserves											
Housing Development Fund											
Capital replacement		37,220	40,253	50,052	40,253	-	-	-	-	-	-
Self-insurance											
Other reserves											
Revaluation											
Total Reserves	2	37,220	40,253	50,052	40,253	-	-	-	-	-	-
TOTAL COMMUNITY WEALTH/EQUITY	2	894,458	927,800	837,889	1,002,225	826,937	892,310	892,310	1,005,270	1,129,710	1,292,115

Total Municipal Account

The effect of the proposed tariff and rate increases on households is illustrated below:

Benchmarking Households based on 2024-25 tariffs

Monthly Account For Household- "Low Income" <i>Property Value: R100 000, Water: 6kl, Electricity 70kwh and 20Amp connection</i>				
Rates and Services Charges	Current 2023-2024	New Tariff 2024-2025	Rand Difference	Percentage Increase
Property Rates	-	-	-	
Elec: Basic Levy	-	-	-	0.00%
Elec: Energy charge	151.54	167.55	16.00	10.56%
Elec: Capacity charge	-	-	-	0.00%
Water: Basic Levy	173.22	181.67	8.45	4.88%
Water: Consumption	67.80	71.11	3.31	4.88%
Sanitation	201.91	213.02	11.11	5.50%
Refuse Removal	225.83	238.25	12.42	5.50%
Other	17.40	17.40	-	0.00%
Sub-Total	837.70	888.99	51.29	6.12%
VAT on Services	125.66	133.35	7.69	6.12%
Total Bill:	963.36	1,022.34	58.98	6.12%

Monthly Account For Household- "Affordable Range" <i>Property Value: R1 283 000, Water: 15kl, Electricity 500kwh and 30Amp connection</i>				
Rates and Services Charges	Current 2023-2024	New Tariff 2024-2025	Rand Difference	Percentage Increase
Property Rates	957.34	1,005.21	47.87	5.00%
Elec: Basic Levy	167.82	185.54	17.72	10.56%
Elec: Energy charge	883.55	976.85	93.30	10.56%
Elec: Capacity charge	348.90	385.74	36.84	10.56%
Water: Basic Levy	173.22	181.67	8.45	4.88%
Water: Consumption	189.12	198.35	9.23	4.88%
Sanitation	201.91	213.02	11.11	5.50%
Refuse Removal	225.83	238.25	12.42	5.50%
Other	17.40	17.40	-	0.00%
Sub-Total	3,165.09	3,402.03	236.94	7.49%
VAT on Services	331.16	359.52	28.36	8.56%
Total Bill:	3,496.25	3,761.55	265.30	7.59%

Monthly Account For Household- "High Income" <i>Property Value: R2 008 000, Water: 30kl, Electricity 1000kwh and 50 Amp Connection</i>				
Rates and Services Charges	Current 2023-2024	New Tariff 2024-2025	Rand Difference	Percentage Increase
Property Rates	1,504.72	1,579.95	75.24	5.00%
Elec: Basic Levy	167.82	185.54	17.72	10.56%
Elec: Energy charge	1,767.10	1,953.70	186.60	10.56%
Elec: Capacity charge	581.50	642.91	61.41	10.56%
Water: Basic Levy	173.22	181.67	8.45	4.88%
Water: Consumption	607.77	637.43	29.66	4.88%
Sanitation	201.91	213.02	11.11	5.50%
Refuse Removal	225.83	238.25	12.42	5.50%
Other	17.40	17.40	-	0.00%
Sub-Total	5,247.27	5,649.87	402.60	7.67%
VAT on Services	561.38	610.49	49.10	8.75%
Total Bill:	5,808.65	6,260.35	451.70	7.78%

18. Municipal manager's quality certificate

I, W Solomons-Johannes, Municipal Manager of Theewaterskloof Municipality (WC031), hereby certify that the Annual Budget and supporting documentation have been prepared in accordance with the Municipal Finance Management Act and the regulations made under the Act, and that the Annual Budget and supporting documents are consistent with the Integrated Development Plan of the Municipality.

Print Name: W Solomons-Johannes

Municipal Manager of: Theewaterskloof Municipality (WC031)

Signature: _____

Date: _____

Print Name: P Mabhena

Acting Chief Financial Officer of: Theewaterskloof Municipality (WC031)

Signature: _____

Date: _____